

BOARD STANDING COMMITTEES MEMBERSHIP

103242

Term of Membership: November 1, 2014 thru October 31, 2016*

AUDIT COMMITTEE (AC)

Mr. Khalid Alkhudairy
 Mr. Shixin Chen (Vice Chair)
 Mr. Heenam Choi
 Mr. Herve de Villeroché
 Mr. Subhash Garg
 Mr. Frank Heemskerk (Chair)
 Mr. Matthew McGuire
 Mr. Patrizio Pagano

BUDGET COMMITTEE (BC)

Mr. Jorg Frieden (Chair)
 Mr. Mohamed Kayad
 Ms. Ana Lourenco
 Mr. Andrei Lushin (Vice Chair)
 Mr. Jose Rojas
 Ms. Satu-Leena Santala
 Mr. Rionald Silaban
 Mr. Antonio Silveira

**COMMITTEE ON DEVELOPMENT
EFFECTIVENESS (CODE)**

Mr. Alejandro Foxley (Chair)
 Mr. Masahiro Kan
 Mr. Mohamed Kayad
 Mr. Peter Larose
 Mr. Matthew McGuire
 Ms. Ursula Mueller
 Ms. Satu-Leena Santala (Vice Chair)
 Mr. Antonio Silveira

**COMMITTEE ON GOVERNANCE
AND EXECUTIVE DIRECTORS'
ADMINISTRATIVE MATTERS (COGAM)**

Mr. Khalid Alkhudairy
 Mr. Shixin Chen
 Mr. Subhash Garg
 Mr. Franciscus Godts
 Mr. Patrizio Pagano
 Ms. Melanie Angela Robinson
 Mr. Jose Rojas (Vice Chair)
 Mr. Alister Smith (Chair)

**HUMAN RESOURCES COMMITTEE
(HRC)**

Mr. Herve de Villeroché
 Mr. Franciscus Godts
 Mr. Masahiro Kan (Vice Chair)
 Mr. Nasir Mahmood Khosa (Chair)
 Mr. Peter Larose
 Ms. Ana Lourenco
 Ms. Ursula Mueller
 Mr. Rionald Silaban