

Implementation Status & Results
Ghana
Ghana---Social Opportunities Project (P115247)

Operation Name: Ghana---Social Opportunities Project (P115247)	Project Stage: Implementation	Seq.No: 5	Status: ARCHIVED	Archive Date: 11-Dec-2012
Country: Ghana	Approval FY: 2010			
Product Line: IBRD/IDA	Region: AFRICA	Lending Instrument: Specific Investment Loan		
Implementing Agency(ies):				

Key Dates

Board Approval Date	20-May-2010	Original Closing Date	30-Jun-2016	Planned Mid Term Review Date	15-Jan-2014	Last Archived ISR Date	28-May-2012
Effectiveness Date	19-Oct-2010	Revised Closing Date	30-Jun-2016	Actual Mid Term Review Date			

Project Development Objectives

Project Development Objective (from Project Appraisal Document)

The objectives of the Project are to improve targeting in social protection spending, increase access to conditional cash transfers nationwide, increase access to employment and cash-earning opportunities for the rural poor during the agricultural off-season, and improve economic and social infrastructure in target districts.

Has the Project Development Objective been changed since Board Approval of the Project?

Yes No

Component(s)

Component Name	Component Cost
Component One: Rationalize National Social Protection Policy. (US\$2.5 million)	2.50
Component Two: Labor Intensive Public Works (LIPW). (US\$56 million, including an IDA contribution of US\$56 million)	56.00
Component Three: Livelihood Empowerment Against Poverty Program (LEAP).(US\$20 million)The main objective of this component is to sup	20.00
Component Four: Capacity Building. (US\$4.1 million)	4.10
Component Five: Project Management and Coordination.(US\$6.5 million)	6.50

Overall Ratings

	Previous Rating	Current Rating
Progress towards achievement of PDO	Satisfactory	Satisfactory
Overall Implementation Progress (IP)	Satisfactory	Satisfactory
Overall Risk Rating		

Implementation Status Overview

Below is a summary of broad project achievements to date.

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-Component 1- Rationalize National Social Protection Policy. A contract was signed with ILO on 14th September 2012 for the national social protection strategy. The strategy will guide progress and implementation on rationalization of social protection expenditures. Work commenced 17th September 2012 and is expected to be completed in March 2013. Recruitment of full complement of contract staff (International and National Consultants) and an inception workshop for all MDAs currently working on Social Protection programs in Ghana was completed.

-Component 2 - Labor Intensive Public Works (LIPW). The annual work-plan has been approved for 2012 and progress is underway including capacity building efforts in 40 districts. As noted in the last ISR, agreements were reached to support climate change sub-projects which include higher labor content and generate high employment during the agriculture off season. As a result, the GSOP menu has shifted from supporting social infrastructure sub-projects and feeder roads given the low labor intensity and the need to avoid duplication of efforts with other Bank and donor projects. Most of the LIPW implementation will be done in the dry season from November, 2012 to April 2013. Sixty -eight of the sub-projects have been completed as of 30th June, 2012. The 68 completed sub-projects include 28 social infrastructure sub-projects, 5 feeder roads of length 8km, 7 rehabilitated dams and dug outs and 28 climate change interventions. A total of 106 others sub-projects including 12 social infrastructural projects, 31 feeder roads of length 142.6 km, 4 dams and 59 climate change activities are under implementation. Total expenditures on unskilled labor increased from GHC 5,864,787 at the end of June 2012 to GHC 9,350,281.44, with a corresponding increase in person days of 12.4% of the expected target of 1,500,000. A total of 28,619 individuals including 12,876 males and 15,788 females (55.1%) have been employed under LIPW sub-projects. Of which 24,901 or 87% of the total were unskilled. A total of GHC 1,829,901.86 has been spent on the 24,901 with average earnings of GHc117.43. This represents 78.3% achievement of the period target of GHc150 per head.

-Component 3 - The number of beneficiaries of the LEAP cash transfers increased from 68,557 in April to 71,456 beneficiaries as of September 2012, of which 70% of the recipients are female. Several operational and technical issues related to the implementation of LEAP have been accelerated including finalizing the operations manual. Efforts related to pilot electronic payments for LEAP are underway. The piloting of the payments is expected to commence in January 2013. The MIS system is being upgraded and LEAP data will be migrated. The Common Targeting Mechanism (CTM) activities including sensitization/training and data collection of Community based targeting (CBT) has been completed in 10 districts. Proxy Means Testing (PMT) data has also been collected in the 10 districts. Data on the 10,000 + households of the CBT & PMT is currently being processed using the temporarily developed MIS. The next step includes providing training on community validation before the data is sent to the districts and communities for validation. A planned training of district teams on district and community social protection committees will take place in November, 2012 in two phases; one for the northern zone and the other for the southern zone.

