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INTRODUCTION

*Doing Business* sheds light on how easy or difficult it is for a local entrepreneur to open and run a small to medium-size business when complying with relevant regulations. It measures and tracks changes in regulations affecting 11 areas in the life cycle of a business: starting a business, dealing with construction permits, getting electricity, registering property, getting credit, protecting minority investors, paying taxes, trading across borders, enforcing contracts, resolving insolvency and labor market regulation.

In a series of annual reports *Doing Business* presents quantitative indicators on business regulations and the protection of property rights that can be compared across 189 economies, from Afghanistan to Zimbabwe, over time. The data set covers 47 economies in Sub-Saharan Africa, 32 in Latin America and the Caribbean, 25 in East Asia and the Pacific, 26 in Eastern Europe and Central Asia, 20 in the Middle East and North Africa and 8 in South Asia, as well as 31 OECD high-income economies. The indicators are used to analyze economic outcomes and identify what reforms have worked, where and why.

This economy profile presents the *Doing Business* indicators for Seychelles. To allow useful comparison, it also provides data for other selected economies (comparator economies) for each indicator. The data in this report are current as of June 1, 2014 (except for the paying taxes indicators, which cover the period January–December 2013).

The *Doing Business* methodology has limitations. Other areas important to business—such as an economy’s proximity to large markets, the quality of its infrastructure services (other than those related to trading across borders and getting electricity), the security of property from theft and looting, the transparency of government procurement, macroeconomic conditions or the underlying strength of institutions—are not directly studied by *Doing Business*. The indicators refer to a specific type of business, generally a local limited liability company operating in the largest business city. Because standard assumptions are used in the data collection, comparisons and benchmarks are valid across economies. The data not only highlight the extent of obstacles to doing business; they also help identify the source of those obstacles, supporting policy makers in designing regulatory reform.

More information is available in the full report. *Doing Business 2015* presents the indicators, analyzes their relationship with economic outcomes and presents business regulatory reforms. The data, along with information on ordering *Doing Business 2015*, are available on the *Doing Business* website at http://www.doingbusiness.org.
As part of a 2-year update in methodology, *Doing Business 2015* incorporates 7 important changes. First, the ease of doing business ranking as well as all topic-level rankings are now computed on the basis of distance to frontier scores (see the chapter on the distance to frontier and ease of doing business ranking). Second, for the 11 economies with a population of more than 100 million, data for a second city have been added to the data set and the ranking calculation. These economies are Bangladesh, Brazil, China, India, Indonesia, Japan, Mexico, Nigeria, Pakistan, the Russian Federation and the United States. Third, for getting credit, the methodology has been revised for both the strength of legal rights index and the depth of credit information index. The number of points has been increased in both indices, from 10 to 12 for the strength of legal rights index and from 6 to 8 for the depth of credit information index. In addition, only credit bureaus and registries that cover at least 5% of the adult population can receive a score on the depth of credit information index.

Fourth, the name of the protecting investors indicator set has been changed to protecting minority investors to better reflect its scope—and the scope of the indicator set has been expanded to include shareholders’ rights in corporate governance beyond related-party transactions. Fifth, the resolving insolvency indicator set has been expanded to include an index measuring the strength of the legal framework for insolvency. Sixth, the calculation of the distance to frontier score for paying taxes has been changed. The total tax rate component now enters the score in a nonlinear fashion, in an approach different from that used for all other indicators (see the chapter on the distance to frontier and ease of doing business ranking).

Finally, the name of the employing workers indicator set has been changed to labor market regulation, and the scope of this indicator set has also been changed. The indicators now focus on labor market regulation applying to the retail sector rather than the manufacturing sector, and their coverage has been expanded to include regulations on labor disputes and on benefits provided to workers. The labor market regulation indicators continue to be excluded from the aggregate distance to frontier score and ranking on the ease of doing business.

Beyond these changes there are 3 other updates in methodology. For paying taxes, the financial statement variables have been updated to be proportional to 2012 income per capita; previously they were proportional to 2005 income per capita. For enforcing contracts, the value of the claim is now set at twice the income per capita or $5,000, whichever is greater. For dealing with construction permits, the cost of construction is now set at 50 times income per capita (before, the cost was assessed by the *Doing Business* respondents). In addition, this indicator set no longer includes the procedures for obtaining a landline telephone connection.

For more details on the changes, see the “What is changing in *Doing Business*?” chapter starting on page 24 of the *Doing Business 2015* report. For more details on the data and methodology, please see the “Data Notes” chapter starting on page 114 of the *Doing Business 2015* report. For more details on the distance to frontier metric, please see the “Distance to frontier and ease of doing business ranking” chapter in this profile.
THE BUSINESS ENVIRONMENT

For policy makers trying to improve their economy’s regulatory environment for business, a good place to start is to find out how it compares with the regulatory environment in other economies. Doing Business provides an aggregate ranking on the ease of doing business based on indicator sets that measure and benchmark regulations applying to domestic small to medium-size businesses through their life cycle. Economies are ranked from 1 to 189 by the ease of doing business ranking. This year’s report presents results for 2 aggregate measures: the distance to frontier score and the ease of doing business ranking. The ranking of economies is determined by sorting the aggregate distance to frontier (DTF) scores. The distance to frontier score benchmarks economies with respect to regulatory practice, showing the absolute distance to the best performance in each Doing Business indicator. An economy’s distance to frontier score is indicated on a scale from 0 to 100, where 0 represents the worst performance and 100 the frontier. (See the chapter on the distance to frontier and ease of doing business).

