

**Vietnam: Public Financial Management Reform Project  
Procurement Plan Summary for Extension Phase: 2011 - 2013**

| Line number | ACTIVITIES  | Activities reference | WB review | Proc. Type | Cost estimated |            |              |               | Proc. Method | Proc Start | Proc End | End Contract Impl | Notes             |
|-------------|---|----------------------|-----------|------------|----------------|------------|--------------|---------------|--------------|------------|----------|-------------------|-------------------|
|             |   |                      |           |            | IDA            | DFID       | Gov't        | TOTAL         |              |            |          |                   |                   |
|             | <b>COMPONENT I</b>  |                      |           |            | <b>36,249</b>  | <b>323</b> | <b>5,645</b> | <b>42,217</b> |              |            |          |                   |                   |
| C1.1        | All implementation costs associated with the TABMIS signed contract.  | 1(c)-1.1             |           | IS         | 18,710.3       |            | 986.5        | 19,696.8      |              |            |          | 10/2013           | Awarded           |
| C1.1.1.a    | TABMIS signed contract and VO1, VO2 (payables to IBM)   |                      |           |            | 17,172.0       |            |              | 17,172.0      |              |            |          |                   | Awarded           |
| C1.1.1.b    | Contractor's taxes  |                      |           |            | 954.0          |            | 954.0        | 1,908.0       |              |            |          |                   | Awarded           |
| C1.1.2      | Training, data entry room facilities  |                      |           |            | 584.3          |            | 32.5         | 616.8         |              |            |          |                   | Awarded           |
| C1.2        | TABMIS additional hardware  |                      |           |            | 8,083.3        |            | 425.4        | 8,508.7       |              |            |          |                   | Awarded           |
| C1.2.1      | Storage Area Network (SAN) repairing services for TABMIS  | 1(c)-2               | Prior     | IS         | 8.3            |            | 0.4          | 8.7           | DC           | 9/2011     | 10/2011  | 12/2011           | Awarded           |
| C1.2.2      | TABMIS additional warranty and post-warranty services   | 1(c)-2               | Prior     | IS         | 190.0          |            | 10.0         | 200.0         | C.O          | 6/2011     | 8/2012   | 4/2012            | Awarded           |
| C1.2.3      | TABMIS additional hardware, Oracle technical licenses and services  | 1(c)-2               |           |            | 5,272.0        |            | 277.0        | 5,549.0       |              | 10/2011    | 7/2012   | 2/2013            | Awarded           |
| C1.2.3.a    | Payables to IBM   |                      | Prior     | IS         | 5,169.0        |            |              | 5,169.0       | C.O          | 10/2011    | 7/2012   | 5/2013            | Awarded           |
| C1.2.3.b    | Contractor's taxes  |                      |           |            | 103.0          |            | 277.0        | 380.0         |              |            |          |                   | Awarded           |
| C1.2.4      | TABMIS additional 180 PCs for rollout   | 1(c)-2               | Prior     | IS         | 113.1          |            | 6.0          | 119.0         | ICB          | 4/2012     | 9/2012   | 12/2012           | Awarded           |
| C1.2.5      | Equipments support TABMIS implementation  | 1(c)-2               | Prior     | IS         | 2,500.0        |            | 132.0        | 2,632.0       | ICB          | 2/2013     | 3/2013   | 10/2013           | Not yet implement |
| C1.3        | TABMIS additional software and other activities   |                      |           |            | 5,050.0        |            | 266.0        | 5,316.0       |              |            |          |                   |                   |
| C1.3.1      | Oracle licenses, implementation and maintenance services  | 1(c)-3               |           |            | 3,747.0        |            | 197.0        | 3,944.0       |              | 8/2011     | 11/2011  | 12/2012           | Awarded           |
| C1.3.1.a    | Payables to IBM   |                      | Prior     | IS         | 3,582.0        |            |              | 3,582.0       | C.O          | 8/2011     | 11/2011  | 5/2012            | Awarded           |
| C1.3.1.b    | Contractor's taxes  |                      |           |            | 165.0          |            | 197.0        | 362.0         |              |            |          |                   | Awarded           |
| C1.3.2      | Other activities  |                      |           |            | 1,303.0        |            | 69.0         | 1,372.0       |              |            |          |                   | Not yet implement |
| C1.3.2.1    | Additional licences, software support, maintenance, upgrading and customization services  | 1(c)-3               | Prior     | IS         | 1,003.0        |            | 53.0         | 1,056.0       | C.O          | 2/2013     | 4/2013   | 09/2013           | Not yet implement |
| C1.3.2.2    | TABMIS additional implementation (nation-wide commitment synchronization)   | 1(c)-3               | Post      | TRN        | 300.0          |            | 16.0         | 316.0         | SOEs         | 2/2013     | 6/2013   | 10/2013           | Not yet implement |
| C1.4        | TABMIS additional training (training courses for users, business staff, technical staff, managers)  |                      |           |            | 1,900.0        | -          | 100.0        | 2,000.0       |              |            |          |                   |                   |
| C1.4.1      | TABMIS users' training courses, advanced report generation courses and TABMIS period-end processing courses (First)   | 1(c)-4               | Post      | TRN        | 216.8          | -          | 11.4         | 228.2         |              |            |          | 12/2012           | Awarded           |
| C1.4.1a     | Consulting Services for TABMIS users' training courses, advanced report generation courses and TABMIS period-end processing courses   | 1(c)-4               | Post      | TRN        | 131.6          |            | 6.9          | 138.5         | CQS          | 8/2012     | 11/2012  | 1/2013            | Awarded           |
