Procurement Plan dated November 2018
MODERNIZATION OF GOVERNMENT SERVICES IN THE REPUBLIC OF MOLDOVA PROJECT

I. General

1. Borrower: REPUBLIC OF MOLDOVA
2. Project Name: MODERNIZATION OF GOVERNMENT SERVICES IN THE REPUBLIC OF MOLDOVA PROJECT
3. Loan No.: 8774-MD
4. Credit No.: 6126-MD
5. Project ID No.: P148537
6. Coordination Agency: State Chancellery
7. Project Implementing Unit: State Chancellery through the e-Governance Agency
8. Bank's approval Date of the Procurement Plan
   November 2018

Procurement Notice: July 28, 2017
Period covered by this procurement plan: 2018 - 2023
II. Goods, Works and Non-Consulting Services

1. Prior Review Threshold in US$

Procurement Decisions subject to Prior Review by the Bank as stated in Appendix 1 to the World Bank’s ‘Guidelines: Procurement of Goods, Works and Non-Consulting Services under IBRD Loans and IDA Credits and Grants by World Bank Borrowers,’ dated January 2011 and revised July 2014 (Procurement Guidelines) – Thresholds for applicable procurement methods are determined by the Bank and agreed with the Borrower based on the assessment of the implementing agency’s capacity.

<table>
<thead>
<tr>
<th>No</th>
<th>Procurement Method</th>
<th>Prior Review Threshold</th>
<th>Comments</th>
</tr>
</thead>
<tbody>
<tr>
<td>Goods and IT Systems</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>1.</td>
<td>ICB</td>
<td>(\geq 1,500,000)</td>
<td>All Technical Specifications for ICT contracts subject to Prior Review. All contracts for digitization of services that have undergone re-engineering and 2 contracts under sub-component 1.3 subject to Prior Review.</td>
</tr>
<tr>
<td>2.</td>
<td>NCB</td>
<td>All contract subject to post review</td>
<td>All Technical Specifications for ICT contracts subject to Prior Review</td>
</tr>
<tr>
<td>3.</td>
<td>Shopping</td>
<td>All contract subject to post review</td>
<td></td>
</tr>
<tr>
<td>4.</td>
<td>Direct Contracting</td>
<td>(\geq 1,500,000)</td>
<td></td>
</tr>
<tr>
<td>Works</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>5.</td>
<td>ICB</td>
<td>(\geq 5,000,000)</td>
<td>The World Bank’s Standard Bidding Documents (SBDs) for Procurement of Small Works will be used</td>
</tr>
<tr>
<td>6.</td>
<td>NCB</td>
<td>All contract subject to post review</td>
<td></td>
</tr>
<tr>
<td>7.</td>
<td>Shopping</td>
<td>All contract subject to post review</td>
<td>A Shopping procedure may be used for very small value civil works contracts estimated to cost not more than US$200,000 per contract</td>
</tr>
<tr>
<td></td>
<td>Direct Contracting</td>
<td>&gt;=4 000 000</td>
<td></td>
</tr>
<tr>
<td>---</td>
<td>-------------------</td>
<td>-------------</td>
<td></td>
</tr>
<tr>
<td>Non-Consulting Services</td>
<td>ICB</td>
<td>&gt;=1 500 000</td>
<td></td>
</tr>
<tr>
<td></td>
<td>NCB</td>
<td>All contract subject to post review</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Shopping</td>
<td>All contract subject to post review</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Direct Contracting</td>
<td>&gt;=1 500 000</td>
<td></td>
</tr>
</tbody>
</table>

2. **Prequalification.** The Procurement Plan shall indicate which contracts will follow a prequalification procedure in accordance with the provisions of paragraphs 2.9 and 2.10 of the Guidelines.

N/A

3. **Any Other Special Procurement Arrangements:**
   NCB The procurement procedure to be followed for National Competitive Bidding shall be the Open Bidding Procedure set forth in the Law on Public Procurement No. 131 dated July 3, 2015, as further amended on July 1, 2016, September 23, 2016 and October 3, 2016 (the “PPL”).
III. Selection of Consultants

1. Prior Review Threshold

Selection decisions subject to Prior Review by Bank as stated in Appendix 1 to the World Bank’s ‘Guidelines: Selection and Employment of Consultants under IBRD Loans and IDA Credits and Grants by World Bank Borrowers,’ dated January 2011 and revised July 2014 (Consultant Guidelines). Thresholds for applicable procurement methods (not limited to the list below) are determined by the Bank and agreed with the Borrower based on the assessment of the implementing agency’s capacity:

<table>
<thead>
<tr>
<th>No</th>
<th>Selection Method</th>
<th>Prior Review Threshold</th>
<th>Comments</th>
</tr>
</thead>
<tbody>
<tr>
<td>1.</td>
<td>QCBS, QBS, FBS, LCS</td>
<td>&amp;=500 000</td>
<td>All ToRs subject to Prior Review</td>
</tr>
<tr>
<td>2.</td>
<td>QCBS, QBS, FBS, LCS and CQS</td>
<td>&lt;300 000</td>
<td>All ToRs subject to Prior Review</td>
</tr>
<tr>
<td>3.</td>
<td>Single Source Selection (Firms)</td>
<td>≥500 000</td>
<td>Justification letters for all Prior and Post-Review Single source contracts shall be cleared by the Bank</td>
</tr>
<tr>
<td>4.</td>
<td>Individual Consultants</td>
<td>≥200 000</td>
<td>All ToRs subject to Prior Review</td>
</tr>
<tr>
<td>5.</td>
<td>Individual Consultants Sole - Source</td>
<td>≥200 000</td>
<td>Justification letters for all Prior and Post-Review Single source contracts shall be cleared by the Bank</td>
</tr>
</tbody>
</table>

2. Short list comprising entirely of national consultants: For assignments below USD 300,000 per contract a shortlist may comprise only national consultants.
## Request for Bids

<table>
<thead>
<tr>
<th>Activity Reference No. / Description:</th>
<th>Component</th>
<th>Review Type</th>
<th>Category</th>
<th>Market Approach</th>
<th>Draft Bidding Document s</th>
<th>Specific Procurement Notice</th>
<th>Bid Submissio n / Opening / Minutes</th>
<th>Bid Evaluation Report and Recommendation for Award</th>
<th>Signed Contract</th>
<th>Contract Completio n</th>
</tr>
</thead>
<tbody>
<tr>
<td>Component 1: Administrative Service Modernization</td>
<td>Post</td>
<td>Goods</td>
<td>Open - National</td>
<td>2019/03/10</td>
<td>2019/03/25</td>
<td>2019/05/06</td>
<td>2019/06/05</td>
<td>2019/07/04</td>
<td>2020/01/14</td>
<td></td>
</tr>
<tr>
<td>Component 2: Digital Platform and Services</td>
<td>Post</td>
<td>Goods</td>
<td>Open - International</td>
<td>2019/01/29</td>
<td>2019/01/31</td>
<td>2019/03/14</td>
<td>2019/04/13</td>
<td>2019/05/12</td>
<td>2021/05/25</td>
<td></td>
</tr>
</tbody>
</table>
## Request for Bids