-Component 4 - Capacity Building and Project Management and Coordination. Capacity Building activities were carried out to facilitate implementation of component two at the regional, district and community levels. The national policy in support of LIPW with its accompanying Cabinet Memo has been submitted to Cabinet and is receiving attention. It is expected that this will be approved before the end of year 2012.

-Component 5 - The Project Management team has been active and several technical review meetings, field visits and consultations have been held since project inception to assess implementation performance and determine appropriate actions to enhance the achievement of expected project outcomes. Activities related to M&E are underway, and the Institute of Statistical Social and Economic Research (ISSER) started with training of field enumerators for data collection on the baseline studies of LIPW in July 2012, this has been followed by field data collection which has been completed. ISSER is currently carrying out data processing and analysis.

Locations

Country	First Administrative Division	Location	Planned	Actual
Ghana	Not Entered	Republic of Ghana		
Ghana	Upper West Region	Nadowli		
Ghana	Upper West Region	Sissala West		
Ghana	Upper West Region	Wa East		

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Country	First Administrative Division	Location	Planned	Actual
Ghana	Upper West Region	Wa West		
Ghana	Upper West Region	Sissala East		
Ghana	Upper West Region	Jirapa Lambussie		
Ghana	Upper East Region	Talensi-Nabdam		
Ghana	Upper East Region	Garu-Tempane		
Ghana	Upper East Region	Builsa		
Ghana	Upper East Region	Bongo		
Ghana	Northern Region	Nanumba South		
Ghana	Northern Region	Nanumba North		
Ghana	Northern Region	Sawla-Tuna-Kalba		
Ghana	Upper East Region	Bawku West		
Ghana	Northern Region	Bunkpurugu-Yunyoo		
Ghana	Upper West Region	Lawra		
Ghana	Northern Region	Karaga		
Ghana	Northern Region	Gushiegu		
Ghana	Northern Region	Bole		
Ghana	Northern Region	Kpandai		
Ghana	Northern Region	East Gonja		
Ghana	Brong-Ahafo	Atebubu		
Ghana	Volta Region	Nkwanta North		
Ghana	Volta Region	Nkwanta South		
Ghana	Brong-Ahafo	Pru		
Ghana	Brong-Ahafo	Sene		
Ghana	Volta Region	Krachi East		
Ghana	Volta Region	Krachi West		

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Ghana	Brong-Ahafo	Nkoranza North		
Ghana	Central Region	Assin South		
Ghana	Central Region	Twifo Hemang Lower Denkyira		
Ghana	Ashanti Region	Sekyere Afram Plains		
Ghana	Central Region	Upper Denkyira		
Ghana	Western Region	Ellembelle		
Ghana	Eastern Region	Dangme East		
Ghana	Eastern Region	Atiwa		
Ghana	Northern Region	Saboba		
Ghana	Northern Region	Chereponi		
Ghana	Upper West Region	Lambussie Karni		
Not Entered	Not Entered	Not Entered		

Results

Project Development Objective Indicators

Indicator Name	Core	Unit of Measure		Baseline	Current	End Target
Beneficiaries of Safety Nets programs (number)	<input checked="" type="checkbox"/>	Number	Value	14000.00	100750.00	200000.00
			Date	05-Mar-2010	08-Nov-2012	
			Comments			
Beneficiaries of Safety Nets programs - Other cash transfers programs (number)	<input checked="" type="checkbox"/>	Number Sub Type Breakdown	Value	0.00	0.00	0.00
			Date		08-Nov-2012	30-Jun-2016
			Comments			
Beneficiaries of Safety Nets programs - Conditional cash transfers (number)	<input checked="" type="checkbox"/>	Number Sub Type Breakdown	Value	14000.00	76136.00	200000.00
			Date		08-Nov-2012	30-Jun-2016
			Comments			
Beneficiaries of Safety Nets programs - Female (number)	<input checked="" type="checkbox"/>	Number Sub Type Breakdown	Value	8000.00	65807.00	110000.00
			Date	05-Mar-2010	08-Nov-2012	30-Jun-2016
			Comments		this is estimated. The numbers indicate that at least	

