

Implementation Status & Results
Ghana
Ghana---Social Opportunities Project (P115247)

Operation Name: Ghana---Social Opportunities Project (P115247)	Project Stage: Implementation	Seq.No: 3	Status: ARCHIVED	Archive Date:
Country: Ghana	Approval FY: 2010			
Product Line: IBRD/IDA	Region: AFRICA	Lending Instrument: Specific Investment Loan		
Implementing Agency(ies):				

Key Dates

Board Approval Date	20-May-2010	Original Closing Date	30-Jun-2016	Planned Mid Term Review Date	15-Jan-2014	Last Archived ISR Date	13-Jul-2011
Effectiveness Date	19-Oct-2010	Revised Closing Date	30-Jun-2016	Actual Mid Term Review Date			

Project Development Objectives

Project Development Objective (from Project Appraisal Document)

The objectives of the Project are to improve targeting in social protection spending, increase access to conditional cash transfers nationwide, increase access to employment and cash-earning opportunities for the rural poor during the agricultural off-season, and improve economic and social infrastructure in target districts.

Has the Project Development Objective been changed since Board Approval of the Project?

Yes No

Component(s)

Component Name	Component Cost
Component One: Rationalize National Social Protection Policy. (US\$2.5 million)	2.50
Component Two: Labor Intensive Public Works (LIPW). (US\$56 million, including an IDA contribution of US\$56 million)	56.00
Component Three: Livelihood Empowerment Against Poverty Program (LEAP).(US\$20 million)The main objective of this component is to sup	20.00
Component Four: Capacity Building. (US\$4.1 million)	4.10
Component Five: Project Management and Coordination.(US\$6.5 million)	6.50

Overall Ratings

	Previous Rating	Current Rating
Progress towards achievement of PDO	Satisfactory	Satisfactory
Overall Implementation Progress (IP)	Satisfactory	Satisfactory
Overall Risk Rating		

Implementation Status Overview

Public Disclosure Authorized

Public Disclosure Authorized

Below is a summary on implementation progress under the project components:

-Component 1- Rationalize National Social Protection Policy. The Government has prepared the TORs and related activities to undertake a review of the existing safety nets programs with the objective of identifying shortcomings and improving the effectiveness of the Social Safety Nets programs in Ghana. Despite an initial delay, things are on track and the the first draft of the revised National Social Protection Strategy is expected to be ready on December 9, 2011. The completion of this draft would help guide the rationalization of spending on social protection programs.

-Component 2 - Labor Intensive Public Works (LIPW). Progress is underway after a long delay caused by the re-selection of the project coordination team. The program was formally launched on December 8, 2011 and is expected to disburse over \$15 million next year with a new focus on climate change mitigation activities such as reforestation. While the component is still on track as not much was expected up to now there is now a real danger of falling behind the targets. If these activities do not pick up within the next six months- the project status will need to be reviewed and possibly downgraded.

-Component 3 - Livelihood Empowerment Against Poverty Program (LEAP). While the LEAP target for 2011 has been achieved and program is in the successful trajectory to scale up from a pilot to a national program -, the proposed scale up suffered a major shock when the allocation for 2012 was reduced 10 million Cedis instead of being increased to 18 million cedis as agreed earlier and ratified by parliament as part of the agreement for this project. The justification provided by the budget office was slow execution but this is a direct result of slow release of budgeted funds from Finance. If the full 12 million cedis budgeted for FY 2011 are not released by December 31, 2011 - then the IDA incentive payment of \$5 million cannot be released to the general Ministry of Finance account. Meanwhile, the low allocation for next year unless adjusted will also block release of next year's allocation of \$5million (equivalent to 8 million Cedis) which is the amount of the budget cut made and thus honoring the commitment would not result in any additional fiscal costs. It is a pity that the one poverty program in Ghana which has been analyzed to be most effective in reaching the poor is being starved of funds.

-Component 4 - Capacity Building and Project Management and Coordination. This has been given a strong push by the arrival of the ILO team to restore the capacity of the Koforidua Training Center into a viable institute for training technical staff and contractors on labor intensive methods. The ILO team will also be providing TA to the Government on its policy of prioritizing labor intensive works. These are the key outputs expected from this component.