<table>
<thead>
<tr>
<th>Activity Reference No. / Description:</th>
<th>Component</th>
<th>Review Type</th>
<th>Category</th>
<th>Market Approach</th>
<th>Draft Bidding Documents</th>
<th>Specific Procurement Notice</th>
<th>Bid Submission / Opening / Minutes</th>
<th>Bid Evaluation Report and Recommendation for Award</th>
<th>Signed Contract</th>
<th>Contract Completion</th>
</tr>
</thead>
<tbody>
<tr>
<td>MD-EGA-70967-GO-RFB / Procurement of IS - digitization of services that have undergone re-engineering (5 lots)</td>
<td>Component 2: Digital Platform and Services</td>
<td>Prior</td>
<td>Goods</td>
<td>Open - International</td>
<td>2019/12/10</td>
<td>2020/01/01</td>
<td>2020/02/12</td>
<td>2020/03/13</td>
<td>2020/04/25</td>
<td>2022/11/05</td>
</tr>
<tr>
<td>MD-EGA-70937-GO-RFB / Procurement of HW and SW for Unified Call Center</td>
<td>Component 1: Administrative Service Modernization</td>
<td>Prior</td>
<td>Goods</td>
<td>Open - International</td>
<td>2018/10/01</td>
<td>2018/10/24</td>
<td>2018/12/05</td>
<td>2019/01/02</td>
<td>2019/02/14</td>
<td>2020/02/28</td>
</tr>
<tr>
<td>Activity Reference No. / Description:</td>
<td>Component</td>
<td>Review Type</td>
<td>Category</td>
<td>Market Approach</td>
<td>Draft Bidding Documents</td>
<td>Specific Procurement Notice</td>
<td>Bid Submission / Opening / Minutes</td>
<td>Bid Evaluation Report and Recommendation for Award</td>
<td>Signed Contract</td>
<td>Contract Completion</td>
</tr>
<tr>
<td>---------------------------------------</td>
<td>-----------</td>
<td>-------------</td>
<td>----------</td>
<td>----------------</td>
<td>-------------------------</td>
<td>----------------------------</td>
<td>-------------------------------</td>
<td>-------------------------------------</td>
<td>----------------</td>
<td>---------------------</td>
</tr>
<tr>
<td>MD-EGA-70968-GO-RFB / Procurement of IS - digitization of services that have undergone re-engineering (5 lots)</td>
<td>Component 2: Digital Platform and Services</td>
<td>Prior</td>
<td>Goods</td>
<td>Open - International</td>
<td>2020/08/17</td>
<td>2020/09/08</td>
<td>2020/10/20</td>
<td>2020/11/19</td>
<td>2021/01/01</td>
<td>2023/06/30</td>
</tr>
<tr>
<td>MD-EGA-70971-GO-RFB / Procurement of IS - digitization of services that have undergone re-engineering (4 lots)</td>
<td>Component 2: Digital Platform and Services</td>
<td>Prior</td>
<td>Goods</td>
<td>Open - International</td>
<td>2021/04/26</td>
<td>2021/05/18</td>
<td>2021/06/29</td>
<td>2021/07/29</td>
<td>2021/09/10</td>
<td>2023/03/28</td>
</tr>
<tr>
<td>Request for Bids</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>------------------</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Activity Reference No. / Description:</strong></td>
<td>Component</td>
<td>Review Type</td>
<td>Category</td>
<td>Market Approach</td>
<td>Draft Bidding Documents</td>
<td>Specific Procurement Notice</td>
<td>Bid Submission / Opening / Minutes</td>
<td>Bid Evaluation Report and Recommendation for Award</td>
<td>Signed Contract</td>
<td>Contract Completion</td>
</tr>
<tr>
<td>MD-EGA-72413-GO-RFB / Procurement of Front-office digitization to allow users to electronically submit, pay and sign requests for services</td>
<td>Component 2: Digital Platform and Services</td>
<td>Prior</td>
<td>Goods</td>
<td>Open - International</td>
<td>2019/04/15</td>
<td>2019/05/07</td>
<td>2019/06/18</td>
<td>2019/07/18</td>
<td>2019/08/30</td>
<td>2022/03/11</td>
</tr>
<tr>
<td>MD-EGA-70962-GO-RFB / Procurement of Information Systems - digitization of services that have undergone re-engineering (3 lots)</td>
<td>Component 2: Digital Platform and Services</td>
<td>Prior</td>
<td>Goods</td>
<td>Open - International</td>
<td>2022/01/03</td>
<td>2022/01/25</td>
<td>2022/03/08</td>
<td>2022/04/07</td>
<td>2022/05/20</td>
<td>2023/06/30</td>
</tr>
</tbody>
</table>
### Request for Bids

<table>
<thead>
<tr>
<th>Activity Reference No. / Description:</th>
<th>Component</th>
<th>Review Type</th>
<th>Category</th>
<th>Market Approach</th>
<th>Draft Bidding Documents</th>
<th>Specific Procurement Notice</th>
<th>Bid Submission / Opening / Minutes</th>
<th>Bid Evaluation Report and Recommendation for Award</th>
<th>Signed Contract</th>
<th>Contract Completion</th>
</tr>
</thead>
<tbody>
<tr>
<td>have undergone re-engineering (4 lots)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>MD-EGA-70940-GO-RFB / Procurement of IS for Unified Centers for Public Services Delivery (CUPS)</td>
<td>Component 1: Administrative Service Modernization</td>
<td>Post</td>
<td>Goods</td>
<td>Open - International</td>
<td>2019/03/10</td>
<td>2019/03/26</td>
<td>2019/05/07</td>
<td>2019/06/04</td>
<td>2019/07/03</td>
<td>2020/07/16</td>
</tr>
</tbody>
</table>