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					57% of total beneficiaries are women.	
Beneficiaries of Safety Nets programs - Cash-for-work, food-for-work and public works (number)	<input checked="" type="checkbox"/>	Number Sub Type Breakdown	Value	0.00	28619.00	30000.00
			Date	05-Mar-2010	08-Nov-2012	30-Jun-2016
			Comments			
Direct project beneficiaries	<input checked="" type="checkbox"/>	Number	Value	0.00	100075.00	156800.00
			Date	20-May-2010	08-Nov-2012	30-Jun-2016
			Comments		The actual figure for April 17, 2012 should be reported as 76,136 and not 76,13600 (the later figure was provided by the project team, however, they recently informed us (Nov 14-2012) that the above number for April 2012 should be 76,136.00)	
Female beneficiaries	<input checked="" type="checkbox"/>	Percentage Sub Type Supplemental	Value	50.00	66.70	25.00
Direct project beneficiaries under cash transfer component	<input type="checkbox"/>	Number Sub Type Breakdown	Value	0.00	71456.00	140000.00
			Date	20-May-2010	08-Nov-2012	30-Jun-2016
			Comments			
Direct project beneficiaries under LIPW component	<input type="checkbox"/>	Number Sub Type Breakdown	Value	0.00	28619.00	16800.00
			Date	20-May-2010	08-Nov-2012	30-Jun-2016
			Comments		Data reported for the April 2012 ISR by the Project was revised. We were informed the figure should be 7579 for April 2012.	
Average earnings of unskilled workers in LIPWs (cedi)	<input type="checkbox"/>	Number	Value	0.00	117.43	150.00
			Date	20-May-2010	08-Nov-2012	30-Jun-2016
			Comments			
Person days of unskilled workers	<input type="checkbox"/>	Number	Value	0.00	305151.00	1500000.00
			Date	20-May-2010	08-Nov-2012	30-Jun-2016
			Comments			

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LEAP and Ghana Health Insurance indigent exemption expenditures in GoG's overall package of pro-poor expenditures as defined by MoFEP	<input type="checkbox"/>	Percentage	Value	0.19	0.19	3.00
			Date	20-May-2010	08-Nov-2012	30-Jun-2016
			Comments	LEAP only		LEAP+Ghana Health Insurance
Social protection spending allocated to programs targeted to the poor	<input type="checkbox"/>	Percentage	Value	0.00	0.00	6.00
			Date	20-May-2010	08-Nov-2012	30-Jun-2016
			Comments			

Intermediate Results Indicators

Indicator Name	Core	Unit of Measure		Baseline	Current	End Target
A policy and institutional framework favorable to scaling-up the project is in place	<input type="checkbox"/>	Yes/No	Value	No	Yes	Yes
			Date	20-May-2010	08-Nov-2012	30-Jun-2016
			Comments			
Project resources used in compliance with project objectives and procedures	<input type="checkbox"/>	Yes/No	Value	No	Yes	Yes
			Date	20-May-2010	08-Nov-2012	30-Jun-2016
			Comments			
Pilot formally evaluated against agreed upon indicators (coverage and targeting performance) and lessons learned incorporated into rollout plan	<input type="checkbox"/>	Yes/No	Value	No	No	Yes
			Date	20-May-2010	08-Nov-2012	30-Jun-2016
			Comments			
Targeting performance (share of beneficiaries from the poorest 20% of population)	<input type="checkbox"/>	Percentage	Value	48.00	50.00	60.00
			Date	20-May-2010	08-Nov-2012	30-Jun-2016
			Comments	42-48% (2006)		>60%
Enrolled beneficiaries in the districts where LEAP pilot will be intensified (% increase)	<input type="checkbox"/>	Number	Value	100.00	217.90	250.00
			Date	20-May-2010	08-Nov-2012	30-Jun-2016
			Comments			
LEAP administrative costs compared to total costs	<input type="checkbox"/>	Percentage	Value	30.00	12.41	20.00
			Date	20-May-2010	08-Nov-2012	30-Jun-2016
			Comments	2009		
Total worker earnings as share of LIPW cost	<input type="checkbox"/>	Percentage	Value	40.00	26.00	50.00
			Date	20-May-2010	08-Nov-2012	30-Jun-2016
			Comments		Baseline data provided by the previous GSOP team was invalid due to absence of adequate information. Current figure provided by the	