Locations

Country	First Administrative Division	Location	Planned	Actual
Ghana	Not Entered	Republic of Ghana		
Ghana	Upper West Region	Nadowli		
Ghana	Upper West Region	Sissala West		
Ghana	Upper West Region	Wa East		
Ghana	Upper West Region	Wa West		
Ghana	Upper West Region	Sissala East		
Ghana	Upper West Region	Jirapa Lambussie		
Ghana	Upper East Region	Talensi-Nabdam		
Ghana	Upper East Region	Garu-Tempane		
Ghana	Upper East Region	Builsa		
Ghana	Upper East Region	Bongo		

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Country	First Administrative Division	Location	Planned	Actual
Ghana	Northern Region	Nanumba South		
Ghana	Northern Region	Nanumba North		
Ghana	Northern Region	Sawla-Tuna-Kalba		
Ghana	Upper East Region	Bawku West		
Ghana	Northern Region	Bunkpurugu-Yunyoo		
Ghana	Upper West Region	Lawra		
Ghana	Northern Region	Karaga		
Ghana	Northern Region	Gushiegu		
Ghana	Northern Region	Bole		
Ghana	Northern Region	Kpandai		
Ghana	Northern Region	East Gonja		
Ghana	Brong-Ahafo	Atebubu		
Ghana	Volta Region	Nkwanta North		
Ghana	Volta Region	Nkwanta South		
Ghana	Brong-Ahafo	Pru		
Ghana	Brong-Ahafo	Sene		
Ghana	Volta Region	Krachi East		
Ghana	Volta Region	Krachi West		
Ghana	Brong-Ahafo	Nkoranza North		
Ghana	Central Region	Assin South		
Ghana	Central Region	Twifo Hemang Lower Denkyira		
Ghana	Ashanti Region	Sekyere Afram Plains		
Ghana	Central Region	Upper Denkyira		
Ghana	Western Region	Ellembelle		
Ghana	Eastern Region	Dangme East		

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Ghana	Eastern Region	Atiwa		
Ghana	Northern Region	Saboba		
Ghana	Northern Region	Chereponi		
Ghana	Upper West Region	Lambussie Karni		
Not Entered	Not Entered	Not Entered		

Results

Project Development Objective Indicators

Indicator Name	Core	Unit of Measure		Baseline	Current	End Target
Social protection spending allocated to programs targeted to the poor	<input type="checkbox"/>	Percentage	Value	0.00	0.00	6.00
			Date	20-May-2010	02-Dec-2011	30-Jun-2016
			Comments			
LEAP and Ghana Health Insurance indigent exemption expenditures in GoG's overall package of pro-poor expenditures as defined by MoFEP	<input type="checkbox"/>	Percentage	Value	0.19	0.19	3.00
			Date	20-May-2010	02-Dec-2011	30-Jun-2016
			Comments	LEAP only		LEAP+Ghana Health Insurance
Person days of unskilled workers	<input type="checkbox"/>	Number	Value	0.00	0.00	1500000.00
			Date	20-May-2010	02-Dec-2011	30-Jun-2016
			Comments			
Average earnings of unskilled workers in LIPWs (cedi)	<input type="checkbox"/>	Number	Value	0.00	0.00	150.00
			Date	20-May-2010	02-Dec-2011	30-Jun-2016
			Comments			
Direct project beneficiaries	<input checked="" type="checkbox"/>	Number	Value	0.00	0.00	156800.00
			Date	20-May-2010	02-Dec-2011	30-Jun-2016
			Comments			
Female beneficiaries	<input checked="" type="checkbox"/>	Percentage	Value	0.00	0.00	25.00
		Sub Type	Date			
		Supplemental	Comments			

Indicator Name	Core	Unit of Measure		Baseline	Current	End Target
Direct project beneficiaries under cash transfer component	<input type="checkbox"/>	Number	Value	0.00	35000.00	140000.00
			Date	20-May-2010	02-Dec-2011	30-Jun-2016
			Comments			
Direct project beneficiaries under LIPW component	<input type="checkbox"/>	Number	Value	0.00	0.00	16800.00
			Date	20-May-2010	02-Dec-2011	30-Jun-2016
			Comments			

Intermediate Results Indicators

Indicator Name	Core	Unit of Measure		Baseline	Current	End Target
Working group to set priorities for social protection indicators to be set under MoFEP leadership	<input type="checkbox"/>	Yes/No	Value	No	No	Yes
			Date	20-May-2010	02-Dec-2011	30-Jun-2016
			Comments			
LEAP operational review completed and action plan prepared	<input type="checkbox"/>	Yes/No	Value	No	Yes	Yes
			Date	20-May-2010	02-Dec-2011	30-Jun-2016
			Comments			
Payments made to contractors after receipt of performance security	<input type="checkbox"/>	Percentage	Value	50.00	50.00	90.00
			Date	20-May-2010	02-Dec-2011	30-Jun-2016
			Comments			
Payments to workers under LIPW program made within 20 days after the attendance at work sites	<input type="checkbox"/>	Percentage	Value	60.00	60.00	90.00
			Date	20-May-2010	02-Dec-2011	30-Jun-2016
			Comments			
Updated and tested menu of LIPW with costs and labor contribution unit	<input type="checkbox"/>	Yes/No	Value	No	No	Yes
			Date	20-May-2010	02-Dec-2011	30-Jun-2016
			Comments			
Roads rehabilitated, Rural	<input checked="" type="checkbox"/>	Kilometers	Value	0.00	0.00	85.00
			Date	20-May-2010	02-Dec-2011	30-Jun-2016
			Comments			Targets are estimates and will be adjusted based on the final selection of sub-projects.