Planned, Planned, Planned, Planned, Planned, Planned, Planned, Planned, Planned, Planned, Planned, Planned
<table>
<thead>
<tr>
<th>Activity Reference No. / Description:</th>
<th>Component</th>
<th>Review Type</th>
<th>Category</th>
<th>Draft Request for Quotations</th>
<th>Receive Quotations</th>
<th>Comparison of Quotations</th>
<th>Notification of Intention of Award</th>
<th>Signed Contract</th>
<th>Contract Completion</th>
</tr>
</thead>
<tbody>
<tr>
<td>Activity Reference No. / Description:</td>
<td>Component</td>
<td>Review Type</td>
<td>Category</td>
<td>Expressio n of Interest</td>
<td>Short List and Draft Request for Proposals</td>
<td>Opening of Technical Proposals / Minutes</td>
<td>Opening of Financial Proposals / Minutes</td>
<td>Combined Evaluation Report and Draft Negotiated Contract</td>
<td>Signed Contract</td>
</tr>
<tr>
<td>--------------------------------------</td>
<td>-----------</td>
<td>-------------</td>
<td>----------</td>
<td>-------------------------</td>
<td>------------------------------------------</td>
<td>-----------------------------------------</td>
<td>------------------------------------------</td>
<td>-------------------------------------------------</td>
<td>---------------</td>
</tr>
<tr>
<td>MD-EGA-72422-CS-FBS / CS for installation and configuration of an open-source e-learning platform and migration of content</td>
<td>Component 2: Digital Platform and Services</td>
<td>Post</td>
<td>Consultant Services</td>
<td>2018/12/19</td>
<td>2019/01/10</td>
<td>2019/02/07</td>
<td>2019/03/07</td>
<td>2019/03/14</td>
<td>2019/03/21</td>
</tr>
<tr>
<td>MD-EGA-71444-CS-LCS / National Annual Citizen Survey on Public Perception, Uptake and Support of Government Services Modernization and e-Governance Reforms</td>
<td>Component 1: Administrative Service Modernization</td>
<td>Post</td>
<td>Consultant Services</td>
<td>2019/02/12</td>
<td>2019/03/12</td>
<td>2019/04/09</td>
<td>2019/05/14</td>
<td>2019/05/28</td>
<td>2019/05/30</td>
</tr>
<tr>
<td>Activity Reference No. / Description:</td>
<td>Component</td>
<td>Review Type</td>
<td>Category</td>
<td>Expressio of Interest</td>
<td>Short List and Draft Request for Proposals</td>
<td>Opening of Technical Proposals / Minutes</td>
<td>Opening of Financial Proposals / Minutes</td>
<td>Combined Evaluation Report and Draft Negotiated Contract</td>
<td>Signed Contract</td>
</tr>
<tr>
<td>--------------------------------------</td>
<td>-----------</td>
<td>-------------</td>
<td>----------</td>
<td>----------------------</td>
<td>------------------------------------------</td>
<td>------------------------------------------</td>
<td>------------------------------------------</td>
<td>-------------------------------------------------</td>
<td>-----------------</td>
</tr>
<tr>
<td>MD-EGA-71881-CS-QCBS / Training of Unified Centers for Public Services Delivery (CUPS) and services providers staff</td>
<td>Component 3: Services Delivery Model Implementation</td>
<td>Post</td>
<td>Consultant Services</td>
<td>2019/05/14</td>
<td>2019/06/14</td>
<td>2019/07/12</td>
<td>2019/08/25</td>
<td>2019/09/08</td>
<td>2019/09/07</td>
</tr>
<tr>
<td>Activity Reference No. / Description:</td>
<td>Component</td>
<td>Review Type</td>
<td>Category</td>
<td>Expression of Interest</td>
<td>Short List and Draft Request for Proposals</td>
<td>Opening of Technical Proposals / Minutes</td>
<td>Opening of Financial Proposals / Minutes</td>
<td>Combined Evaluation Report and Draft Negotiated Contract</td>
<td>Signed Contract</td>
</tr>
<tr>
<td>--------------------------------------</td>
<td>-----------</td>
<td>-------------</td>
<td>----------</td>
<td>------------------------</td>
<td>--------------------------------------------</td>
<td>------------------------------------------</td>
<td>------------------------------------------</td>
<td>----------------------------------------------------------------</td>
<td>----------------</td>
</tr>
<tr>
<td>MD-EGA-71882-CS-QCBS / CS to assist public services providers in development of Institutional Performance Frameworks and training of managers and staff for effective performance management</td>
<td>Component 3: Services Delivery Model Implementatio n</td>
<td>Post</td>
<td>Consultant Services</td>
<td>2019/03/15</td>
<td>2019/04/15</td>
<td>2019/05/13</td>
<td>2019/06/26</td>
<td>2019/07/03</td>
<td>2019/07/10</td>
</tr>
<tr>
<td>MD-EGA-71867-CS-QCBS / CS for providing assistance to public services providers in capability management and training</td>
<td>Component 3: Services Delivery Model Implementatio n</td>
<td>Post</td>
<td>Consultant Services</td>
<td>2018/11/12</td>
<td>2018/12/13</td>
<td>2019/01/10</td>
<td>2019/02/23</td>
<td>2019/03/02</td>
<td>2019/03/09</td>
</tr>
<tr>
<td>MD-EGA-71869-CS-QCBS / CS for Aligning organizational structures and staffing to the New Model of Services Delivery and Effective</td>
<td>Component 3: Services Delivery Model Implementatio n</td>
<td>Post</td>
<td>Consultant Services</td>
<td>2019/01/23</td>
<td>2019/02/23</td>
<td>2019/03/23</td>
<td>2019/05/06</td>
<td>2019/05/13</td>
<td>2019/05/20</td>
</tr>
<tr>
<td>Activity Reference No. / Description:</td>
<td>Component</td>
<td>Review Type</td>
<td>Category</td>
<td>Expression of Interest</td>
<td>Short List and Draft Request for Proposals</td>
<td>Opening of Technical Proposals / Minutes</td>
<td>Opening of Financial Proposals / Minutes</td>
<td>Combined Evaluation Report and Draft Negotiated Contract</td>
<td>Signed Contract</td>
</tr>
<tr>
<td>--------------------------------------</td>
<td>-----------</td>
<td>-------------</td>
<td>----------</td>
<td>------------------------</td>
<td>------------------------------------------</td>
<td>----------------------------------------</td>
<td>----------------------------------------</td>
<td>------------------------------------------------</td>
<td>----------------</td>
</tr>
<tr>
<td>management of human resources</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>MD-EGA-71803-CS-QCBS / Security testing of IT systems developed during the project</td>
<td>Component 2: Digital Platform and Services</td>
<td>Post</td>
<td>Consultant Services</td>
<td>2018/12/14</td>
<td>2019/01/05</td>
<td>2019/02/02</td>
<td>2019/03/02</td>
<td>2019/03/16</td>
<td>2019/03/23</td>
</tr>
<tr>
<td>MD-EGA-71314-CS-QCBS / Consulting Services for re-engineering of selected public services</td>
<td>Component 1: Administrative Service Modernization</td>
<td>Prior</td>
<td>Consultant Services</td>
<td>2018/10/15</td>
<td>2018/11/12</td>
<td>2018/12/10</td>
<td>2019/01/23</td>
<td>2019/02/13</td>
<td>2019/03/13</td>
</tr>
<tr>
<td>MD-EGA-71875-CS-QCBS / CS to assist public services providers in managing capacity building</td>
<td>Component 3: Services Delivery Model Implementation</td>
<td>Post</td>
<td>Consultant Services</td>
<td>2019/03/15</td>
<td>2019/04/15</td>
<td>2019/05/13</td>
<td>2019/06/26</td>
<td>2019/07/03</td>
<td>2019/07/10</td>
</tr>
<tr>
<td>Activity Reference No. / Description:</td>
<td>Component</td>
<td>Review Type</td>
<td>Category</td>
<td>Expression of Interest</td>
<td>Short List and Draft Request for Proposals</td>
<td>Signed Contract</td>
<td>Contract Completion</td>
<td></td>
<td></td>
</tr>
<tr>
<td>--------------------------------------</td>
<td>-----------</td>
<td>-------------</td>
<td>----------</td>
<td>------------------------</td>
<td>-------------------------------------------</td>
<td>----------------</td>
<td>-------------------</td>
<td></td>
<td></td>
</tr>
<tr>
<td>MD-EGA-71814-CS-CQS / CS to provide Training in cyber security, including development of the e-learning module</td>
<td>Component 2: Digital Platform and Services</td>
<td>Post</td>
<td>Consultant Services</td>
<td>2018/12/19</td>
<td>2019/01/10</td>
<td>2019/03/07</td>
<td>2019/09/03</td>
<td></td>
<td></td>
</tr>
<tr>
<td>MD-EGA-71671-CS-CQS / Integration of public services with data exchange and interoperability platform MConnect</td>
<td>Component 2: Digital Platform and Services</td>
<td>Post</td>
<td>Consultant Services</td>
<td>2019/03/29</td>
<td>2019/04/29</td>
<td>2019/06/17</td>
<td>2020/03/13</td>
<td></td>
<td></td>
</tr>
<tr>