The 10 topics included in the ranking in Doing Business 2015: starting a business, dealing with construction permits, getting electricity, registering property, getting credit, protecting minority investors, paying taxes, trading across borders, enforcing contracts and resolving insolvency. The labor market regulation indicators (formerly employing workers) are not included in this year’s aggregate ease of doing business ranking, but the data are presented in this year’s economy profile.

The aggregate ranking on the ease of doing business benchmarks each economy’s performance on the indicators against that of all other economies in the Doing Business sample (figure 1.1). While this ranking tells much about the business environment in an economy, it does not tell the whole story. The ranking on the ease of doing business, and the underlying indicators, do not measure all aspects of the business environment that matter to firms and investors or that affect the competitiveness of the economy. Still, a high ranking does mean that the government has created a regulatory environment conducive to operating a business.

ECONOMY OVERVIEW

Region: Sub-Saharan Africa
Income category: Upper middle income
Population: 89,173
GNI per capita (US$): 12,530
DB2015 rank: 85
DB2014 rank: 87*
Change in rank: 2
DB 2015 DTF: 63.2
DB 2014 DTF: 62.1
Change in DTF: 1.1

* DB2014 ranking shown is not last year’s published ranking but a comparable ranking for DB2014 that captures the effects of such factors as data corrections and the changes in methodology. See the data notes starting on page 114 of the Doing Business 2015 report for sources and definitions.
THE BUSINESS ENVIRONMENT

Figure 1.1 Where economies stand in the global ranking on the ease of doing business

Source: Doing Business database.
THE BUSINESS ENVIRONMENT

For policy makers, knowing where their economy stands in the aggregate ranking on the ease of doing business is useful. Also useful is to know how it ranks relative to comparator economies and relative to the regional average (figure 1.2). The economy’s rankings (figure 1.3) and distance to frontier scores (figure 1.4) on the topics included in the ease of doing business ranking provide another perspective.

Figure 1.2 How Seychelles and comparator economies rank on the ease of doing business

<table>
<thead>
<tr>
<th>Economy</th>
<th>Rank</th>
<th>Distance to Frontier Score</th>
</tr>
</thead>
<tbody>
<tr>
<td>Mauritius (Rank 28)</td>
<td></td>
<td>74.81</td>
</tr>
<tr>
<td>South Africa (Rank 43)</td>
<td></td>
<td>71.08</td>
</tr>
<tr>
<td>Seychelles (Rank 85)</td>
<td></td>
<td>63.16</td>
</tr>
<tr>
<td>Mozambique (Rank 127)</td>
<td></td>
<td>56.92</td>
</tr>
<tr>
<td>Kenya (Rank 136)</td>
<td></td>
<td>54.98</td>
</tr>
<tr>
<td>Regional Average (Sub-Saharan Africa Rank 142)</td>
<td></td>
<td>51.87</td>
</tr>
<tr>
<td>Comoros (Rank 159)</td>
<td></td>
<td>49.56</td>
</tr>
<tr>
<td>Madagascar (Rank 163)</td>
<td></td>
<td>49.25</td>
</tr>
</tbody>
</table>

Note: The rankings are benchmarked to June 2014 and based on the average of each economy’s distance to frontier (DTF) scores for the 10 topics included in this year’s aggregate ranking. The distance to frontier score benchmarks economies with respect to regulatory practice, showing the absolute distance to the best performance in each Doing Business indicator. An economy’s distance to frontier score is indicated on a scale from 0 to 100, where 0 represents the worst performance and 100 the frontier. For the economies for which the data cover 2 cities, scores are a population-weighted average for the 2 cities.
Source: Doing Business database.
THE BUSINESS ENVIRONMENT

Figure 1.3 Rankings on Doing Business topics - Seychelles
(Scale: Rank 189 center, Rank 1 outer edge)

Figure 1.4 Distance to frontier scores on Doing Business topics - Seychelles
(Scale: Score 0 center, Score 100 outer edge)

Note: The rankings are benchmarked to June 2014 and based on the average of each economy’s distance to frontier (DTF) scores for the 10 topics included in this year’s aggregate ranking. The distance to frontier score benchmarks economies with respect to regulatory practice, showing the absolute distance to the best performance in each Doing Business indicator. An economy’s distance to frontier score is indicated on a scale from 0 to 100, where 0 represents the worst performance and 100 the frontier. For the economies for which the data cover 2 cities, scores are a population-weighted average for the 2 cities. Source: Doing Business database.
THE BUSINESS ENVIRONMENT

Just as the overall ranking on the ease of doing business tells only part of the story, so do changes in that ranking. Yearly movements in rankings can provide some indication of changes in an economy’s regulatory environment for firms, but they are always relative.

Moreover, year-to-year changes in the overall rankings do not reflect how the business regulatory environment in an economy has changed over time—or how it has changed in different areas. To aid in assessing such changes, Doing Business introduced the distance to frontier score. This measure shows how far on average an economy is from the best performance achieved by any economy on each Doing Business indicator.

Comparing the measure for an economy at 2 points in time allows users to assess how much the economy’s regulatory environment as measured by Doing Business has changed over time—how far it has moved toward (or away from) the most efficient practices and strongest regulations in areas covered by Doing Business (figure 1.5).

Figure 1.5 How far has Seychelles come in the areas measured by Doing Business?

Note: The distance to frontier score shows how far on average an economy is from the best performance achieved by any economy on each Doing Business indicator since 2010, except for getting credit, paying taxes, protecting minority investors and resolving insolvency which had methodology changes in 2014 and thus are only comparable to 2013. The measure is normalized to range between 0 and 100, with 100 representing the best performance (the frontier). See the data notes starting on page 114 of the Doing Business 2015 report for more details on the distance to frontier score.