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Indicator Name	Core	Unit of Measure		Baseline	Current	End Target
Rehabilitated dams inspected annually by communities (under supervision of the district engineer) for dam safety concerns	<input type="checkbox"/>	Percentage	Value	50.00	50.00	90.00
			Date	20-May-2010	30-Jun-2011	30-Jun-2106
			Comments			
Maintenance program established for roads and dams	<input type="checkbox"/>	Number	Value	10.00	10.00	40.00
			Date	20-May-2010	02-Dec-2011	30-Jun-2016
			Comments			
Total worker earnings as share of LIPW cost	<input type="checkbox"/>	Percentage	Value	40.00	40.00	50.00
			Date	20-May-2010	02-Dec-2011	30-Jun-2016
			Comments			
LEAP administrative costs compared to total costs	<input type="checkbox"/>	Percentage	Value	30.00	30.00	20.00
			Date	20-May-2010	02-Dec-2011	30-Jun-2016
			Comments	2009		
Enrolled beneficiaries in the districts where LEAP pilot will be intensified (% increase)	<input type="checkbox"/>	Number	Value	100.00	100.00	250.00
			Date	20-May-2010	02-Dec-2011	30-Jun-2016
			Comments			
Targeting performance (share of beneficiaries from the poorest 20% of population)	<input type="checkbox"/>	Percentage	Value	48.00	40.00	60.00
			Date	20-May-2010	02-Dec-2011	30-Jun-2016
			Comments	42-48% (2006)		>60%
Pilot formally evaluated against agreed upon indicators (coverage and targeting performance) and lessons learned incorporated into rollout plan	<input type="checkbox"/>	Yes/No	Value	No	No	Yes
			Date	20-May-2010	02-Dec-2011	30-Jun-2016
			Comments			
Project resources used in compliance with project objectives and procedures	<input type="checkbox"/>	Yes/No	Value	No	Yes	Yes
			Date	20-May-2010	02-Dec-2011	30-Jun-2016
			Comments			
A policy and institutional framework favorable to scaling-up the project is in place	<input type="checkbox"/>	Yes/No	Value	No	No	Yes
			Date	20-May-2010	02-Dec-2011	30-Jun-2016
			Comments			

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Data on Financial Performance (as of 08-Nov-2011)

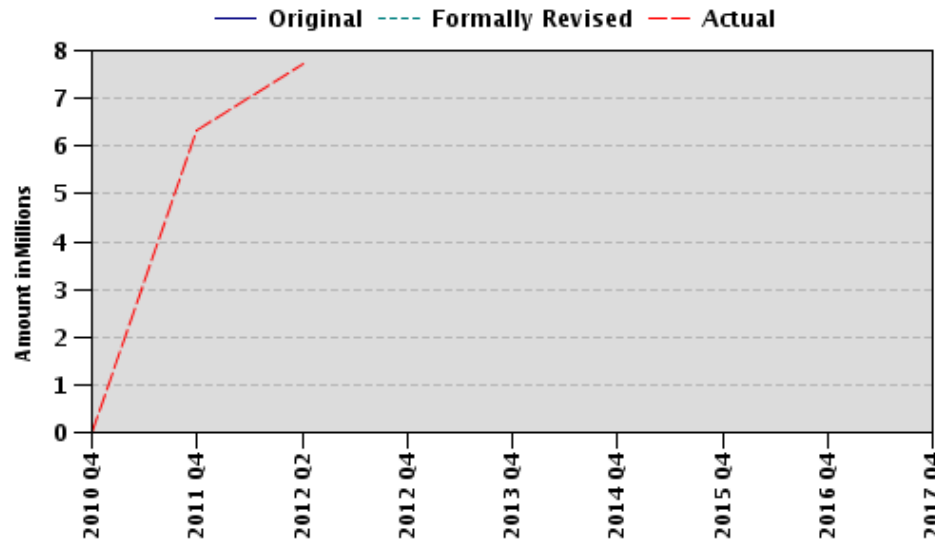
Financial Agreement(s) Key Dates

Project	Loan No.	Status	Approval Date	Signing Date	Effectiveness Date	Closing Date
P115247	IDA-47350	Effective	20-May-2010	08-Sep-2010	19-Oct-2010	30-Jun-2016

Disbursements (in Millions)

Project	Loan No.	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	% Disbursed
P115247	IDA-47350	Effective	XDR	58.40	58.40	0.00	7.73	50.67	13.00

Disbursement Graph



Key Decisions Regarding Implementation

The implementation status and results report can be disclosed.

Restructuring History

There has been no restructuring to date.

Related Projects

There are no related projects.