| C1.4.1b     | Supporting Services for TABMIS users' training courses, advanced report generation courses and TABMIS period-end processing courses (Per diem, Accomodation, transportation at training place for trainees) | 1(c)-4               | Post      | TRN        | 85.2           |            | 4.5          | 89.7          | SOEs         |            |          | 1/2013            | Awarded           |
| C1.4.2      | CCNA Security   | 1(c)-4               | Post      | TRN        | 7.0            |            | 0.4          | 7.4           | SOEs         |            |          | 10/2012           | Awarded           |
| C1.4.3      | CCNP Security   | 1(c)-4               | Post      | TRN        | 23.6           |            | 1.2          | 24.8          | SOEs         |            |          | 10/2012           | Awarded           |
| C1.4.4      | Checkpoint Certified Security Administrator   | 1(c)-4               | Post      | TRN        | 8.4            |            | 0.4          | 8.8           | SOEs         |            |          | 10/2012           | Awarded           |
| C1.4.5      | Checkpoint Certified Security Expert  | 1(c)-4               | Post      | TRN        | 8.9            |            | 0.5          | 9.4           | SOEs         |            |          | 10/2012           | Awarded           |
| C1.4.6      | Oracle E-Business Suite installation, patching and maintenance  | 1(c)-4               | Post      | TRN        | 23.9           |            | 1.3          | 25.2          | SOEs         |            |          | 10/2012           | Awarded           |
| C1.4.7      | X series servers training course  | 1(c)-4               | Post      | TRN        | 34.8           |            | 1.8          | 35.6          | SOEs         |            |          | 12/2013           | Awarded           |
| C1.4.8      | P series servers training courses   | 1(c)-4               | Post      | TRN        | 51.5           |            | 2.7          | 54.2          | SOEs         |            |          | 12/2013           | Awarded           |
| C1.4.9      | Oracle EBS Security Training Course in USA  | 1(c)-4               | Post      | TRN        | 133.0          |            | 7.0          | 140.0         | SOEs         |            |          | 6/2013            | Not yet implement |
| C1.4.10     | Oracle EBS Security Training Course in Japan  | 1(c)-4               | Post      | TRN        | 104.5          |            | 5.5          | 110.0         | SOEs         |            |          | 7/2013            | Not yet implement |
| C1.4.11     | TABMIS users' training courses, advanced report generation courses and TABMIS period-end processing courses (Second)  | 1(c)-4               | Post      | TRN        | 820.8          | -          | 43.2         | 864.0         |              |            |          | 9/2013            | Not yet implement |
| C1.4.11a    | Training Services   | 1(c)-4               | Post      | TRN        | 497.8          |            | 26.2         | 524.0         | SOEs         |            |          | 9/2013            | Not yet implement |
| C1.4.11b    | Supporting Services   | 1(c)-4               | Post      | TRN        | 323.0          |            | 17.0         | 340.0         | SOEs         |            |          | 9/2013            | Not yet implement |
| C1.4.12     | Oracle BI Training Course for technical staff in Singapore  | 1(c)-4               | Post      | TRN        | 101.6          |            | 5.4          | 107.0         | SOEs         |            |          | 6/2013            | Not yet implement |

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|             |  |                      |           |            | IDA            | DFID  | Gov't   | TOTAL   |              |            |          |                   |                   |
| C1.4.13     | BOOST Tool training course for Treasury, Financial Staff at central level and provincial level.  | 1(c)-4               | Post      | TRN        | 11.9           |       | 0.7     | 13.6    | SOEs         |            |          | 10/2013           | Not yet implement |
| C1.4.14     | Public Financial Management Reform training course in Australia  | 1(c)-4               | Post      | TRN        | 153.7          |       | 8.1     | 161.8   | SOEs         |            |          | 4/2013            | Not yet implement |
| C1.4.15     | Public Financial Management Reform training course in France   | 1(c)-4               | Post      | TRN        | 152.0          |       | 8.0     | 160.0   | SOEs         |            |          | 9/2013            | Not yet implement |
| C1.4.16     | Printing of TABMIS accounting policy book and guiding documents for users  | 1(c)-4               | Post      | G          | 47.5           |       | 2.5     | 50.0    | Shopping     | 3/2013     | 4/2013   | 5/2013            | Not yet implement |
| C1.5        | <i>TABMIS Government implementation team</i>   | 1(c)-1.2             |           |            |                |       | 3,867.2 | 3,867.2 | SOEs         |            |          | 10/2013           | Awarded           |
| C1.8        | <i>Technical Assistance for TABMIS</i>   |                      |           |            | 757.2          | 56.0  | 0.0     | 813.2   |              |            |          |                   |                   |
| C1.8.1      | International consultant for project implementation support  | 1(b)-1               | Prior     | CS         |                | 26.0  |         | 26.0    | IC           | 1/2011     | 3/2011   | 12/2011           | Awarded           |
| C1.8.2      | International consulting services support TABMIS implementation (implementation assessment and contract closing)   | 1(b)-1               | Post      | CS         | 140.0          |       |         | 140.0   | CQS          | 12/2012    | 4/2013   | 9/2013            | in progress       |
| C1.8.3      | Local consulting services support TABMIS implementation (implementation assessment and contract closing)   | 1(b)-1               | Post      | CS         | 60.0           |       |         | 60.0    | CQS          | 6/2012     | 4/2013   | 9/2013            | Not yet implement |