<td>MD-EGA-71456-CS-CQS / CS for developing the requirements (methodology) for administrative services digitization</td>
<td>Component 2: Digital Platform and Services</td>
<td>Post</td>
<td>Consultant Services</td>
<td>2018/09/14</td>
<td>2018/10/15</td>
<td>2018/12/03</td>
<td>2019/06/01</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Activity Reference No. / Description:</td>
<td>Component</td>
<td>Review Type</td>
<td>Category</td>
<td>Expression of Interest</td>
<td>Short List and Draft Request for Proposals</td>
<td>Signed Contract</td>
<td>Contract Completion</td>
<td></td>
<td></td>
</tr>
<tr>
<td>----------------------------------------</td>
<td>------------</td>
<td>-------------</td>
<td>----------</td>
<td>------------------------</td>
<td>-------------------------------------------</td>
<td>---------------</td>
<td>-------------------</td>
<td></td>
<td></td>
</tr>
<tr>
<td>MD-EGA-71799-CS-CQS / Development of public services registry based on the updated version (V2.0) of the servicii.gov.md portal</td>
<td>Component 2: Digital Platform and Services</td>
<td>Post</td>
<td>Consultant Services</td>
<td>2019/05/30</td>
<td>2019/06/21</td>
<td>2019/08/16</td>
<td>2021/02/11</td>
<td></td>
<td></td>
</tr>
<tr>
<td>MD-EGA-71440-CS-CQS / CS to provide Leadership training and institutional communication</td>
<td>Component 1: Administrative Service Modernization</td>
<td>Post</td>
<td>Consultant Services</td>
<td>2018/10/24</td>
<td>2018/11/15</td>
<td>2019/01/03</td>
<td>2019/03/24</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Activity Reference No. / Description:</td>
<td>Component</td>
<td>Review Type</td>
<td>Category</td>
<td>Expression of Interest</td>
<td>Evaluation of Expression of Interest and Short List of Consultants</td>
<td>Invitation to Identified / Selected Consultant</td>
<td>Signed Contract</td>
<td>Contract Completion</td>
<td></td>
</tr>
<tr>
<td>-------------------------------------</td>
<td>-----------</td>
<td>-------------</td>
<td>----------</td>
<td>------------------------</td>
<td>---------------------------------------------------------------</td>
<td>-----------------------------------------------</td>
<td>-----------------</td>
<td>---------------------</td>
<td></td>
</tr>
<tr>
<td>MD-EGA-71531-CS-INDV / Project Manager 3</td>
<td>Component 2: Digital Platform and Services</td>
<td>Post</td>
<td>Consultant Services</td>
<td>2018/12/13</td>
<td>2018/12/27</td>
<td>2018/12/28</td>
<td>2019/01/03</td>
<td>2023/06/30</td>
<td></td>
</tr>
<tr>
<td>Activity Reference No. / Description:</td>
<td>Component</td>
<td>Review Type</td>
<td>Category</td>
<td>Expression of Interest</td>
<td>Evaluation of Expression of Interest and Short List of Consultants</td>
<td>Invitation to Identified / Selected Consultant</td>
<td>Signed Contract</td>
<td>Contract Completion</td>
<td></td>
</tr>
<tr>
<td>-------------------------------------</td>
<td>-----------</td>
<td>-------------</td>
<td>----------</td>
<td>------------------------</td>
<td>---------------------------------------------------------------</td>
<td>-----------------------------------------------</td>
<td>-----------------</td>
<td>---------------------</td>
<td></td>
</tr>
<tr>
<td>MD-EGA-73073-CS-INDV / Legal Officer</td>
<td>Component 4: Project Management</td>
<td>Prior</td>
<td>Consultant Services</td>
<td>2018/08/09</td>
<td>2018/08/12</td>
<td>2023/06/30</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>MD-EGA-73069-CS-INDV / Procurement Specialist</td>
<td>Component 4: Project Management</td>
<td>Prior</td>
<td>Consultant Services</td>
<td>2018/08/09</td>
<td>2018/08/12</td>
<td>2023/06/30</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Activity Reference No. / Description:</td>
<td>Component</td>
<td>Review Type</td>
<td>Category</td>
<td>Expression of Interest</td>
<td>Evaluation of Expression of Interest and Short List of Consultants</td>
<td>Invitation to Identified / Selected Consultant</td>
<td>Signed Contract</td>
<td>Contract Completion</td>
<td></td>
</tr>
<tr>
<td>--------------------------------------</td>
<td>-----------</td>
<td>-------------</td>
<td>----------</td>
<td>------------------------</td>
<td>------------------------------------------------------------------</td>
<td>-----------------------------------------------</td>
<td>-----------------</td>
<td>---------------------</td>
<td></td>
</tr>
<tr>
<td>MD-EGA-71861-CS-INDV / HR Consultant</td>
<td>Component 3: Services Delivery Model Implementation</td>
<td>Post</td>
<td>Consultant Services</td>
<td>2019/02/18</td>
<td>2019/03/11</td>
<td>2019/03/12</td>
<td>2019/03/18</td>
<td>2020/03/16</td>
<td></td>
</tr>
<tr>
<td>Activity Reference No. / Description:</td>
<td>Component</td>
<td>Review Type</td>
<td>Category</td>
<td>Expression of Interest</td>
<td>Evaluation of Expression of Interest and Short List of Consultants</td>
<td>Invitation to Identified / Selected Consultant</td>
<td>Signed Contract</td>
<td>Contract Completion</td>
<td></td>
</tr>
<tr>
<td>----------------------------------------</td>
<td>-----------</td>
<td>-------------</td>
<td>----------</td>
<td>-------------------------</td>
<td>---------------------------------------------------------------</td>
<td>-----------------------------------------------</td>
<td>-----------------</td>
<td>-------------------</td>
<td></td>
</tr>
<tr>
<td>MD-EGA-73072-CS-INDV / Chief Reengineering Officer</td>
<td>Component 4: Project Management</td>
<td>Prior</td>
<td>Consultant Services</td>
<td>2018/08/09</td>
<td>2018/08/12</td>
<td>2023/06/30</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Activity Reference No. / Description:</td>
<td>Component</td>
<td>Review Type</td>
<td>Category</td>
<td>Expression of Interest</td>
<td>Evaluation of Expression of Interest and Short List of Consultants</td>
<td>Invitation to Identified / Selected Consultant</td>
<td>Signed Contract</td>
<td>Contract Completion</td>
<td></td>
</tr>
<tr>
<td>--------------------------------------</td>
<td>-----------</td>
<td>-------------</td>
<td>----------</td>
<td>------------------------</td>
<td>---------------------------------------------------------------</td>
<td>-----------------------------------------------</td>
<td>----------------</td>
<td>---------------------</td>
<td></td>
</tr>
<tr>
<td>MD-EGA-71789-CS-INDV / IC to prepare technical specifications for Development of public services registry based on the updated version (V2.0) of the servicii.gov.md portal Component 2: Digital Platform and Services</td>
<td>Post</td>
<td>Consultant Services</td>
<td>2019/02/13</td>
<td>2019/02/27</td>
<td>2019/02/28</td>
<td>2019/03/06</td>
<td>2019/04/25</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Activity Reference No. / Description:</td>
<td>Component</td>
<td>Review Type</td>
<td>Category</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>Contract Completion</td>
<td></td>
</tr>
<tr>
<td>--------------------------------------</td>
<td>-----------</td>
<td>-------------</td>
<td>----------</td>
<td>---</td>
<td>---</td>
<td>---</td>
<td>---</td>
<td>-------------------</td>
<td></td>
</tr>
<tr>
<td>MD-EGA-71860-CS-INDV / Consultant on management of HR</td>
<td>Component 3: Services Delivery Model Implementation</td>
<td>Post</td>
<td>Consultant Services</td>
<td>Planned</td>
<td>Planned</td>
<td>Planned</td>
<td>Planned</td>
<td>2019/11/15</td>
<td></td>
</tr>
<tr>
<td>MD-EGA-82437-CS-INDV / Financial Management Specialist</td>
<td>Component 4: Project Management</td>
<td>Post</td>
<td>Consultant Services</td>
<td>Planned</td>
<td>Planned</td>
<td>Planned</td>
<td>Planned</td>
<td>2023/06/30</td>
<td></td>
</tr>
<tr>
<td>MD-EGA-82437-CS-INDV-REBIDDING / Financial Management Specialist</td>
<td>Component 4: Project Management</td>
<td>Post</td>
<td>Consultant Services</td>
<td>Planned</td>
<td>Planned</td>
<td>Planned</td>
<td>Planned</td>
<td>2023/06/30</td>
<td></td>
</tr>
<tr>
<td>MD-EGA-82445-CS-INDV / Junior Procurement Specialist</td>
<td>Component 4: Project Management</td>
<td>Post</td>
<td>Consultant Services</td>
<td>Planned</td>
<td>Planned</td>
<td>Planned</td>
<td>Planned</td>
<td>2023/06/30</td>
<td></td>
</tr>
</tbody>
</table>
## Works

