Implementation Status & Results
Nigeria
Strengthening Sub-National Public Sector Results-Based Management in Lagos, Nigeria (P121832)

Operation Name: Strengthening Sub-National Public Sector Results-Based Management in Lagos, Nigeria (P121832)
Project Stage: Implementation
Seq.No: 3
Status: ARCHIVED
Archive Date: 09-Jun-2014

Country: Nigeria
Approval FY: 2011
Region: AFRICA
Lending Instrument: 
Implementing Agency(ies): Ministry of Economic Planning and Budget

Key Dates
Board Approval Date 18-Feb-2011
Original Closing Date 09-Jan-2015
Planned Mid Term Review Date 02-Dec-2013
Last Archived ISR Date 17-May-2013
Effectiveness Date 24-Aug-2012
Revised Closing Date 09-Jan-2015
Actual Mid Term Review Date

Project Development Objectives
Project Development Objective (from IDF Proposal)
The objective of the grant is to strengthen the use of performance information to manage for development results in Ministries in Lagos State. The grant will assist the State to strengthen the institutional M&E system to generate timely reports that capture key performance indicators.

Has the Project Development Objective been changed since Board Approval of the Project?
☐ Yes ☐ No

Component(s)
Component Name Development of Results Framework of M&E system in Pilot MDAs
Component Cost 80000.00
Capacity building for MDAs on the new M&E framework and reporting tools
144820.00
Integration of an Electronic Database for Information Management
255470.00

Overall Ratings
Progress towards achievement of PDO Satisfactory Satisfactory
Overall Implementation Progress (IP) Moderately Satisfactory Satisfactory
Overall Risk Rating

Implementation Status Overview
The grant has been effective since August 2012 and will be closing in January 2015. The status of progress towards achievement of PDO remains satisfactory and implementation progress has improved to satisfactory. Project activities in component one have been fully and satisfactorily completed. Component two activities are 60% (three of five activities) completed and component 3 activities are not yet due but in progress. The project team completed majority of these activities between December 2013 and January 2014. They participated in a study tour on south-south learning to Brazil in March.
In January, the Bank and the project team conducted a joint review of the annual work and procurement plans as well as Terms of Reference (ToR) for four activities in the work plan of the project. The team has also prepared the disbursement schedule for the next six months based on activities in the work plan. The Bank team supported the project staff in understanding the disbursement process and they have been withdrawing funds on a regular basis. The project has currently disbursed 53.6% of its funds.

The project was designed to pilot the intervention in five key ministries in Lagos State but the team decided to involve seven more ministries in the training activities to ensure a stronger coverage and representation of the nine main sectors of focus in Lagos State. The Bank agreed with the project team that there was no need to restructure the project since the scope of activities remain unchanged and reallocation of funds was unnecessary.

In February, the team submitted the first quarterly report in which they presented their implementation activities from October to December, 2013. The team has also submitted the report of the study tour to Brazil in March. They shared the second quarterly report (January to March 2014) at the end of April. The outstanding activities are scheduled to hold between April and August of this year.

### Locations

<table>
<thead>
<tr>
<th>Country</th>
<th>First Administrative Division</th>
<th>Location</th>
<th>Planned</th>
<th>Actual</th>
</tr>
</thead>
<tbody>
<tr>
<td>Nigeria</td>
<td>Lagos</td>
<td>Lagos State</td>
<td></td>
<td>✓</td>
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</table>

### Results

#### Indicators

| Indicator Name | Core | Unit of Measure | Baseline | Current | End Target | Date       | Comments                                                                                                                                 |
|----------------|------|-----------------|----------|---------|------------|------------|--------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------|
| Number of MDAs submitting reports on agreed Key Performance Indicators using the approved reporting templates within the predetermined deadline | ☐    | Text            | 0        | 0        | 5          | 06-Dec-2010  | In progress. The MDAs are expected to send in the first set of bi-annual reports by July 15, 2014. MEPB decided to expand the participating MDAs to 12 to ensure that the 9 key sectors in Lagos State were covered. |
| Number of MDAs with results-based reporting framework and M&E system that is clearly linked to strategic plans. | ☐    | Text            | 0        | 12       | 3          | 06-Dec-2010  | The MDAs are expected to send in the first set of bi-annual reports by July 15, 2014. MEPB decided to expand the participating MDAs to 12 to ensure that the 9 key sectors in Lagos State were covered. |
| Number of MDAs which report on KPIs annually using the Management Information System that demonstrate clear linkage with budget/expenditure. | ☐    | Text            | 0        | 0        | 3          | 06-Dec-2010  | In view. MIS has not yet been developed. The process for hiring consultants has been launched. MEPB decided to expand the participating MDAs to 12 to ensure that the 9 key sectors in Lagos State were covered. |
Data on Financial Performance (as of 11-Apr-2014)

Financial Agreement(s) Key Dates

<table>
<thead>
<tr>
<th>Project</th>
<th>Ln/Cr/Tf</th>
<th>Status</th>
<th>Approval Date</th>
<th>Signing Date</th>
<th>Effectiveness Date</th>
<th>Original Closing Date</th>
<th>Revised Closing Date</th>
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</table>

Disbursements

<table>
<thead>
<tr>
<th>Project</th>
<th>Ln/Cr/Tf</th>
<th>Status</th>
<th>Currency</th>
<th>Original</th>
<th>Revised</th>
<th>Cancelled</th>
<th>Disbursed</th>
<th>Undisbursed</th>
<th>% Disbursed</th>
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<tbody>
<tr>
<td>P121832</td>
<td>TF-99404</td>
<td>Effective</td>
<td>USD</td>
<td>0.45</td>
<td>0.45</td>
<td>0.00</td>
<td>0.24</td>
<td>0.21</td>
<td>54.00</td>
</tr>
</tbody>
</table>

Disbursement Graph

Key Decisions Regarding Implementation

The grant has been effective since August 2012 and will be closing in January 2015. The status of progress towards achievement of PDO remains satisfactory and implementation progress has improved to satisfactory.

Restructuring History

There has been no restructuring to date.

Related Projects

There are no related projects.