Source: Doing Business database.
THE BUSINESS ENVIRONMENT
The absolute values of the indicators tell another part of the story (table 1.1). The indicators, on their own or in comparison with the indicators of a good practice economy or those of comparator economies in the region, may reveal bottlenecks reflected in large numbers of procedures, long delays or high costs. Or they may reveal unexpected strengths in an area of business regulation—such as a regulatory process that can be completed with a small number of procedures in a few days and at a low cost. Comparison of the economy’s indicators today with those in the previous year may show where substantial bottlenecks persist—and where they are diminishing.

Table 1.1 Summary of Doing Business indicators for Seychelles

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
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<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Starting a Business (rank)</td>
<td>127</td>
<td>119</td>
<td>173</td>
<td>143</td>
<td>37</td>
<td>29</td>
<td>107</td>
<td>61</td>
<td>New Zealand (1)</td>
</tr>
<tr>
<td>Starting a Business (DTF Score)</td>
<td>77.48</td>
<td>77.43</td>
<td>57.65</td>
<td>74.02</td>
<td>92.02</td>
<td>92.47</td>
<td>82.96</td>
<td>89.43</td>
<td>New Zealand (99.96)</td>
</tr>
<tr>
<td>Procedures (number)</td>
<td>9.0</td>
<td>9.0</td>
<td>8.0</td>
<td>10.0</td>
<td>4.0</td>
<td>5.0</td>
<td>9.0</td>
<td>5.0</td>
<td>New Zealand (1.0)*</td>
</tr>
<tr>
<td>Time (days)</td>
<td>38.0</td>
<td>38.0</td>
<td>15.0</td>
<td>30.0</td>
<td>8.0</td>
<td>6.0</td>
<td>13.0</td>
<td>19.0</td>
<td>New Zealand (0.5)</td>
</tr>
<tr>
<td>Cost (% of income per capita)</td>
<td>10.7</td>
<td>11.1</td>
<td>114.0</td>
<td>42.7</td>
<td>13.5</td>
<td>2.1</td>
<td>17.1</td>
<td>0.3</td>
<td>Slovenia (0.0)</td>
</tr>
<tr>
<td>Paid-in min. capital (% of income per capita)</td>
<td>0.0</td>
<td>0.0</td>
<td>226.7</td>
<td>0.0</td>
<td>0.0</td>
<td>0.0</td>
<td>0.0</td>
<td>0.0</td>
<td>112 Economies (0.0)*</td>
</tr>
<tr>
<td>Dealing with Construction Permits (rank)</td>
<td>48</td>
<td>47</td>
<td>31</td>
<td>95</td>
<td>177</td>
<td>117</td>
<td>84</td>
<td>32</td>
<td>Hong Kong SAR, China (1)</td>
</tr>
<tr>
<td>Dealing with Construction Permits (DTF Score)</td>
<td>78.37</td>
<td>78.32</td>
<td>81.92</td>
<td>71.02</td>
<td>46.68</td>
<td>67.17</td>
<td>73.29</td>
<td>81.65</td>
<td>Hong Kong SAR, China (95.53)</td>
</tr>
<tr>
<td>---------------------------------</td>
<td>-------------------</td>
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<td>------------------</td>
<td>---------------------</td>
<td>--------------------------</td>
</tr>
<tr>
<td>Procedures (number)</td>
<td>14.0</td>
<td>14.0</td>
<td>11.0</td>
<td>8.0</td>
<td>13.0</td>
<td>13.0</td>
<td>11.0</td>
<td>16.0</td>
<td>Hong Kong SAR, China (5.0)</td>
</tr>
<tr>
<td>Time (days)</td>
<td>119.0</td>
<td>119.0</td>
<td>113.0</td>
<td>125.0</td>
<td>123.0</td>
<td>245.0</td>
<td>144.0</td>
<td>48.0</td>
<td>Singapore (26.0)</td>
</tr>
<tr>
<td>Cost (% of warehouse value)</td>
<td>0.4</td>
<td>0.5</td>
<td>1.0</td>
<td>9.3</td>
<td>20.8</td>
<td>0.7</td>
<td>4.4</td>
<td>0.9</td>
<td>Qatar (0.0)*</td>
</tr>
<tr>
<td>Getting Electricity (rank)</td>
<td>130</td>
<td>131</td>
<td>81</td>
<td>151</td>
<td>189</td>
<td>41</td>
<td>164</td>
<td>158</td>
<td>Korea, Rep. (1)</td>
</tr>
<tr>
<td>Getting Electricity (DTF Score)</td>
<td>64.22</td>
<td>64.07</td>
<td>76.46</td>
<td>58.85</td>
<td>16.67</td>
<td>83.74</td>
<td>54.65</td>
<td>55.74</td>
<td>Korea, Rep. (99.83)</td>
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<td>Procedures (number)</td>
<td>6.0</td>
<td>6.0</td>
<td>3.0</td>
<td>6.0</td>
<td>6.0</td>
<td>4.0</td>
<td>7.0</td>
<td>5.0</td>
<td>12 Economies (3.0)*</td>
</tr>
<tr>
<td>Time (days)</td>
<td>137.0</td>
<td>137.0</td>
<td>120.0</td>
<td>158.0</td>
<td>450.0</td>
<td>84.0</td>
<td>107.0</td>
<td>226.0</td>
<td>Korea, Rep. (18.0)*</td>
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<tr>
<td>Cost (% of income per capita)</td>
<td>454.7</td>
<td>489.3</td>
<td>2,127.9</td>
<td>1,020.2</td>
<td>8,583.3</td>
<td>277.0</td>
<td>2,484.8</td>
<td>729.5</td>
<td>Japan (0.0)</td>
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<tr>
<td>Registering Property (rank)</td>
<td>78</td>
<td>76</td>
<td>105</td>
<td>136</td>
<td>153</td>
<td>98</td>
<td>101</td>
<td>97</td>
<td>Georgia (1)</td>
</tr>
<tr>
<td>Registering Property (DTF Score)</td>