| C1.8.4      | Local consulting services supervising installment and setup of additional hardware and software for TABMIS   | 1(b)-1               | Post      | CS         | 44.9           |       |         | 44.9    | CQS          | 3/2012     | 10/2012  | 5/2013            | Awarded           |
| C1.8.5      | International consultants for Oracle database assessment   | 1(b)-2               | Prior     | CS         | 11.1           | 18.0  |         | 29.1    | IC           | 8/2011     | 10/2011  | 12/2011           | Awarded           |
| C1.8.6      | International consultants for system assessment, including assessment of Oracle database and Oracle applications   | 1(b)-2               | Post      | CS         | 180.0          |       |         | 180.0   | CQS          | 12/2012    | 4/2013   | 9/2013            | Not yet implement |
| C1.8.7      | Consulting services supporting assessment and development of TABMIS database and application takeover plan, advising additional procurement of maintenance services for TABMIS equipment and TABMIS services | 1(b)-2<br>1(b)-4     | Post      | CS         | 133.2          |       |         | 133.2   | CQS          | 7/2011     | 10/2011  | 9/2013            | Awarded           |
| C1.8.8      | Consulting services supporting assessment, recommendations, solutions and tools for TABMIS data future migration and usage outside the main system   | 1(b)-2               | Post      | CS         | 100.0          |       |         | 100.0   | CQS          | 3/2013     | 6/2013   | 10/2013           | Not yet implement |
| C1.8.9      | Training courses on Oracle EBS application performance optimization  | 1(b)-2               | Post      | CS         | 70.0           |       |         | 70.0    | CQS          | 9/2012     | 12/2012  | 9/2013            | Awarded           |
| C1.8.11.a   | Local consultants for Functional Expertise (Period 1)  | 1(b)-3               |           | CS         |                | 12.0  |         | 12.0    | IC           | 2/2011     | 3/2011   | 2/2013            | Awarded           |
| C1.8.11.b   | Local consultants for Functional Expertise (Period 2)  | 1(b)-3               | Post      | CS         | 18.0           |       |         | 18.0    | IC           | 12/2012    | 3/2013   | 6/2013            | in progress       |
| C1.9        | <i>Other Technical Assistances</i>   |                      |           |            | 650.5          | 12.0  | 0.0     | 662.5   |              |            |          |                   |                   |
| C1.9.1      | Consulting services on development of an optimal solution for connectivity and communication infrastructure of the public financial sector for TABMIS implementation   | 1(d)-1               | Post      | CS         | 86.5           |       |         | 86.5    | CQS          | 9/2011     | 7/2012   | 3/2013            | Awarded           |
| C1.9.3      | Local consultants for operation of cash flow management (CM)   | 1(e)-2               | Post      | CS         |                | 12.0  |         | 12.0    | IC           | 3/2011     | 4/2011   | 12/2012           | Awarded           |
| C1.9.4      | International consultant for State accounting information consolidation and development of operation guidelines for public accountant standards  | 1(e)-3<br>1(e)-4     | Post      | CS         | 60.0           |       |         | 60.0    | IC           | 1/2013     | 6/2013   | 9/2013            | Not yet implement |
| C1.9.6      | Local consultants for State accounting information consolidation and development of operation guidelines for public accountant standards   | 1(e)-3<br>1(e)-4     | Post      | CS         | 50.0           |       |         | 50.0    | CQS          | 2/2012     | 6/2013   | 9/2013            | in progress       |
| C1.9.7      | Consultancy service for develop model, roadmap, tech requirements and bid document for TABMIS Portal   | 1(f)                 | Post      | CS         | 198.0          |       |         | 198.0   | CQS          | 10/2012    | 4/2013   | 9/2013            | in progress       |
| C1.9.8      | International consultants for studying methods on public asset (PA) financial database integration,  | 1(g)-1               | Post      | CS         | 40.0           |       |         | 40.0    | IC           | 11/2012    | 2/2013   | 9/2013            | Awarded           |
| C1.9.9      | Local consultants for studying methods on public asset (PA) financial database integration,  | 1(g)-1               | Post      | CS         | 20.0           |       |         | 20.0    | IC           | 11/2012    | 2/2013   | 9/2013            | Awarded           |
| C1.9.10     | Consulting services for studying model and roadmap towards GFMIS   | 1(g)-2               | Post      | CS         | 196.0          |       |         | 196.0   | CQS          | 10/2012    | 4/2013   | 9/2013            | in progress       |
| C1.10       | <i>All Trainings/ Workshops/ Study tours</i>   |                      |           |            | 1,098.0        | 255.0 | 0.0     | 1,353.0 |              |            |          |                   |                   |
| C1.10.1     | Workshops for support TABMIS implementation and final system handover  | 1(b)-1               |           | TRN        | 70.0           |       |         | 70.0    | SOEs         |            |          | 9/2013            | Implementing      |
| C1.10.2     | Study tour to Russia   | 1(b)-1               |           | TRN        |                | 80.0  |         | 80.0    | SOEs         |            |          | 5/2011            | Completed         |
| C1.10.4     | Workshop(s) on Functional Expertise  | 1(b)-3               |           | TRN        | 38.0           |       |         | 38.0    | SOEs         |            |          | 12/2012           | Completed         |
| C1.10.6     | Study tour on system operation and administration services   | 1(b)-4               |           | TRN        | 70.0           |       |         | 70.0    | SOEs         |            |          | 9/2013            | Not yet implement |
| C1.10.7     | Workshop(s) on connectivity optimization   | 1(d)-1               |           | TRN        | 50.0           |       |         | 50.0    | SOEs         |            |          | 6/2013            | Not yet implement |
| C1.10.8     | Workshop(s) on operation of cash flow management (CM)  | 1(e)-2               |           | TRN        | 40.0           |       |         | 40.0    | SOEs         |            |          | 9/2013            | Not yet implement |