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					new GSOP project team is based on research, consultations and in depth analysis.	
Maintenance program established for roads and dams	<input type="checkbox"/>	Number	Value	10.00	0.00	40.00
			Date	20-May-2010	08-Nov-2012	30-Jun-2016
			Comments		Data reported by GSOP was incorrect and has been rectified by the current MIS specialist and the availability of more robust data.	
Rehabilitated dams inspected annually by communities (under supervision of the district engineer) for dam safety concerns	<input type="checkbox"/>	Percentage	Value	50.00	0.00	90.00
			Date	20-May-2010	08-Nov-2012	30-Jun-2106
			Comments		Baseline data provided by the previous GSOP team was incorrect due to absence of robust data. This information has been rectified by the current MIS specialist.	
Roads rehabilitated, Rural	<input checked="" type="checkbox"/>	Kilometers	Value	0.00	8.00	85.00
			Date	20-May-2010	08-Nov-2012	30-Jun-2016
			Comments			Targets are estimates and will be adjusted based on the final selection of sub-projects.
Updated and tested menu of LIPW with costs and labor contribution unit	<input type="checkbox"/>	Yes/No	Value	No	Yes	Yes
			Date	20-May-2010	08-Nov-2012	30-Jun-2016
			Comments			
Payments to workers under LIPW program made within 20 days after the attendance at work sites	<input type="checkbox"/>	Percentage	Value	60.00	100.00	90.00
			Date	20-May-2010	08-Nov-2012	30-Jun-2016
			Comments		11 days average after the end of shift.	
Payments made to contractors after receipt of performance security	<input type="checkbox"/>	Percentage	Value	50.00	100.00	90.00
			Date	20-May-2010	08-Nov-2012	30-Jun-2016
			Comments		The problem here is that most contractors are unable to get the performance security Bank guarantee needed before they can receive the first payment. They proceed to work and then demand	

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					progress payments. Only one contractor so far got a performance security Bank guarantee was given the advance payment.	
LEAP operational review completed and action plan prepared	<input type="checkbox"/>	Yes/No	Value	No	Yes	Yes
			Date	20-May-2010	08-Nov-2012	30-Jun-2016
			Comments			
Working group to set priorities for social protection indicators to be set under MoFEP leadership	<input type="checkbox"/>	Yes/No	Value	No	No	Yes
			Date	20-May-2010	08-Nov-2012	30-Jun-2016
			Comments			

Data on Financial Performance (as of 11-Oct-2012)

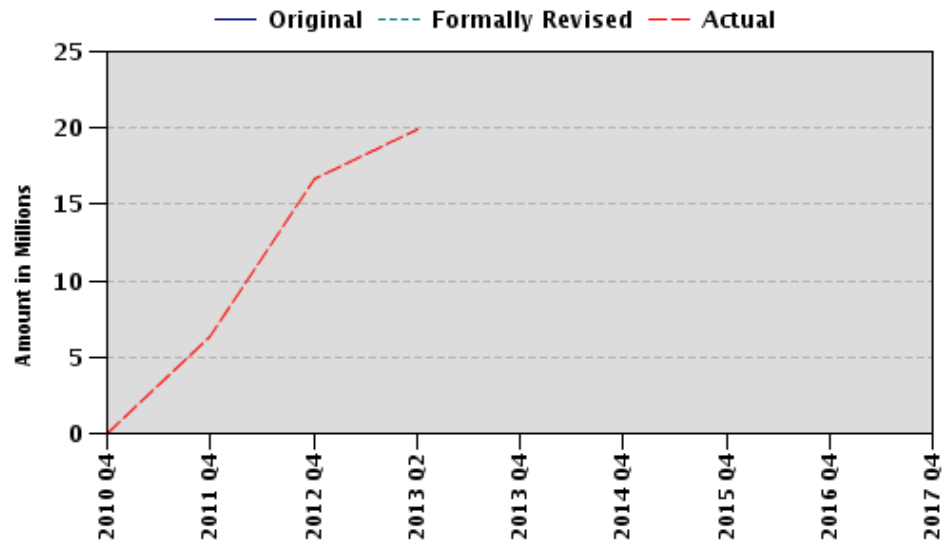
Financial Agreement(s) Key Dates

Project	Ln/Cr/Tf	Status	Approval Date	Signing Date	Effectiveness Date	Original Closing Date	Revised Closing Date
P115247	IDA-47350	Effective	20-May-2010	08-Sep-2010	19-Oct-2010	30-Jun-2016	30-Jun-2016

Disbursements (in Millions)

Project	Ln/Cr/Tf	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	% Disbursed
P115247	IDA-47350	Effective	XDR	58.40	58.40	0.00	19.86	38.54	34.00

Disbursement Graph



Key Decisions Regarding Implementation

The implementation status and results report can be disclosed.

Restructuring History

There has been no restructuring to date.

Related Projects

There are no related projects.