Jordan- Emergency Services and Social Resilience (P147689)

Key Dates

**Key Project Dates**
- Board Approval date: 11-Oct-2013
- Effectiveness Date: 12-Oct-2013
- Planned Mid Term Review Date: --
- Actual Mid-Term Review Date: --
- Original Closing Date: 31-Dec-2016
- Revised Closing Date: 31-Dec-2016

**Project Development Objectives**

Project Development Objective (from Project Appraisal Document)
The project development objective is to help Jordanian municipalities and host communities address the immediate service delivery impacts of Syrian refugee inflows and strengthen municipal capacity to support local economic development.

Has the Project Development Objective been changed since Board Approval of the Project Objective?
No

**Components**

Name
Municipal Grants: (Cost $50.00 M)
Institutional Development and Project Management: (Cost $3.00 M)

**Overall Ratings**

<table>
<thead>
<tr>
<th>Name</th>
<th>Previous Rating</th>
<th>Current Rating</th>
</tr>
</thead>
<tbody>
<tr>
<td>Progress towards achievement of PDO</td>
<td>Moderately Satisfactory</td>
<td>Satisfactory</td>
</tr>
<tr>
<td>Overall Implementation Progress (IP)</td>
<td>Satisfactory</td>
<td>Satisfactory</td>
</tr>
<tr>
<td>Overall Risk Rating</td>
<td>Moderate</td>
<td>Moderate</td>
</tr>
</tbody>
</table>

**Implementation Status and Key Decisions**
The ESSRP has been delivering at an overall satisfactory rate. Most of the services and equipment contracted during 2014 have been, or were being, delivered. Overall, there has been a noted improvement in the overall cleanliness of the streets as municipalities were able to collect waste on a more regular basis. The quality of infrastructure in terms of roads, pavements and water drainage has also improved. Communities have also been able to have access to more leisure space and social activity centers were those have been established. Satisfaction with these results was reflected in the positive feedback received from communities and municipal staff. With the expansion of the scope of the Project from nine (during the first year) to sixteen municipalities in 2015, the number of beneficiaries being reached was estimated at 3 million, a significant increase from the 1 million reached during the first year of implementation. Also, by the second year, the first nine municipalities had all reached their pre-crisis level of per-capita investments in solid waste management and rehabilitation of roads and basic infrastructure. All nine municipalities have also cleared their financial audits.

Meanwhile, efforts were underway to ensure that projects selected for 2015 financing were being implemented without delays. During 2015, the UNDP had completed its support to municipalities for defining their 2016-2018 investment priorities in consultation with the communities and these plans were delivered and will be used as a basis for defining the Project's 2016 list of investments once the individual allocations have been determined. Efforts were underway to improve on the Project's overall reporting, particularly with regard to social and environmental safeguards monitoring. It was agreed that the next joint annual review will take place in September 2015. The review will serve as an opportunity to reflect on the Project's 2015 performance and lessons to be taken forward in 2016. The review will also look at the Project's municipal allocations taking into account updated information on the movement of refugees and it will consider options for enhancing the Project's support of local development needs and investments that have longer-term impact and sustainability.

### Risks

**Systematic Operations Risk-rating Tool**

<table>
<thead>
<tr>
<th>Risk Category</th>
<th>Rating at Approval</th>
<th>Previous Rating</th>
<th>Current Rating</th>
</tr>
</thead>
</table>
## Results

### Project Development Objective Indicators

#### Direct project beneficiaries (Number, Core)

<table>
<thead>
<tr>
<th></th>
<th>Baseline</th>
<th>Actual (Previous)</th>
<th>Actual (Current)</th>
<th>End Target</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Value</strong></td>
<td>0.00</td>
<td>1033000.00</td>
<td>3038000.00</td>
<td>790000.00</td>
</tr>
<tr>
<td><strong>Date</strong></td>
<td>01-Jan-2014</td>
<td>15-Oct-2014</td>
<td>01-Jun-2015</td>
<td>30-Dec-2016</td>
</tr>
</tbody>
</table>

#### Female beneficiaries (Percentage, Core Supplement)

<table>
<thead>
<tr>
<th></th>
<th>Baseline</th>
<th>Actual (Previous)</th>
<th>Actual (Current)</th>
<th>End Target</th>
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<tbody>
<tr>
<td><strong>Value</strong></td>
<td>0.00</td>
<td>45.00</td>
<td>45.00</td>
<td>45.00</td>
</tr>
</tbody>
</table>

#### Conflict affected people receiving benefits in 1st year of project effectiveness (Number, Core)
Baseline | Actual (Previous) | Actual (Current) | End Target
--- | --- | --- | ---
Value | 0.00 | 215215.00 | 3038000.00 | 215215.00
Date | 01-Jan-2014 | 15-Oct-2014 | 01-Jun-2015 | 30-Dec-2016

 Conflict affected ppl receiving benefits in 1st yr of proj. effectiveness–female (Number, Core Breakdown)

Baseline | Actual (Previous) | Actual (Current) | End Target
--- | --- | --- | ---
Value | 0.00 | 97000.00 | 224830.00 | 245250.00

 Participating municipalities ensuring pre-crisis levels of per capita investments in at least 2 of the following: (i) solid waste; (ii) local roads; (iii) street cleaning; (iv) parks (v) community ser (Percentage, Custom)

Baseline | Actual (Previous) | Actual (Current) | End Target
--- | --- | --- | ---
Value | 0.00 | -- | 100.00 | 50.00
Date | 01-Jan-2014 | -- | 01-Jun-2015 | 30-Dec-2016

Comments
All municipalities have achieved their pre-crisis per capita investment levels in i) solid waste management and ii) rehabilitation of roads. The average per capita spending on roads for the participating municipalities in 2013 and 2014 were (2.64 JD and 18.59 JD) respectively. Average per capita spending on Solid waste were (0.85 JD and 5.45 JD).