| C1.10.9     | Study tour on CM and TSA   | 1(e)-2               |           | TRN        | 68.0           |       |         | 68.0    | SOEs         |            |          | 10/2012           | Completed         |
| C1.10.10    | Workshop(s) on State accounting information consolidation  | 1(e)-3               |           | TRN        | 40.0           |       |         | 40.0    | SOEs         |            |          | 8/2013            | Not yet implement |

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|-------------|---|----------------------|-----------|------------|----------------|-----------|-----------|--------------|--------------|------------|----------|-------------------|-------------------|
|             |   |                      |           |            | IDA            | DFID      | Gov't     | TOTAL        |              |            |          |                   |                   |
| C1.10.11    | Study tours on State accounting information consolidation and IPSAS   | 1(e)-3               |           | TRN        | 150.0          |           |           | 150.0        | SOEs         |            |          | 10/2013           | Not yet implement |
| C1.10.12    | Workshop(s) on development of operation guidelines for International Public Accounting Standards  | 1(e)-4               |           | TRN        | 40.0           |           |           | 40.0         | SOEs         |            |          | 9/2013            | Not yet implement |
| C1.10.13    | Workshops on development of the model, roadmap, technical requirements and bidding document for TABMIS Portal                                 | 1(f)                 |           | TRN        | 90.0           |           |           | 90.0         | SOEs         |            |          | 9/2013            | Not yet implement |
| C1.10.14    | Study tour on development of the model, roadmap, technical requirements and bidding document for TABMIS Portal                                | 1(f)                 |           | TRN        | 90.0           |           |           | 90.0         | SOEs         |            |          | 9/2013            | Not yet implement |
| C1.10.15    | Training on development of the model, roadmap, technical requirements and bidding document for TABMIS Portal                                  | 1(f)                 |           | TRN        | 122.0          |           |           | 122.0        | SOEs         |            |          | 9/2013            | Not yet implement |
| C1.10.16    | Workshop(s) on study and development of the methods on public asset (PA) financial database integration                                       | 1(g)-1               |           | TRN        | 30.0           |           |           | 30.0         | SOEs         |            |          | 9/2013            | Not yet implement |
| C1.10.17    | Workshop(s), study tour(s) on GFMIS   | 1(g)-2               |           | TRN        | 200.0          |           |           | 200.0        | SOEs         |            |          | 9/2013            | Not yet implement |
| C1.10.18    | Training on public finance  | 1(g)-2               |           | TRN        |                |           | 175.0     | 175.0        | SOEs         |            |          | 12/2011           | Completed         |
|             | <b>COMPONENT II</b>   |                      |           |            | <b>460</b>     | <b>0</b>  | <b>0</b>  | <b>460</b>   |              |            |          |                   |                   |
| C2.1        | <i>Consulting services</i>  |                      |           |            | 270.0          |           |           | 270.0        |              |            |          |                   |                   |
| C2.1.1      | International consultants (2 individuals) supporting development of guidelines on implementation of MTEF&FFs and revision of templates/ forms | 2(d)                 | Post      | CS         | 180.0          |           |           | 180.0        | SSS          | 12/2012    | 4/2013   | 9/2013            | Not yet implement |
| C2.1.2      | Local consultants (3-5 individuals) supporting development of guidelines on implementation of MTEF&FFs and revision of templates/ forms       | 2(d)                 | Post      | CS         | 90.0           |           |           | 90.0         | SSS          | 3/2013     | 4/2013   | 9/2013            | Not yet implement |
| C2.2        | <i>Trainings/ Workshops/ Study tours</i>  |                      |           |            | 190.0          |           |           | 190.0        |              |            |          |                   |                   |
| C2.2.1      | Workshop(s) for collecting comments/suggestions on the revised templates/ forms and draft guidelines on the implementation of MTEF&FFs        | 2(d)                 |           | TRN        | 90.0           |           |           | 90.0         | SOEs         |            |          | 9/2013            | Not yet implement |
| C2.2.2      | Study tour on the establishment of MTEF&FFs   | 2(d)                 |           | TRN        | 100.0          |           |           | 100.0        | SOEs         |            |          | 10/2013           | Not yet implement |
|             | <b>COMPONENT III</b>  |                      |           |            | <b>1,443</b>   | <b>99</b> | <b>12</b> | <b>1,553</b> |              |            |          |                   |                   |
| C3.1        | <i>3(a). TA for capacity building of public debt recording and management and public debt management</i>                                      | 3(a)                 |           |            | 398.7          | 40.0      | 0.0       | 438.7        |              |            |          |                   |                   |
| C3.1.1      | International consultant support assessment of Component 3's impacts  | 3(a)-1               | Post      | CS         | 30.0           |           |           | 30.0         | IC           | 12/2012    | 2/2013   | 8/2013            | Not yet implement |
| C3.1.2      | Local consultant support development of public debt strategy  | 3(a)-2.1             | Post      | CS         |                | 9.0       |           | 9.0          | IC           | 3/2013     | 4/2013   | 8/2013            | Awarded           |
| C3.1.3      | Local consultant support data collection for evaluation of SOEs' debt.  | 3(a)-2.1             | Post      | CS         | 3.5            |           |           | 3.5          | IC           | 3/2011     | 3/2011   | 5/2011            | Awarded           |