<td>71.00</td>
<td>71.00</td>
<td>63.83</td>
<td>56.88</td>
<td>51.72</td>
<td>66.00</td>
<td>64.51</td>
<td>66.02</td>
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<tr>
<td>Procedures (number)</td>
<td>4.0</td>
<td>4.0</td>
<td>4.0</td>
<td>9.0</td>
<td>6.0</td>
<td>4.0</td>
<td>6.0</td>
<td>7.0</td>
<td>4 Economies (1.0)*</td>
</tr>
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<td>Time (days)</td>
<td>33.0</td>
<td>33.0</td>
<td>30.0</td>
<td>72.0</td>
<td>74.0</td>
<td>14.0</td>
<td>40.0</td>
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<td>Cost (% of property value)</td>
<td>7.0</td>
<td>7.0</td>
<td>10.4</td>
<td>4.3</td>
<td>10.2</td>
<td>6.9</td>
<td>6.2</td>
<td>4.2</td>
<td>4 Economies (0.0)*</td>
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<tr>
<td>Getting Credit (rank)</td>
<td>171</td>
<td>169</td>
<td>131</td>
<td>116</td>
<td>180</td>
<td>36</td>
<td>131</td>
<td>52</td>
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<tr>
<td>Getting Credit (DTF Score)</td>
<td>10.00</td>
<td>10.00</td>
<td>30.00</td>
<td>35.00</td>
<td>5.00</td>
<td>65.00</td>
<td>30.00</td>
<td>60.00</td>
<td>New Zealand (100)</td>
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<tr>
<td>Strength of legal rights index (0-12)</td>
<td>2</td>
<td>2</td>
<td>6</td>
<td>7</td>
<td>1</td>
<td>6</td>
<td>1</td>
<td>5</td>
<td>3 Economies (12)*</td>
</tr>
<tr>
<td>------------------------------------------</td>
<td>-----------------</td>
<td>-----------------</td>
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<td>-----------------</td>
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<td>-----------------</td>
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<td>--------------------------</td>
</tr>
<tr>
<td>Depth of credit information index (0-8)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>7</td>
<td>5</td>
<td>7</td>
<td>23 Economies (8)*</td>
<td></td>
</tr>
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<td>Credit registry coverage (% of adults)</td>
<td>0.0</td>
<td>0.0</td>
<td>0.0</td>
<td>0.0</td>
<td>71.9</td>
<td>5.7</td>
<td>0.0</td>
<td>Portugal (100.0)</td>
<td></td>
</tr>
<tr>
<td>Credit bureau coverage (% of adults)</td>
<td>0.0</td>
<td>0.0</td>
<td>0.0</td>
<td>4.9</td>
<td>0.0</td>
<td>0.0</td>
<td>55.4</td>
<td>23 Economies (100.0)*</td>
<td></td>
</tr>
<tr>
<td>Protecting Minority Investors (rank)</td>
<td>56</td>
<td>55</td>
<td>122</td>
<td>122</td>
<td>87</td>
<td>28</td>
<td>94</td>
<td>17</td>
<td>New Zealand (1)</td>
</tr>
<tr>
<td>Protecting Minority Investors (DTF Score)</td>
<td>58.33</td>
<td>58.33</td>
<td>45.83</td>
<td>45.83</td>
<td>53.33</td>
<td>65.00</td>
<td>51.67</td>
<td>67.50</td>
<td>New Zealand (81.67)</td>
</tr>
<tr>
<td>Extent of conflict of interest regulation index (0-10)</td>
<td>5.7</td>
<td>5.7</td>
<td>4.7</td>
<td>4.7</td>
<td>5.7</td>
<td>7.3</td>
<td>6.3</td>
<td>8.0</td>
<td>Singapore (9.3)*</td>
</tr>
<tr>
<td>Extent of shareholder governance index (0-10)</td>
<td>6.0</td>
<td>6.0</td>
<td>4.5</td>
<td>4.5</td>
<td>5.0</td>
<td>5.7</td>
<td>4.0</td>
<td>5.5</td>
<td>France (7.8)*</td>
</tr>
<tr>
<td>Strength of minority investor protection index (0-10)</td>
<td>5.8</td>
<td>5.8</td>
<td>4.6</td>
<td>4.6</td>
<td>5.3</td>
<td>6.5</td>
<td>5.2</td>
<td>6.8</td>
<td>New Zealand (8.2)</td>
</tr>
<tr>
<td>Paying Taxes (rank)</td>
<td>43</td>
<td>32</td>
<td>167</td>
<td>102</td>
<td>65</td>
<td>13</td>
<td>123</td>
<td>19</td>
<td>United Arab Emirates (1)*</td>
</tr>
<tr>
<td>Paying Taxes (DTF Score)</td>
<td>81.50</td>
<td>84.04</td>
<td>47.37</td>
<td>71.49</td>
<td>77.78</td>
<td>91.92</td>
<td>66.85</td>
<td>88.73</td>
<td>United Arab Emirates (99.44)*</td>
</tr>
<tr>
<td>Payments (number per year)</td>
<td>28.0</td>
<td>28.0</td>
<td>33.0</td>
<td>30.0</td>
<td>23.0</td>
<td>8.0</td>
<td>37.0</td>
<td>7.0</td>
<td>Hong Kong SAR, China (3.0)*</td>
</tr>
<tr>
<td>Time (hours per year)</td>
<td>88.0</td>
<td>76.0</td>
<td>100.0</td>
<td>201.5</td>
<td>183.0</td>
<td>152.0</td>
<td>230.0</td>
<td>200.0</td>
<td>Luxembourg (55.0)</td>
</tr>
<tr>
<td>Trading Across Borders (rank)</td>
<td>42</td>
<td>41</td>
<td>144</td>
<td>153</td>
<td>109</td>
<td>17</td>
<td>129</td>
<td>100</td>
<td>Singapore (1)</td>
</tr>
<tr>
<td>Trading Across Borders</td>
<td>81.65</td>
<td>81.73</td>
<td>59.33</td>
<td>54.49</td>
<td>68.98</td>
<td>87.74</td>
<td>64.76</td>
<td>71.05</td>
<td>Singapore (96.47)</td>
</tr>
</tbody>
</table>
## Seychelles