 Participating municipalities implement/facilitate at least two priority local economic development subprojects identified in local economic development plans (Percentage, Custom)

Baseline | Actual (Previous) | Actual (Current) | End Target
--- | --- | --- | ---
Value | 0.00 | -- | 33.00 | 75.00
Date | -- | -- | 01-Jun-2015 | 30-Dec-2016

Comments
Based on the finalization of 2016-2018 multi-year investment plans, it is expected that municipal grants will be increasingly used to finance local development projects many of which have been identified as a priority by the communities.
### Participating municipalities clearing annual financial and technical audits without adverse opinion (Percentage, Custom)

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<thead>
<tr>
<th>Value</th>
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<th>End Target</th>
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<td>90.00</td>
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<td>01-Jun-2015</td>
<td>30-Dec-2016</td>
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</table>

**Overall Comments**

**Intermediate Results Indicators**

### Participating municipalities spending at least 75 percent of their Municipal Grant each year (Percentage, Custom)

<table>
<thead>
<tr>
<th>Value</th>
<th>Baseline</th>
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<th>Actual (Current)</th>
<th>End Target</th>
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<td>0.00</td>
<td>100.00</td>
<td></td>
<td>75.00</td>
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<table>
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<tr>
<th>Date</th>
<th>Baseline</th>
<th>Actual (Previous)</th>
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</table>

### Participating municipalities with service delivery needs assessments completed in participatory manner. (Percentage, Custom)

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<th>Value</th>
<th>Baseline</th>
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<th>Actual (Current)</th>
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</table>

### Priority service delivery/ community infrastructure projects implemented by participating municipalities (Number, Custom)

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<thead>
<tr>
<th>Value</th>
<th>Baseline</th>
<th>Actual (Previous)</th>
<th>Actual (Current)</th>
<th>End Target</th>
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<td>37.00</td>
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</table>

**Comments**

A total of 69 projects were completed between 2014 and 2015.
### Participating municipalities with local development plans updated/completed in participatory manner. (Percentage, Custom)

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<thead>
<tr>
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</table>

**Comments**
With UNDP support, all participating municipalities identified their investment priorities for 2016-2018.

### Participating municipalities that publicly disclose project budgets and audit results (Percentage, Custom)

<table>
<thead>
<tr>
<th>Value</th>
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<th>Actual (Current)</th>
<th>End Target</th>
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<tr>
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</thead>
<tbody>
<tr>
<td>01-Jan-2014</td>
<td></td>
<td>--</td>
<td>--</td>
<td>30-Dec-2016</td>
</tr>
</tbody>
</table>

### Participating municipalities and governorates having emergency management plans (Percentage, Custom)

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<thead>
<tr>
<th>Value</th>
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<th>Actual (Current)</th>
<th>End Target</th>
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<th>Actual (Current)</th>
<th>End Target</th>
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</thead>
</table>

**Comments**
The preparation of the emergency plans will be done with the support of a firm yet to be recruited.
Key staff in participating municipalities and governorates trained on emergency preparedness procedures (Number, Custom)

<table>
<thead>
<tr>
<th>Value</th>
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<th>Actual (Previous)</th>
<th>Actual (Current)</th>
<th>End Target</th>
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Date

<table>
<thead>
<tr>
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<th>Baseline</th>
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<th>Actual (Current)</th>
<th>End Target</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>--</td>
<td>--</td>
<td>01-Jun-2015</td>
<td>30-Dec-2016</td>
</tr>
</tbody>
</table>

Comments
The training of municipal staff in emergency management will be done once the firm has been recruited.

Beneficiaries that feel project investments reflected their needs, of which women (Percentage, Custom Supplement)

<table>
<thead>
<tr>
<th>Value</th>
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<th>Actual (Current)</th>
<th>End Target</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>0.00</td>
<td>--</td>
<td>0.00</td>
<td>50.00</td>
</tr>
</tbody>
</table>

Overall Comments
With regards to assessing the degree to which beneficiaries feel project investments reflect their needs - this will be measured during a survey to be conducted during August 2015. This will be the first of three such rounds of monitoring. The final level of beneficiary satisfaction with municipal services will be assessed at the end of the project.

Data on Financial Performance

Disbursements (by loan)

<table>
<thead>
<tr>
<th>Project</th>
<th>Loan/Credit/TF</th>
<th>Status</th>
<th>Currency</th>
<th>Original</th>
<th>Revised</th>
<th>Cancelled</th>
<th>Disbursed</th>
<th>Undisbursed</th>
<th>Disbursed</th>
</tr>
</thead>
<tbody>
<tr>
<td>P147689</td>
<td>TF-15776</td>
<td>Effective</td>
<td>USD</td>
<td>37.82</td>
<td>37.82</td>
<td>0.00</td>
<td>30.50</td>
<td>7.32</td>
<td>81%</td>
</tr>
</tbody>
</table>

Key Dates (by loan)

<table>
<thead>
<tr>
<th>Project</th>
<th>Loan/Credit/TF</th>
<th>Status</th>
<th>Approval Date</th>
<th>Signing Date</th>
<th>Effectiveness Date</th>
<th>Orig. Closing Date</th>
<th>Rev. Closing Date</th>
</tr>
</thead>
</table>

Cumulative Disbursements
Restructuring History

There has been no restructuring to date.

Related Project(s)

There are no related projects.