| C3.1.4      | Local consultant support development of report on SOEs' debt assessment   | 3(a)-2.1             | Post      | CS         | 3.5            |           |           | 3.5          | IC           | 3/2011     | 3/2011   | 5/2011            | Awarded           |
| C3.1.5      | International consultant for SOEs' debt monitoring  | 3(a)-2.1             | Post      | CS         | 20.0           |           |           | 20.0         | IC           | 3/2011     | 3/2011   | 5/2011            | Awarded           |
| C3.1.6      | Local consultant for developing implementation strategy of public and external debts in the period of 2011-2020.                              | 3(a)-2.1             | Post      | CS         | 7.0            |           |           | 7.0          | IC           | 4/2012     | 5/2012   | 7/2012            | Awarded           |
| C3.1.7      | Local consultant for wrap-up of public debt borrowing and repayment of the period of 2006-2010 and five-year planning for 2011-2015.          | 3(a)-2.2             | Post      | CS         | 20.0           |           |           | 20.0         | IC           | 5/2012     | 6/2012   | 9/2013            | Awarded           |
| C3.1.9      | Local consultant supporting development of mid-term debt management   | 3(a)-2.2             | Post      | CS         | 20.0           |           |           | 20.0         | IC           | 5/2012     | 6/2012   | 9/2013            | in progress       |
| C3.1.10     | Local consultant support development of a plan for debt management reform in accordance with DeMPA standards                                  | 3(a)-2.3             | Post      | CS         | 20.0           |           |           | 20.0         | IC           | 5/2012     | 6/2012   | 9/2013            | in progress       |
| C3.1.11     | International consultant support development of public debt management reform action plan   | 3(a)-2.3             | Post      | CS         | 35.0           |           |           | 35.0         | IC           | 2/2013     | 4/2013   | 10/2013           | Not yet implement |
| C3.1.12     | Local consultant for establishment of website for Debt Management and External Finance Department   | 3(a)-2.4             | Post      | CS         | 20.0           |           |           | 20.0         | IC           | 5/2012     | 6/2012   | 1/2013            | Not yet implement |
| C3.1.13     | Local consultant support DMFAS implementation and training  | 3(a)-2.5             | Post      | CS         |                | 8.0       |           | 8.0          | IC           | 3/2011     | 4/2011   | 11/2011           | Awarded           |
| C3.1.14     | International consultant support development of regulations on public debt risk management  | 3(a)-2.6             | Post      | CS         |                | 17.0      |           | 17.0         | IC           | 6/2011     | 6/2011   | 3/2012            | Awarded           |
| C3.1.15     | Local consultant support development of regulations on public debt risk management  | 3(a)-2.6             | Post      | CS         |                | 6.0       |           | 6.0          | IC           | 6/2011     | 6/2011   | 3/2012            | Awarded           |
| C3.1.16     | International consultant support development of handbook/guidelines for ISDA Contract negotiations  | 3(a)-2.6             | Post      | CS         | 30.0           |           |           | 30.0         | IC           | 12/2012    | 2/2013   | 8/2013            | Not yet implement |

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|             |  |                      |           |            | IDA            | DFID | Gov't | TOTAL |              |            |          |                   |                   |
| C3.1.17     | Local consultant support development of handbook/guidelines for ISDA Contract negotiations   | 3(a)-2.6             | Post      | CS         | 20.0           |      |       | 20.0  | IC           | 12/2012    | 2/2013   | 8/2013            | Not yet implement |
| C3.1.18     | International consultant support study on international experiences on sub-governmental debt management  | 3(a)-2.6             | Post      | CS         | 35.0           |      |       | 35.0  | IC           | 2/2013     | 3/2013   | 9/2013            | Not yet implement |
| C3.1.19     | Local consultant support development of risk management and restructure of public debt portfolio   | 3(a)-2.6             | Post      | CS         | 12.0           |      |       | 12.0  | IC           | 6/2012     | 7/2012   | 2/2013            | Awarded           |
| C3.1.20     | Local consultant support evaluation of issuance status of corporate bonds  | 3(a)-2.6             | Post      | CS         | 12.0           |      |       | 12.0  | IC           | 6/2012     | 7/2012   | 2/2013            | Awarded           |
| C3.1.21     | International consultant support current status assessment and recommendations on directions in issuance, management and implementation of the Government's obligations in its guarantees and undertakings for investment projects | 3(a)-2.6             | Post      | CS         | 35.0           |      |       | 35.0  | IC           | 6/2012     | 7/2012   | 2/2013            | Awarded           |
| C3.1.22     | Local consultant support current status assessment and recommendations on directions in issuance, management and implementation of the Government's obligations in its guarantees and undertakings for investment projects         | 3(a)-2.6             | Post      | CS         | 25.7           |      |       | 25.7  | IC           | 6/2012     | 7/2012   | 9/2013            | Awarded           |
| C3.1.23     | Local consultant support drafting the Prime Minister's Decision and regulations on information collection and implementation of national credit rating   | 3(a)-3               | Post      | CS         | 12.0           |      |       | 12.0  | IC           | 6/2012     | 7/2012   | 2/2013            | Awarded           |
| C3.1.24     | Local consultant support study on enhancement of national credit rating and capacity building for capital mobilization in the global market  | 3(a)-3               |           | CS         | 13.0           |      |       | 13.0  | IC           | 6/2012     | 7/2012   | 2/2013            | Awarded           |