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
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<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>(DTF Score)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Documents to export (number)</td>
<td>5</td>
<td>5</td>
<td>9</td>
<td>8</td>
<td>5</td>
<td>4</td>
<td>7</td>
<td>5</td>
<td>Ireland (2)*</td>
</tr>
<tr>
<td>Time to export (days)</td>
<td>16.0</td>
<td>16.0</td>
<td>31.0</td>
<td>26.0</td>
<td>22.0</td>
<td>10.0</td>
<td>21.0</td>
<td>16.0</td>
<td>5 Economies (6.0)*</td>
</tr>
<tr>
<td>Cost to export (US$ per container)</td>
<td>705.0</td>
<td>705.0</td>
<td>1,295.0</td>
<td>2,255.0</td>
<td>1,195.0</td>
<td>675.0</td>
<td>1,100.0</td>
<td>1,830.0</td>
<td>Timor-Leste (410.0)</td>
</tr>
<tr>
<td>Cost to export (deflated US$ per container)</td>
<td>705.0</td>
<td>693.4</td>
<td>1,295.0</td>
<td>2,255.0</td>
<td>1,195.0</td>
<td>675.0</td>
<td>1,100.0</td>
<td>1,830.0</td>
<td></td>
</tr>
<tr>
<td>Documents to import (number)</td>
<td>5</td>
<td>5</td>
<td>8</td>
<td>9</td>
<td>9</td>
<td>5</td>
<td>9</td>
<td>6</td>
<td>Ireland (2)*</td>
</tr>
<tr>
<td>Time to import (days)</td>
<td>17.0</td>
<td>17.0</td>
<td>24.0</td>
<td>26.0</td>
<td>21.0</td>
<td>9.0</td>
<td>25.0</td>
<td>21.0</td>
<td>Singapore (4.0)</td>
</tr>
<tr>
<td>Cost to import (US$ per container)</td>
<td>675.0</td>
<td>675.0</td>
<td>1,295.0</td>
<td>2,350.0</td>
<td>1,555.0</td>
<td>710.0</td>
<td>1,600.0</td>
<td>2,080.0</td>
<td>Singapore (440.0)</td>
</tr>
<tr>
<td>Cost to import (deflated US$ per container)</td>
<td>675.0</td>
<td>663.9</td>
<td>1,295.0</td>
<td>2,350.0</td>
<td>1,555.0</td>
<td>710.0</td>
<td>1,600.0</td>
<td>2,080.0</td>
<td></td>
</tr>
<tr>
<td>Enforcing Contracts (rank)</td>
<td>103</td>
<td>107</td>
<td>177</td>
<td>137</td>
<td>146</td>
<td>44</td>
<td>164</td>
<td>46</td>
<td>Singapore (1)</td>
</tr>
<tr>
<td>Enforcing Contracts (DTF Score)</td>
<td>56.92</td>
<td>55.88</td>
<td>33.20</td>
<td>48.96</td>
<td>45.91</td>
<td>66.22</td>
<td>39.81</td>
<td>66.14</td>
<td>Singapore (89.54)</td>
</tr>
<tr>
<td>Time (days)</td>
<td>915.0</td>
<td>915.0</td>
<td>506.0</td>
<td>465.0</td>
<td>871.0</td>
<td>519.0</td>
<td>760.0</td>
<td>600.0</td>
<td>Singapore (150.0)</td>
</tr>
<tr>
<td>Cost (% of claim)</td>
<td>15.4</td>
<td>15.4</td>
<td>89.4</td>
<td>47.2</td>
<td>42.4</td>
<td>25.0</td>
<td>119.0</td>
<td>33.2</td>
<td>Iceland (9.0)</td>
</tr>
<tr>
<td>Procedures (number)</td>
<td>36.0</td>
<td>37.0</td>
<td>43.0</td>
<td>44.0</td>
<td>38.0</td>
<td>34.0</td>
<td>30.0</td>
<td>29.0</td>
<td>Singapore (21.0)*</td>
</tr>
<tr>
<td>Resolving Insolvency (rank)</td>
<td>61</td>
<td>105</td>
<td>189</td>
<td>134</td>
<td>129</td>
<td>43</td>
<td>107</td>
<td>39</td>
<td>Finland (1)</td>
</tr>
<tr>
<td>Resolving Insolvency (DTF Score)</td>
<td>52.17</td>
<td>39.70</td>
<td>0.00</td>
<td>33.31</td>
<td>34.43</td>
<td>62.81</td>
<td>40.75</td>
<td>64.51</td>
<td>Finland (93.85)</td>
</tr>
<tr>
<td>---------------------------------------------------------------</td>
<td>-------------------</td>
<td>------------------</td>
<td>----------------</td>
<td>--------------</td>
<td>------------------</td>
<td>------------------</td>
<td>------------------</td>
<td>---------------------</td>
<td>-----------------------------</td>
</tr>
<tr>
<td>Time (years)</td>
<td>2.0</td>
<td>no practice</td>
<td>4.5</td>
<td>2.0</td>
<td>1.7</td>
<td>5.0</td>
<td>2.0</td>
<td></td>
<td>Ireland (0.4)</td>
</tr>
<tr>
<td>Cost (% of estate)</td>
<td>11.0</td>
<td>11.0</td>
<td>no practice</td>
<td>22.0</td>
<td>30.0</td>
<td>14.5</td>
<td>9.0</td>
<td>18.0</td>
<td>Norway (1.0)</td>
</tr>
<tr>
<td>Outcome (0 as piecemeal sale and 1 as going concern)</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>1</td>
<td>0</td>
<td>1</td>
<td>0</td>
<td>0</td>
<td></td>
</tr>
<tr>
<td>Recovery rate (cents on the dollar)</td>
<td>38.9</td>
<td>38.9</td>
<td>0.0</td>
<td>27.1</td>
<td>11.7</td>
<td>67.4</td>
<td>17.6</td>
<td>35.7</td>
<td>Japan (92.9)</td>
</tr>
<tr>
<td>Strength of insolvency framework index (0-16)</td>
<td>10.0</td>
<td>6.0</td>
<td>no practice</td>
<td>6.0</td>
<td>9.0</td>
<td>8.5</td>
<td>10.0</td>
<td>14.5</td>
<td>5 Economies (15.0)*</td>
</tr>
</tbody>
</table>