|------------------------|-------------|-------------------|-----------|-------------|--------|------------------|-------------------|-------------------|---------------------|----------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|-------------------|-----------------------------|------------------|

## Goods

|------------------------|-------------|-------------------|-----------|-------------|--------|------------------|-------------------|-------------------|---------------------|----------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|-------------------|-----------------------------|------------------|
| Activity Reference No (Github) | Component | Service Type | Tender Information | Procurement Method | Draft Bidding Method | Notice Document | Signed Contract | Estimated Contract Completion
<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>MEXT/TECH/2020/10/01</td>
<td>Component 1</td>
<td>Administrative Services</td>
<td>Request for Quotation</td>
<td>Open Tender</td>
<td>Single Stage - One Round</td>
<td>Face-to-face</td>
<td>January 2021</td>
<td>January 2021</td>
</tr>
<tr>
<td>MEXT/TECH/2020/10/02</td>
<td>Component 2</td>
<td>Digital Platforms and Services</td>
<td>Request for Quotation</td>
<td>Open Tender</td>
<td>Single Stage - One Round</td>
<td>Face-to-face</td>
<td>January 2021</td>
<td>January 2021</td>
</tr>
<tr>
<td>MEXT/TECH/2020/10/03</td>
<td>Component 3</td>
<td>Furniture</td>
<td>Request for Quotation</td>
<td>Open Tender</td>
<td>Single Stage - One Round</td>
<td>Face-to-face</td>
<td>January 2021</td>
<td>January 2021</td>
</tr>
<tr>
<td>MEXT/TECH/2020/10/04</td>
<td>Component 4</td>
<td>Consulting Services</td>
<td>Request for Quotation</td>
<td>Open Tender</td>
<td>Single Stage - One Round</td>
<td>Face-to-face</td>
<td>January 2021</td>
<td>January 2021</td>
</tr>
<tr>
<td>------------------------</td>
<td>-------------</td>
<td>-----------------</td>
<td>-----------</td>
<td>-------------</td>
<td>--------</td>
<td>----------------</td>
<td>--------------</td>
<td>----------------</td>
</tr>
</tbody>
</table>