| C3.1.25     | Local consultant support development of legal documents perfecting the legal framework for guarantees and on-lendings  | 3(a)-3               | Post      | CS         | 25.0           |      |       | 25.0  | IC           | 2/2013     | 3/2013   | 10/2013           | Not yet implement |
|             | <i>3(b). Implementation of information system for recording and management of public debt. Technical assistance for preparation of public debt and risk management information system development</i>                              | 3(b)                 |           |            | 165.0          | 0.0  | 4.5   | 169.5 |              |            |          |                   |                   |
| C3.2.1      | DMFAS implementation   |                      |           |            | 90.0           |      | 4.5   | 94.5  |              |            |          |                   |                   |
| C3.2.1.a    | UNCTAD's DMFAS implementation consulting services  | 3(a)-5               | Prior     | IS         | 10.0           |      | 0.5   | 10.5  | DC           | 10/2010    | 3/2011   | 6/2012            | Awarded           |
| C3.2.1.b    | Local consultant support DMFAS implementation (FPT)  | 3(b)-1               | Prior     | CS         | 80.0           |      | 4.0   | 84.0  | CQS          | 10/2010    | 3/2011   | 6/2012            | Awarded           |
| C3.2.2      | Local consultant support preparation of the development of public debt and risk management information system  | 3(b)-2               | Post      | CS         | 20.0           |      |       | 20.0  | IC           | 2/2013     | 3/2013   | 9/2013            | Not yet implement |
| C3.2.3      | International consultant support development of a strategy for public debt and risk management information system development  | 3(b)-2               | Post      | CS         | 55.0           |      |       | 55.0  | IC           | 12/2012    | 2/2013   | 9/2013            | Not yet implement |
| C3.3        | <i>3(c). Technical assistance for capacity building on financial monitoring of SOEs</i>  | 3(c)                 | Post      |            | 189.0          |      |       | 189.0 |              |            |          |                   |                   |
| C3.3.1      | Consultancy services, technical assistance for capacity enhancement in financial monitoring of SOEs.   | 3(c)-3               | Post      | CS         | 182.0          |      |       | 182.0 | CQS          | 10/2012    | 2/2013   | 7/2013            | Awarded           |
| C3.3.2      | Printing 2,000 copies of the Guideline Handbook for implementation of financial monitoring of SOEs and assessment of SOEs' operations.   | 3(c)-3               | Post      | G          | 7.0            |      |       | 7.0   | Shopping     | 3/2013     | 3/2013   | 9/2013            | Not yet implement |
| C3.4        | <i>All Trainings/ Workshops/ Study tours</i>   |                      |           |            | 690.0          | 59.0 | 7.0   | 756.0 |              |            |          |                   |                   |
| C3.4.1      | Study tour on experience on approval of debt strategy for central Government level   | 3(a)-2.1             |           | TRN        | 25.0           | 38.0 |       | 63.0  | SOEs         |            |          | 6/2011            | Completed         |
| C3.4.2      | Workshop collecting comments and suggestions on the draft public debt strategy and sovereign debt for the period of 2010-2020, with vision to 2030   | 3(a)-2.1             |           | TRN        | 10.0           |      |       | 10.0  | SOEs         |            |          | 2/2013            | Completed         |
| C3.4.3      | Workshop on public debt and sovereign debt management  | 3(a)-2.1             |           | TRN        | 9.0            |      |       | 9.0   | SOEs         |            |          | 11/2011           | Completed         |
| C3.4.4      | Study tour on experience in local governmental debt management   | 3(a)-2.1             |           | TRN        | 40.0           |      |       | 40.0  | SOEs         |            |          | 9/2013            | Not yet implement |
| C3.4.5      | Study tour on public debt management reform experience (Moldova)   | 3(a)-2.3             |           | TRN        | 75.0           |      |       | 75.0  | SOEs         |            |          | 2/2013            | Completed         |
| C3.4.6      | Workshop on development of risk management and restructure of public debt portfolio  | 3(a)-2.6             |           | TRN        | 5.0            |      |       | 5.0   | SOEs         |            |          | 9/2013            | Not yet implement |
| C3.4.7      | Study tour on national credit rating to the countries having good national credit ratings and similar conditions with Vietnam  | 3(a)-3               |           | TRN        | 60.0           |      |       | 60.0  | SOEs         |            |          | 8/2013            | Not yet implement |
| C3.4.9      | Participating in the World Bank's debt management forum in Chile   | 3(a)-4               |           | TRN        |                | 12.0 |       | 12.0  | SOEs         |            |          | 6/2011            | Completed         |
| C3.4.10     | Participating in the World Bank's debt management forums abroad  | 3(a)-4               |           | TRN        | 41.0           |      |       | 41.0  | SOEs         |            |          | 8/2013            | Not yet implement |

| Line number         | ACTIVITIES   | Activities reference | WB review | Proc. Type | Cost estimated |            |            |              | Proc. Method | Proc Start | Proc End | End Contract Impl | Notes  |
|---------------------|--|----------------------|-----------|------------|----------------|------------|------------|--------------|--------------|------------|----------|-------------------|--|
|                     |  |                      |           |            | IDA            | DFID       | Gov't      | TOTAL        |              |            |          |                   |  |
| C3.4.11             | Logistics for DMFAS users' training courses  | 3(b)-1               |           | TRN        |                |            | 7.0        | 7.0          | SOEs         |            |          | 10/2012           | Completed  |
| C3.4.12             | Study tour on DMFAS version 6.0 implementation experience  | 3(a)-5               |           |            | 60.0           |            |            | 60.0         |              |            |          | 10/2013           | Not yet implement  |