**Note:** DB2014 rankings shown are not last year’s published rankings but comparable rankings for DB2014 that capture the effects of such factors as data corrections and changes to the methodology. Trading across borders deflated and non-deflated values are identical in DB2015 because it is defined as the base year for the deflator. The best performer on time for paying taxes is defined as the lowest time recorded among all economies in the DB2015 sample that levy the 3 major taxes: profit tax, labor taxes and mandatory contributions, and VAT or sales tax. If an economy has no laws or regulations covering a specific area—for example, insolvency—it receives a “no practice” mark. Similarly, an economy receives a “no practice” or “not possible” mark if regulation exists but is never used in practice or if a competing regulation prohibits such practice. Either way, a “no practice” mark puts the economy at the bottom of the ranking on the relevant indicator.

* Two or more economies share the top ranking on this indicator. A number shown in place of an economy’s name indicates the number of economies that share the top ranking on the indicator. For a list of these economies, see the Doing Business website (http://www.doingbusiness.org).

**Source:** Doing Business database.
STARTING A BUSINESS

Formal registration of companies has many immediate benefits for the companies and for business owners and employees. Legal entities can outlive their founders. Resources are pooled as several shareholders join forces to start a company. Formally registered companies have access to services and institutions from courts to banks as well as to new markets. And their employees can benefit from protections provided by the law. An additional benefit comes with limited liability companies. These limit the financial liability of company owners to their investments, so personal assets of the owners are not put at risk. Where governments make registration easy, more entrepreneurs start businesses in the formal sector, creating more good jobs and generating more revenue for the government.

What do the indicators cover?

Doing Business measures the ease of starting a business in an economy by recording all procedures officially required or commonly done in practice by an entrepreneur to start up and formally operate an industrial or commercial business—as well as the time and cost required to complete these procedures. It also records the paid-in minimum capital that companies must deposit before registration (or within 3 months). The ranking of economies on the ease of starting a business is determined by sorting their distance to frontier scores for starting a business. These scores are the simple average of the distance to frontier scores for each of the component indicators.

To make the data comparable across economies, Doing Business uses several assumptions about the business and the procedures. It assumes that all information is readily available to the entrepreneur and that there has been no prior contact with officials. It also assumes that the entrepreneur will pay no bribes. And it assumes that the business:

- Is a limited liability company, located in the largest business city and is 100% domestically owned
- Has between 10 and 50 employees.
- Conducts general commercial or industrial activities.

- Has a start-up capital of 10 times income per capita.
- Has a turnover of at least 100 times income per capita.
- Does not qualify for any special benefits.
- Does not own real estate.

1 For the 11 economies with a population of more than 100 million, data for a second city have been added.
STARTING A BUSINESS

Where does the economy stand today?

What does it take to start a business in Seychelles? According to data collected by Doing Business, starting a business there requires 9.0 procedures, takes 38.0 days, costs 10.7% of income per capita and requires paid-in minimum capital of 0.0% of income per capita (figure 2.1). Most indicator sets refer to a case scenario in the largest business city of an economy, except for 11 economies for which the data are a population-weighted average of the 2 largest business cities. See the chapter on distance to frontier and ease of doing business ranking at the end of this profile for more details.