Page 3
<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Component I: Services for the Design, Development, Configuration, Deployment, and Operation of the Public Service Portal</td>
<td>Component II: Services for the Design, Development, Configuration, Deployment, and Operation of the Government IT Administration</td>
<td>Component III: Services for the Development of Cybersecurity Standards and Procedures Related to Cybersecurity for Government IT Infrastructure</td>
<td><strong>Total Number of Projects</strong></td>
<td><strong>Total Cost</strong></td>
<td><strong>Proj.</strong></td>
<td><strong>Total Cost</strong></td>
<td><strong>Proj.</strong></td>
<td><strong>Total Cost</strong></td>
<td><strong>Proj.</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Component I: Services for the Design, Development, Configuration, Deployment, and Operation of the Public Service Portal</td>
<td>Component II: Services for the Design, Development, Configuration, Deployment, and Operation of the Government IT Administration</td>
<td>Component III: Services for the Development of Cybersecurity Standards and Procedures Related to Cybersecurity for Government IT Infrastructure</td>
<td><strong>Total Number of Projects</strong></td>
<td><strong>Total Cost</strong></td>
<td><strong>Proj.</strong></td>
<td><strong>Total Cost</strong></td>
<td><strong>Proj.</strong></td>
<td><strong>Total Cost</strong></td>
<td><strong>Proj.</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Component I: Services for the Design, Development, Configuration, Deployment, and Operation of the Public Service Portal</td>
<td>Component II: Services for the Design, Development, Configuration, Deployment, and Operation of the Government IT Administration</td>
<td>Component III: Services for the Development of Cybersecurity Standards and Procedures Related to Cybersecurity for Government IT Infrastructure</td>
<td><strong>Total Number of Projects</strong></td>
<td><strong>Total Cost</strong></td>
<td><strong>Proj.</strong></td>
<td><strong>Total Cost</strong></td>
<td><strong>Proj.</strong></td>
<td><strong>Total Cost</strong></td>
<td><strong>Proj.</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Component I: Services for the Design, Development, Configuration, Deployment, and Operation of the Public Service Portal</td>
<td>Component II: Services for the Design, Development, Configuration, Deployment, and Operation of the Government IT Administration</td>
<td>Component III: Services for the Development of Cybersecurity Standards and Procedures Related to Cybersecurity for Government IT Infrastructure</td>
<td><strong>Total Number of Projects</strong></td>
<td><strong>Total Cost</strong></td>
<td><strong>Proj.</strong></td>
<td><strong>Total Cost</strong></td>
<td><strong>Proj.</strong></td>
<td><strong>Total Cost</strong></td>
<td><strong>Proj.</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Component I: Services for the Design, Development, Configuration, Deployment, and Operation of the Public Service Portal</td>
<td>Component II: Services for the Design, Development, Configuration, Deployment, and Operation of the Government IT Administration</td>
<td>Component III: Services for the Development of Cybersecurity Standards and Procedures Related to Cybersecurity for Government IT Infrastructure</td>
<td><strong>Total Number of Projects</strong></td>
<td><strong>Total Cost</strong></td>
<td><strong>Proj.</strong></td>
<td><strong>Total Cost</strong></td>
<td><strong>Proj.</strong></td>
<td><strong>Total Cost</strong></td>
<td><strong>Proj.</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Component I: Services for the Design, Development, Configuration, Deployment, and Operation of the Public Service Portal</td>
<td>Component II: Services for the Design, Development, Configuration, Deployment, and Operation of the Government IT Administration</td>
<td>Component III: Services for the Development of Cybersecurity Standards and Procedures Related to Cybersecurity for Government IT Infrastructure</td>
<td><strong>Total Number of Projects</strong></td>
<td><strong>Total Cost</strong></td>
<td><strong>Proj.</strong></td>
<td><strong>Total Cost</strong></td>
<td><strong>Proj.</strong></td>
<td><strong>Total Cost</strong></td>
<td><strong>Proj.</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Component I: Services for the Design, Development, Configuration, Deployment, and Operation of the Public Service Portal</td>
<td>Component II: Services for the Design, Development, Configuration, Deployment, and Operation of the Government IT Administration</td>
<td>Component III: Services for the Development of Cybersecurity Standards and Procedures Related to Cybersecurity for Government IT Infrastructure</td>
<td><strong>Total Number of Projects</strong></td>
<td><strong>Total Cost</strong></td>
<td><strong>Proj.</strong></td>
<td><strong>Total Cost</strong></td>
<td><strong>Proj.</strong></td>
<td><strong>Total Cost</strong></td>
<td><strong>Proj.</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Component I: Services for the Design, Development, Configuration, Deployment, and Operation of the Public Service Portal</td>
<td>Component II: Services for the Design, Development, Configuration, Deployment, and Operation of the Government IT Administration</td>
<td>Component III: Services for the Development of Cybersecurity Standards and Procedures Related to Cybersecurity for Government IT Infrastructure</td>
<td><strong>Total Number of Projects</strong></td>
<td><strong>Total Cost</strong></td>
<td><strong>Proj.</strong></td>
<td><strong>Total Cost</strong></td>
<td><strong>Proj.</strong></td>
<td><strong>Total Cost</strong></td>
<td><strong>Proj.</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Component I: Services for the Design, Development, Configuration, Deployment, and Operation of the Public Service Portal</td>
<td>Component II: Services for the Design, Development, Configuration, Deployment, and Operation of the Government IT Administration</td>
<td>Component III: Services for the Development of Cybersecurity Standards and Procedures Related to Cybersecurity for Government IT Infrastructure</td>
<td><strong>Total Number of Projects</strong></td>
<td><strong>Total Cost</strong></td>
<td><strong>Proj.</strong></td>
<td><strong>Total Cost</strong></td>
<td><strong>Proj.</strong></td>
<td><strong>Total Cost</strong></td>
<td><strong>Proj.</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Component I: Services for the Design, Development, Configuration, Deployment, and Operation of the Public Service Portal</td>
<td>Component II: Services for the Design, Development, Configuration, Deployment, and Operation of the Government IT Administration</td>
<td>Component III: Services for the Development of Cybersecurity Standards and Procedures Related to Cybersecurity for Government IT Infrastructure</td>
<td><strong>Total Number of Projects</strong></td>
<td><strong>Total Cost</strong></td>
<td><strong>Proj.</strong></td>
<td><strong>Total Cost</strong></td>
<td><strong>Proj.</strong></td>
<td><strong>Total Cost</strong></td>
<td><strong>Proj.</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Component I: Services for the Design, Development, Configuration, Deployment, and Operation of the Public Service Portal</td>
<td>Component II: Services for the Design, Development, Configuration, Deployment, and Operation of the Government IT Administration</td>
<td>Component III: Services for the Development of Cybersecurity Standards and Procedures Related to Cybersecurity for Government IT Infrastructure</td>
<td><strong>Total Number of Projects</strong></td>
<td><strong>Total Cost</strong></td>
<td><strong>Proj.</strong></td>
<td><strong>Total Cost</strong></td>
<td><strong>Proj.</strong></td>
<td><strong>Total Cost</strong></td>