| C3.4.13             | Conference on DMFAS implementation summation   | 3(a)-5               |           |            | 15.0           |            |            | 15.0         |              |            |          | 6/2013            | Not yet implement  |
| C3.4.14             | Allowances for DMFAS 3(b) implementation team  | 3(b)-1               |           |            |                |            |            |              |              |            |          |                   | Add in C4.5  |
| C3.4.15             | International conference in Switzerland on debt and risk management information system   | 3(b)-2               |           | TRN        | 40.0           |            |            | 40.0         | SOEs         |            |          | 3/2012            | Completed  |
| C3.4.16             | Study tour on debt and risk management information system strategy development   | 3(b)-2               |           | TRN        | 80.0           |            |            | 80.0         | SOEs         |            |          | 9/2013            | Not yet implement  |
| C3.4.17             | Workshop(s) on development orientation of debt and risk management information system  | 3(b)-2               |           | TRN        | 10.0           |            |            | 10.0         | SOEs         |            |          | 9/2013            | Not yet implement  |
| C3.4.18             | Workshop(s) on financial monitoring of SOEs  | 3(c)-1               |           | TRN        |                | 9.0        |            | 9.0          | SOEs         |            |          | 6/2011            | Completed  |
| C3.4.19             | Study tour on the model of SOEs' financial monitoring  | 3(c)-1               |           | TRN        | 40.0           |            |            | 40.0         | SOEs         |            |          | 12/2011           | Completed  |
| C3.4.20             | Logistic arrangements for 04 training courses guiding the implementation of the regulations on SOEs' financial monitoring  | 3(c)-2               |           | TRN        | 50.0           |            |            | 50.0         | SOEs         |            |          | 9/2013            | Not yet implement  |
| C3.4.21             | Local visits supporting the development of SOEs' financial monitoring and assessment of SOEs' operations.  | 3(c)-3               |           | TRN        | 20.0           |            |            | 20.0         | SOEs         |            |          | 2/2013            | Completed  |
| C3.4.22             | Workshop(s) taking consultation on the draft regulations and Handbook providing guidance on the implementation of SOEs' financial monitoring and assessment of SOEs' operations. | 3(c)-3               |           | TRN        | 35.0           |            |            | 35.0         | SOEs         |            |          | 8/2013            | Not yet implement  |
| C3.4.23             | Logistic arrangements for training courses guiding the implementation of the regulations and Handbook on SOEs' financial monitoring and assessment of SOEs' operations.          | 3(c)-3               |           | TRN        | 75.0           |            |            | 75.0         | SOEs         |            |          | 9/2013            | Not yet implement  |
| <b>COMPONENT IV</b> |  |                      |           |            | <b>1,552</b>   | <b>155</b> | <b>342</b> | <b>2,048</b> |              |            |          |                   |  |
| C4.1                | <i>Project management support and consulting</i>   |                      |           |            | 1,095.9        | 95.0       | 78.0       | 1,268.9      |              |            |          |                   |  |
| C4.1.1              | PMU's consulting staff (contract extensions or recruit for replacement for current staff)  |                      |           |            | 809.0          | 70.0       | 78.0       | 957.0        |              |            |          |                   |  |
|                     | Project coordinator  | 4(a)                 | Post      | CS         | 66.0           | 7.0        | 6.0        | 79.0         | SSS          | 3/2011     | 6/2011   | 2/2014            | Awarded  |
|                     | Coordinator - component 1  | 4(a)                 | Post      | CS         | 59.0           | 6.0        | 6.0        | 71.0         | SSS          | 3/2011     | 6/2011   | 2/2014            | Awarded  |
|                     | Coordinator - component 1 (second coordinator)   | 4(a)                 | Post      | CS         | 17.0           |            | 6.0        | 23.0         | IC           | 3/2013     | 3/2013   | 2/2014            | Not yet implement  |
|                     | Coordinator - component 2  | 4(a)                 | Post      | CS         | 39.0           | 7.0        | 6.0        | 52.0         | IC           | 4/2012     | 4/2012   | 2/2014            | Awarded  |
|                     | Coordinator - component 3  | 4(a)                 | Post      | CS         | 65.0           | 6.4        | 6.0        | 77.4         | SSS          | 3/2011     | 6/2011   | 2/2014            | Awarded  |
|                     | Project financial management specialist  | 4(a)                 | Prior     | CS         | 61.0           | 6.0        | 6.0        | 73.0         | SSS          | 3/2011     | 6/2011   | 2/2014            | Awarded  |
|                     | Procurement specialist (1)   | 4(a)                 | Prior     | CS         |                |            |            |              | IC           | 3/2011     |          |                   | The consultant closed contract. The project shall recruit replaced consultant under IC |
|                     | Procurement specialist (2)   | 4(a)                 | Prior     | CS         | 59.0           | 3.6        | 6.0        | 68.6         | SSS          | 3/2011     | 6/2011   | 2/2014            | Awarded  |
|                     | Procurement specialist (3)   | 4(a)                 | Prior     | CS         | 62.0           | 4.0        | 6.0        | 72.0         | IC           | 3/2011     | 6/2011   | 2/2014            | The consultant closed contract. The project shall recruit replaced consultant under IC |
|                     | IT Specialist (1)  | 4(a)                 | Post      | CS         | 62.0           | 6.0        | 6.0        | 74.0         | SSS          | 3/2011     | 6/2011   | 2/2014            | The consultant closed contract. The project shall recruit replaced consultant under IC |