Figure 2.1 What it takes to start a business in Seychelles -
Paid-in minimum capital (% of income per capita): 0.0

Note: Time shown in the figure above may not reflect simultaneity of procedures. Online procedures account for 0.5 days in the total time calculation. For more information on the methodology of the starting a business indicators, see the Doing Business website (http://www.doingbusiness.org). For details on the procedures reflected here, see the summary at the end of this chapter. Source: Doing Business database.
STARTING A BUSINESS

Globally, Seychelles stands at 127 in the ranking of 189 economies on the ease of starting a business (figure 2.2). The rankings for comparator economies and the regional average ranking provide other useful information for assessing how easy it is for an entrepreneur in Seychelles to start a business.

Figure 2.2 How Seychelles and comparator economies rank on the ease of starting a business

Source: Doing Business database.
STARTING A BUSINESS

What are the details?

Underlying the indicators shown in this chapter for Seychelles is a set of specific procedures—the bureaucratic and legal steps that an entrepreneur must complete to incorporate and register a new firm. These are identified by Doing Business through collaboration with relevant local professionals and the study of laws, regulations and publicly available information on business entry in that economy. Following is a detailed summary of those procedures, along with the associated time and cost. These procedures are those that apply to a company matching the standard assumptions (the “standardized company”) used by Doing Business in collecting the data (see the section in this chapter on what the indicators measure).

Table 2.2 Summary of time, cost and procedures for starting a business in Seychelles -

<table>
<thead>
<tr>
<th>No.</th>
<th>Procedure</th>
<th>Time to complete</th>
<th>Cost to complete</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Verify the uniqueness of the proposed company name</td>
<td>1 day on average</td>
<td>no charge</td>
</tr>
<tr>
<td></td>
<td>The company name is reserved for 30 days. Entrepreneurs have an option to</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>reserve the name online.</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Agency: Companies Division of Registrar General</td>
<td></td>
<td></td>
</tr>
<tr>
<td>2</td>
<td>Notarize signatures of the Memorandum of Association</td>
<td>1 day</td>
<td>SR 3000</td>
</tr>
<tr>
<td></td>
<td>It is no longer needed to file the Declaration by a Notary or Attorney At</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Law that the requirements of the Companies Act has been complied with by</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>the company subject to the application for incorporation. However, the</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>memorandum and articles of association must be filed at the office of</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>the Registrar of Companies. The memorandum needs to be signed by all the</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>directors and shareholders of the company; and the number of shares held</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>by each shareholder must be specified.</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Agency: Notary</td>
<td></td>
<td></td>
</tr>
<tr>
<td>3</td>
<td>Deposit documents at the Companies Division of the Registrar General</td>
<td>4 days on average</td>
<td>see comments</td>
</tr>
<tr>
<td></td>
<td>for stamp duty assessment</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>The promoters must deposit the memorandum and articles of association at</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>the Companies Registry. Standard articles of association are outlined in</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>the Companies Act.</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>According to the Seventh Schedule of the Companies Ordinance</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
(Amendment) Act of 2012 passed by the National Assembly on November 27, 2012 and entered into force on December 17, 2012, the fees for company registration:
- For registration of a company where the nominal share capital is SCR 5,000 or less: SCR 1,000
- For registration of a company where the nominal share capital exceed SCR 5,000 but does not exceed SCR 25,000: SCR 1,500
- For registration of a company where the nominal share capital exceed SCR 25,000 but does not exceed SCR 250,000: SCR 2,000
- For registration of a company where the nominal share capital exceed SCR 250,000 but does not exceed SCR 1,000,000: SCR 3,000
- For registration of a company where the nominal share capital exceeds SCR 1,000,000: 0.5% of nominal capital plus SCR 5000

Agency: Companies Division of Registrar General

<table>
<thead>
<tr>
<th>No.</th>
<th>Procedure</th>
<th>Time to complete</th>
<th>Cost to complete</th>
</tr>
</thead>
<tbody>
<tr>
<td>4</td>
<td>Pay stamp duties at the Registry</td>
<td>1 day</td>
<td>included in procedure 2</td>
</tr>
<tr>
<td></td>
<td>Payment of Stamp Duty is done at the Registry.</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Agency: Companies Division of Registrar General</td>
<td></td>
<td></td>
</tr>
<tr>
<td>5</td>
<td>Obtain registration certificate</td>
<td>8 days on average</td>
<td>no charge</td>
</tr>
<tr>
<td></td>
<td>Upon registration of the memorandum of a company, the register shall</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>certify as approved by the Registrar that the company is incorporated</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>and the date of the registration. The certificate issued by the Registrar</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>shall be in the form prescribed by the Companies Act.</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Agency: Companies Division of Registrar General</td>
<td></td>
<td></td>
</tr>
<tr>
<td>6</td>
<td>File the particulars of the directors, company secretary, and the</td>
<td>7 days on average</td>
<td>SR 50 per document</td>
</tr>
<tr>
<td></td>
<td>registered office</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>The company must file the particulars of its directors, secretary and</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>registered office.</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Agency: Companies Division of Registrar General</td>
<td></td>
<td></td>
</tr>
<tr>
<td>7</td>
<td>Obtain business license</td>
<td>14 days on average</td>
<td>SR 1,000 (for retail)</td>
</tr>
<tr>
<td></td>
<td>A business license is required from the Seychelles Licensing Authority.</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>To apply for a license, proof of address (rental agreement) must be</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>submitted. The license is renewed annually. For certain sectors,</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>companies must obtain approval by the investment authority. The</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>approval is generally obtained before obtaining the license and takes</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>about a month to obtain.</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>The business license fee ranges from SCR 150 to SCR 10,050, depending</td>
<td></td>
<td></td>
</tr>
<tr>
<td>No.</td>
<td>Procedure</td>
<td>Time to complete</td>
<td>Cost to complete</td>
</tr>
<tr>
<td>-----</td>
<td>------------</td>
<td>-----------------</td>
<td>------------------</td>
</tr>
<tr>
<td>8</td>
<td>Register for taxes at the Revenue Commission</td>
<td>1 day</td>
<td>no charge</td>
</tr>
</tbody>
</table>
|     | All new businesses must register with the Seychelles Revenue Commission within 14 days of commencing their business operations. 
- A copy of their business license is required only if the commercial activity it is engaged in is considered to be a licensable activity under the Seychelles Licensing Act and Regulations (2010) 
- A copy of the Certificate of Incorporation, and the full name and ID of the Public Officer must be submitted. | 1 day | no charge |
|     | Agency: Seychelles Revenue Commission | | |
| 9   | Register as an employer with the Pension Fund | 1 day | no charge |
|     | All new businesses must register as employers within 7 days of hiring an employee. 
As of the January 1, 2014 an employer must contribute 2% of salary toward social security payments (per employee) and an employee must contribute an additional 2%. Both contributions are calculated based on the employee’s gross salary: 
- Up to SCR 1,000: 10%. 
- SCR 1,001–2,000: 20%. 
- SCR 2,001–10,000: 30%. 
- Over SCR 10,000: 40%. | 1 day | no charge |
|     | Agency: Employment Services Bureau | | |