<td><strong>Proj.</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Component I: Services for the Design, Development, Configuration, Deployment, and Operation of the Public Service Portal</td>
<td>Component II: Services for the Design, Development, Configuration, Deployment, and Operation of the Government IT Administration</td>
<td>Component III: Services for the Development of Cybersecurity Standards and Procedures Related to Cybersecurity for Government IT Infrastructure</td>
<td><strong>Total Number of Projects</strong></td>
<td><strong>Total Cost</strong></td>
<td><strong>Proj.</strong></td>
<td><strong>Total Cost</strong></td>
<td><strong>Proj.</strong></td>
<td><strong>Total Cost</strong></td>
<td><strong>Proj.</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Component I: Services for the Design, Development, Configuration, Deployment, and Operation of the Public Service Portal</td>
<td>Component II: Services for the Design, Development, Configuration, Deployment, and Operation of the Government IT Administration</td>
<td>Component III: Services for the Development of Cybersecurity Standards and Procedures Related to Cybersecurity for Government IT Infrastructure</td>
<td><strong>Total Number of Projects</strong></td>
<td><strong>Total Cost</strong></td>
<td><strong>Proj.</strong></td>
<td><strong>Total Cost</strong></td>
<td><strong>Proj.</strong></td>
<td><strong>Total Cost</strong></td>
<td><strong>Proj.</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Component I: Services for the Design, Development, Configuration, Deployment, and Operation of the Public Service Portal</td>
<td>Component II: Services for the Design, Development, Configuration, Deployment, and Operation of the Government IT Administration</td>
<td>Component III: Services for the Development of Cybersecurity Standards and Procedures Related to Cybersecurity for Government IT Infrastructure</td>
<td><strong>Total Number of Projects</strong></td>
<td><strong>Total Cost</strong></td>
<td><strong>Proj.</strong></td>
<td><strong>Total Cost</strong></td>
<td><strong>Proj.</strong></td>
<td><strong>Total Cost</strong></td>
<td><strong>Proj.</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Component I: Services for the Design, Development, Configuration, Deployment, and Operation of the Public Service Portal</td>
<td>Component II: Services for the Design, Development, Configuration, Deployment, and Operation of the Government IT Administration</td>
<td>Component III: Services for the Development of Cybersecurity Standards and Procedures Related to Cybersecurity for Government IT Infrastructure</td>
<td><strong>Total Number of Projects</strong></td>
<td><strong>Total Cost</strong></td>
<td><strong>Proj.</strong></td>
<td><strong>Total Cost</strong></td>
<td><strong>Proj.</strong></td>
<td><strong>Total Cost</strong></td>
<td><strong>Proj.</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Component I: Services for the Design, Development, Configuration, Deployment, and Operation of the Public Service Portal</td>
<td>Component II: Services for the Design, Development, Configuration, Deployment, and Operation of the Government IT Administration</td>
<td>Component III: Services for the Development of Cybersecurity Standards and Procedures Related to Cybersecurity for Government IT Infrastructure</td>
<td><strong>Total Number of Projects</strong></td>
<td><strong>Total Cost</strong></td>
<td><strong>Proj.</strong></td>
<td><strong>Total Cost</strong></td>
<td><strong>Proj.</strong></td>
<td><strong>Total Cost</strong></td>
<td><strong>Proj.</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Component I: Services for the Design, Development, Configuration, Deployment, and Operation of the Public Service Portal</td>
<td>Component II: Services for the Design, Development, Configuration, Deployment, and Operation of the Government IT Administration</td>
<td>Component III: Services for the Development of Cybersecurity Standards and Procedures Related to Cybersecurity for Government IT Infrastructure</td>
<td><strong>Total Number of Projects</strong></td>
<td><strong>Total Cost</strong></td>
<td><strong>Proj.</strong></td>
<td><strong>Total Cost</strong></td>
<td><strong>Proj.</strong></td>
<td><strong>Total Cost</strong></td>
<td><strong>Proj.</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Component I: Services for the Design, Development, Configuration, Deployment, and Operation of the Public Service Portal</td>
<td>Component II: Services for the Design, Development, Configuration, Deployment, and Operation of the Government IT Administration</td>
<td>Component III: Services for the Development of Cybersecurity Standards and Procedures Related to Cybersecurity for Government IT Infrastructure</td>
<td><strong>Total Number of Projects</strong></td>
<td><strong>Total Cost</strong></td>
<td><strong>Proj.</strong></td>
<td><strong>Total Cost</strong></td>
<td><strong>Proj.</strong></td>
<td><strong>Total Cost</strong></td>
<td><strong>Proj.</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Component I: Services for the Design, Development, Configuration, Deployment, and Operation of the Public Service Portal</td>
<td>Component II: Services for the Design, Development, Configuration, Deployment, and Operation of the Government IT Administration</td>
<td>Component III: Services for the Development of Cybersecurity Standards and Procedures Related to Cybersecurity for Government IT Infrastructure</td>
<td><strong>Total Number of Projects</strong></td>
<td><strong>Total Cost</strong></td>
<td><strong>Proj.</strong></td>
<td><strong>Total Cost</strong></td>
<td><strong>Proj.</strong></td>
<td><strong>Total Cost</strong></td>
<td><strong>Proj.</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Amount</td>
<td>Project Approach</td>
<td>Contract Type</td>
<td>Consultant Qualifications</td>
<td>Phase</td>
<td>Activity Identification</td>
<td>Activity Reference No.</td>
<td>Description</td>
<td>Component</td>
<td>Review Type</td>
<td>Method</td>
<td>Market Approach</td>
<td>Consultant Type</td>
</tr>
<tr>
<td>-------</td>
<td>-----------------</td>
<td>---------------</td>
<td>---------------------------</td>
<td>-------</td>
<td>------------------------</td>
<td>-----------------------</td>
<td>-------------</td>
<td>-----------</td>
<td>------------</td>
<td>--------</td>
<td>----------------</td>
<td>----------------</td>
</tr>
<tr>
<td>$612,600</td>
<td>Individual Consultant to Develop Change Management Framework</td>
<td>Component 1: Administrative Service</td>
<td>Post</td>
<td>Individual</td>
<td>Consultant</td>
<td>Post</td>
<td>2019-12-12</td>
<td>2020-06-02</td>
<td>2020-06-20</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>$612,600</td>
<td>Knowledge, Training and Change Management Consultant</td>
<td>Component 1: Administrative Service</td>
<td>Post</td>
<td>Individual</td>
<td>Consultant</td>
<td>Post</td>
<td>2019-12-12</td>
<td>2020-06-02</td>
<td>2020-06-20</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>$612,600</td>
<td>Consultant on policy, management, and coordination (inter-component coordination)</td>
<td>Component 1: Administrative Service</td>
<td>Post</td>
<td>Individual</td>
<td>Consultant</td>
<td>Post</td>
<td>2019-12-12</td>
<td>2020-06-02</td>
<td>2020-06-20</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Reference No.</th>
<th>Description</th>
<th>Component</th>
<th>Review Type</th>
<th>Method</th>
<th>Market Approach</th>
<th>Consultant Type</th>
<th>Contract Start</th>
<th>Contract End</th>
</tr>
</thead>
<tbody>
<tr>
<td>MD-EGA-71397-CS-INDV</td>
<td>Consulting Services to develop public services registry based on the national version (V2.0) of the cross-sectional portal</td>
<td>Component C: Digital Platform and Services</td>
<td>Post</td>
<td>Consultant Qualifications</td>
<td>National</td>
<td>2019-04-25</td>
<td>2019-06-15</td>
<td></td>
</tr>
</tbody>
</table>

