

**WORLD BANK GROUP**  
**BOARD STANDING COMMITTEES MEMBERSHIP**

**Term of Membership: November 1, 2016 thru October 31, 2018\***

**AUDIT COMMITTEE (AC)**

Mr. Khalid Alkhudairy  
 Mr. Herve de Villeroché  
 Mr. Franciscus Godts  
 Mr. Frank Heemskerk (Vice Chair)  
 Ms. Bongzi Kunene (Chair)  
 Ms. Karen Mathiasen  
 Ms. Aparna Subramani  
 Mr. Yingming Yang

**BUDGET COMMITTEE (BC)**

Mr. Seydou Bouda  
 Mr. Omar Bougara (Vice Chair)  
 Mr. Franciscus Godts  
 Mr. Werner Gruber  
 Mr. Andin Hadiyanto  
 Ms. Christine Hogan  
 Mr. Patrizio Pagano (Chair)  
 Ms. Melanie Robinson

**COMMITTEE ON DEVELOPMENT  
EFFECTIVENESS (CODE)**

Mr. Khalid Alkhudairy  
 Mr. Seydou Bouda  
 Mr. Otaviano Canuto (Chair)  
 Mr. Kazuhiko Koguchi  
 Mr. Andrei Lushin  
 Ms. Karen Mathiasen  
 Ms. Melanie Robinson (Vice Chair)  
 Ms. Susan Ulbaek

**COMMITTEE ON GOVERNANCE  
AND EXECUTIVE DIRECTORS'  
ADMINISTRATIVE MATTERS (COGAM)**

Mr. Jason Allford (Chair)  
 Mr. Werner Gruber  
 Ms. Christine Hogan  
 Mr. Fernando Jimenez  
 Mr. Kazuhiko Koguchi  
 Mr. Andrei Lushin  
 Mr. Maximo Torero (Vice Chair)  
 Mr. Yingming Yang

**HUMAN RESOURCES COMMITTEE  
(HRC)**

Mr. Omar Bougara  
 Mr. Andrew Bvumbe (Chair)  
 Mr. Herve de Villeroché  
 Mr. Andin Hadiyanto  
 Mr. Frank Heemskerk  
 Mr. Maximo Torero  
 Ms. Susan Ulbaek (Vice Chair)  
 Mr. Juergen Zattler