|                     | IT Specialist (2)  | 4(a)                 | Post      | CS         | 62.0           | 4.0        | 6.0        | 72.0         | SSS          | 3/2011     | 6/2011   | 2/2014            | Awarded  |
|                     | English Interpreter 1  | 4(a)                 | Post      | CS         | 61.0           | 6.4        | 6.0        | 73.4         | SSS          | 3/2011     | 6/2011   | 2/2014            | Awarded  |
|                     | English Interpreter 2  | 4(a)                 | Post      | CS         | 60.0           | 6.4        | 6.0        | 72.4         | SSS          | 3/2011     | 6/2011   | 2/2014            | Awarded  |

| Line number | ACTIVITIES  | Activities reference | WB review | Proc. Type | Cost estimated |            |              |               | Proc. Method | Proc Start | Proc End | End Contract Impl | Notes             |
|-------------|---|----------------------|-----------|------------|----------------|------------|--------------|---------------|--------------|------------|----------|-------------------|-------------------|
|             |   |                      |           |            | IDA            | DFID       | Gov't        | TOTAL         |              |            |          |                   |                   |
|             | Outsourced English Interpreter  | 4(a)                 | Post      |            | 71.0           |            |              | 71.0          | SOEs         |            |          | 2/2014            | Awarded           |
| C4.1.2      | Other Consultancy services (project evaluation, packing...)                                   | 4(a)                 | Post      | CS         | 198.0          |            |              | 198.0         | CQS / ICs    | 3/2013     | 6/2011   | 10/2013           | Not yet implement |
| C4.1.3      | International Consultant (contract management)  | 4(a)                 | Post      | CS         | 46.9           | 13.0       |              | 59.9          | IC           | 10/2010    | 3/2011   | 10/2013           | Awarded           |
| C4.1.4      | Project Financial Audit   | 4(a)                 | Prior     | CS         | 42.0           | 12.0       |              | 54.0          | CQS          | 2/2011     | 4/2011   | 6/2014            | Awarded           |
| C4.2        | <i>Development of the next phase</i>  |                      |           |            | 100.0          | 0.0        | 0.0          | 100.0         |              |            |          |                   |                   |
| C4.2.1      | International consultant  | 4(b)                 | Post      | CS         | 60.0           |            |              | 60.0          | IC           | 3/2013     | 4/2013   | 10/2013           | Not yet implement |
| C4.2.2      | Local Consultant  | 4(b)                 | Post      | CS         | 40.0           |            |              | 40.0          | IC           | 3/2013     | 4/2013   | 10/2013           | Not yet implement |
| C4.3        | <i>Trainings/ Workshops/ Study tours</i>  |                      |           |            | 258.0          | 60.0       | 0.0          | 318.0         |              |            |          |                   |                   |
| C4.3.1      | PMU Training/ Capacity building 1   | 4(a)                 |           | TRN        |                | 60.0       |              | 60.0          | SOEs         |            |          | 3/2011            | Completed         |
|             | PMU Training/ Capacity building 2   | 4(a)                 |           | TRN        | 160.0          |            |              | 160.0         | SOEs         |            |          | 9/2013            | Not yet implement |
| C4.3.2      | Workshop(s) on development of the next phase  | 4(b)                 |           | TRN        | 28.0           |            |              | 28.0          | SOEs         |            |          | 10/2013           | Not yet implement |
| C4.3.3      | Study tour on development of the next phase   | 4(b)                 |           | TRN        | 70.0           |            |              | 70.0          | SOEs         |            |          | 10/2013           | Not yet implement |
| C4.4        | <i>Office equipments</i>  |                      |           |            | 38.0           |            | 2.0          | 40.0          |              |            |          |                   |                   |
| C4.4.1      | Scanner, printers   | 4(c)                 | Post      | G          | 4.7            |            | 0.2          | 4.9           | Shopping     | 1/2012     | 2/2012   | 3/2012            | Awarded           |
| C4.4.2      | Computers, photocopy machine  | 4(c)                 | Post      | G          | 27.4           |            | 1.4          | 28.8          | Shopping     | 9/2012     | 10/2012  | 11/2012           | Awarded           |
| C4.4.3      | Others  | 4(c)                 | Post      | G          | 6.0            |            | 0.3          | 6.3           | Shopping     | 2/2013     | 3/2013   | 4/2013            | Not yet implement |
| C4.5        | <i>PMU's operation costs, remuneration and allowances and other 100% counterpart expenses</i> | 4(c)                 |           | OC         | 60.0           |            | 261.5        | 321.5         | SOEs         |            |          | 2/2014            |                   |
|             | <b>TOTAL</b>  |                      |           |            | <b>39,704</b>  | <b>577</b> | <b>5,998</b> | <b>46,279</b> |              |            |          |                   |                   |

LEGEND:

|     |                               |       |   |      |                           |
|-----|-------------------------------|-------|---|------|---------------------------|
| CS  | Consulting Services           | CQS   | Consultant Qualification Selection          | C.O  | Change Order              |
| G   | Goods                         | IC    | Individual Consultant                       |      |                           |
| IS  | Information System            | IC SS | Individual Consultant Sole Source Selection | DC   | Direct Contracting        |
| TRN | Traning/ Workshop/ Study Tour | QCBS  | Quality & Cost Based Selection              | SOEs | Statement of Expenditures |
| OC  | Operational Costs             | SSS   | Single Source Selection                     |      |                           |