**INDIVIDUAL CONSULTANTS**

<table>
<thead>
<tr>
<th>Amount</th>
<th>Project Approach</th>
<th>Contract Type</th>
<th>Consultant Qualifications</th>
<th>Phase</th>
<th>Activity Identification</th>
<th>Activity Reference No.</th>
<th>Description</th>
<th>Component</th>
<th>Review Type</th>
<th>Method</th>
<th>Market Approach</th>
<th>Consultant Type</th>
<th>Contract Start</th>
<th>Contract End</th>
</tr>
</thead>
<tbody>
<tr>
<td>$612,600</td>
<td>Individual Consultant to Develop Change Management Framework</td>
<td>Component 1: Administrative Service</td>
<td>Post</td>
<td>Individual</td>
<td>Consultant</td>
<td>Post</td>
<td>2019-12-12</td>
<td>2020-06-02</td>
<td>2020-06-20</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>$612,600</td>
<td>Knowledge, Training and Change Management Consultant</td>
<td>Component 1: Administrative Service</td>
<td>Post</td>
<td>Individual</td>
<td>Consultant</td>
<td>Post</td>
<td>2019-12-12</td>
<td>2020-06-02</td>
<td>2020-06-20</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>$612,600</td>
<td>Consultant on policy, management, and coordination (inter-component coordination)</td>
<td>Component 1: Administrative Service</td>
<td>Post</td>
<td>Individual</td>
<td>Consultant</td>
<td>Post</td>
<td>2019-12-12</td>
<td>2020-06-02</td>
<td>2020-06-20</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Project Manager</td>
<td>Component 6: Digital Development specifications Development</td>
<td>Position</td>
<td>Consultant</td>
<td>Role</td>
<td>Status</td>
<td>Start Date</td>
<td>End Date</td>
<td>Description</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>-----------------</td>
<td>----------------------------------------------------------</td>
<td>---------</td>
<td>------------</td>
<td>------</td>
<td>--------</td>
<td>------------</td>
<td>----------</td>
<td>-------------</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>MD-EGA-73073</td>
<td>Consultant on management of HR</td>
<td>Peer</td>
<td>Individual</td>
<td>Consultant</td>
<td>50%</td>
<td>2018-11-14</td>
<td>2018-11-30</td>
<td>2018-12-08</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>MD-EGA-73072</td>
<td>50% - 70% on the development of HR services registry based on the overall service TSG 2019 for services and portal</td>
<td>Peer</td>
<td>Individual</td>
<td>Consultant</td>
<td>50%</td>
<td>2018-03-09</td>
<td>2018-03-12</td>
<td>2018-03-15</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>MD-EGA-73071</td>
<td>Consultant on management of HR</td>
<td>Peer</td>
<td>Individual</td>
<td>Consultant</td>
<td>50%</td>
<td>2018-03-12</td>
<td>2018-03-14</td>
<td>2018-03-17</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>MD-EGA-73069</td>
<td>50% - 70% on the development of HR services registry based on the overall service TSG 2019 for services and portal</td>
<td>Peer</td>
<td>Individual</td>
<td>Consultant</td>
<td>50%</td>
<td>2018-02-26</td>
<td>2018-02-28</td>
<td>2018-03-02</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>MD-EGA-73067</td>
<td>50% - 70% on the development of HR services registry based on the overall service TSG 2019 for services and portal</td>
<td>Peer</td>
<td>Individual</td>
<td>Consultant</td>
<td>50%</td>
<td>2018-11-29</td>
<td>2018-11-29</td>
<td>2018-11-29</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>MD-EGA-73066</td>
<td>Consultant on management of HR</td>
<td>Peer</td>
<td>Individual</td>
<td>Consultant</td>
<td>50%</td>
<td>2018-03-09</td>
<td>2018-03-11</td>
<td>2018-03-14</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>MD-EGA-73065</td>
<td>50% - 70% on the development of HR services registry based on the overall service TSG 2019 for services and portal</td>
<td>Peer</td>
<td>Individual</td>
<td>Consultant</td>
<td>50%</td>
<td>2018-02-26</td>
<td>2018-02-28</td>
<td>2018-03-02</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>MD-EGA-73063</td>
<td>50% - 70% on the development of HR services registry based on the overall service TSG 2019 for services and portal</td>
<td>Peer</td>
<td>Individual</td>
<td>Consultant</td>
<td>50%</td>
<td>2018-02-26</td>
<td>2018-02-28</td>
<td>2018-03-02</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>MD-EGA-73061</td>
<td>50% - 70% on the development of HR services registry based on the overall service TSG 2019 for services and portal</td>
<td>Peer</td>
<td>Individual</td>
<td>Consultant</td>
<td>50%</td>
<td>2018-02-26</td>
<td>2018-02-28</td>
<td>2018-03-02</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>MD-EGA-73059</td>
<td>50% - 70% on the development of HR services registry based on the overall service TSG 2019 for services and portal</td>
<td>Peer</td>
<td>Individual</td>
<td>Consultant</td>
<td>50%</td>
<td>2018-02-26</td>
<td>2018-02-28</td>
<td>2018-03-02</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>MD-EGA-73057</td>
<td>50% - 70% on the development of HR services registry based on the overall service TSG 2019 for services and portal</td>
<td>Peer</td>
<td>Individual</td>
<td>Consultant</td>
<td>50%</td>
<td>2018-02-26</td>
<td>2018-02-28</td>
<td>2018-03-02</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>MD-EGA-73055</td>
<td>50% - 70% on the development of HR services registry based on the overall service TSG 2019 for services and portal</td>
<td>Peer</td>
<td>Individual</td>
<td>Consultant</td>
<td>50%</td>
<td>2018-02-26</td>
<td>2018-02-28</td>
<td>2018-03-02</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>MD-EGA-73053</td>
<td>50% - 70% on the development of HR services registry based on the overall service TSG 2019 for services and portal</td>
<td>Peer</td>
<td>Individual</td>
<td>Consultant</td>
<td>50%</td>
<td>2018-02-26</td>
<td>2018-02-28</td>
<td>2018-03-02</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>MD-EGA-73051</td>
<td>50% - 70% on the development of HR services registry based on the overall service TSG 2019 for services and portal</td>
<td>Peer</td>
<td>Individual</td>
<td>Consultant</td>
<td>50%</td>
<td>2018-02-26</td>
<td>2018-02-28</td>
<td>2018-03-02</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Reference</td>
<td>Project</td>
<td>Type</td>
<td>Consultant</td>
<td>Individual Consultant</td>
<td>Tender Type</td>
<td>Tender Date</td>
<td>Closing Date</td>
<td>Approved Date</td>
<td>Finalized Date</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>-----------</td>
<td>---------</td>
<td>------</td>
<td>------------</td>
<td>-----------------------</td>
<td>-------------</td>
<td>-------------</td>
<td>--------------</td>
<td>--------------</td>
<td>---------------</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>----------------------</td>
<td>-----------------------------------------------</td>
<td>------</td>
<td>-----------------------</td>
<td>----------</td>
<td>--------</td>
<td>------</td>
<td>------------</td>
<td>------------</td>
<td>------------</td>
<td>------------</td>
<td>------------</td>
<td>-------------</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>