* Takes place simultaneously with another procedure.  
Note: Online procedures account for 0.5 days in the total time calculation.  
Source: Doing Business database.
DEALING WITH CONSTRUCTION PERMITS

Regulation of construction is critical to protect the public. But it needs to be efficient, to avoid excessive constraints on a sector that plays an important part in every economy. Where complying with building regulations is excessively costly in time and money, many builders opt out. They may pay bribes to pass inspections or simply build illegally, leading to hazardous construction that puts public safety at risk. Where compliance is simple, straightforward and inexpensive, everyone is better off.

What do the indicators cover?

Doing Business records the procedures, time and cost for a business in the construction industry to obtain all the necessary approvals to build a warehouse in the economy’s largest business city, connect it to basic utilities and register the warehouse so that it can be used as collateral or transferred to another entity.

The ranking of economies on the ease of dealing with construction permits is determined by sorting their distance to frontier scores for dealing with construction permits. These scores are the simple average of the distance to frontier scores for each of the component indicators.

To make the data comparable across economies, Doing Business uses several assumptions about the business and the warehouse, including the utility connections.

The business:

- Is a limited liability company operating in the construction business and located in the largest business city. For the 11 economies with a population of more than 100 million, data for a second city have been added. Is domestically owned and operated.
- Has 60 builders and other employees.

The warehouse:

- Is valued at 50 times income per capita.
- Is a new construction (there was no previous construction on the land).

WHAT THE DEALING WITH CONSTRUCTION PERMITS INDICATORS MEASURE

<table>
<thead>
<tr>
<th>Procedures to legally build a warehouse (number)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Submitting all relevant documents and obtaining all necessary clearances, licenses, permits and certificates</td>
</tr>
<tr>
<td>Submitting all required notifications and receiving all necessary inspections</td>
</tr>
<tr>
<td>Obtaining utility connections for water and sewerage</td>
</tr>
<tr>
<td>Registering the warehouse after its completion (if required for use as collateral or for transfer of the warehouse)</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Time required to complete each procedure (calendar days)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Does not include time spent gathering information</td>
</tr>
<tr>
<td>Each procedure starts on a separate day. Procedures that can be fully completed online are recorded as ½ day.</td>
</tr>
<tr>
<td>Procedure considered completed once final document is received</td>
</tr>
<tr>
<td>No prior contact with officials</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Cost required to complete each procedure (% of warehouse value)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Official costs only, no bribes</td>
</tr>
</tbody>
</table>

- Will have complete architectural and technical plans prepared by a licensed architect or engineer.
- Will be connected to water and sewerage (sewage system, septic tank or their equivalent). The connection to each utility network will be 150 meters (492 feet) long.
- Will be used for general storage, such as of books or stationery (not for goods requiring special conditions).
- Will take 30 weeks to construct (excluding all delays due to administrative and regulatory requirements).
DEALING WITH CONSTRUCTION PERMITS

Where does the economy stand today?

What does it take to comply with the formalities to build a warehouse in Seychelles? According to data collected by Doing Business, dealing with construction permits there requires 14.0 procedures, takes 119.0 days and costs 0.4% of the warehouse value (figure 3.1). Most indicator sets refer to a case scenario in the largest business city of an economy, except for 11 economies for which the data are a population-weighted average of the 2 largest business cities. See the chapter on distance to frontier and ease of doing business ranking at the end of this profile for more details.

Figure 3.1 What it takes to comply with formalities to build a warehouse in Seychelles -

Note: Time shown in the figure above may not reflect simultaneity of procedures. Online procedures account for 0.5 days in the total time calculation. For more information on the methodology of the dealing with construction permits indicators, see the Doing Business website (http://www.doingbusiness.org). For details on the procedures reflected here, see the summary at the end of this chapter.

Source: Doing Business database.
DEALING WITH CONSTRUCTION PERMITS

Globally, Seychelles stands at 48 in the ranking of 189 economies on the ease of dealing with construction permits (figure 3.2). The rankings for comparator economies and the regional average ranking provide other useful information for assessing how easy it is for an entrepreneur in Seychelles to legally build a warehouse.

Figure 3.2 How Seychelles and comparator economies rank on the ease of dealing with construction permits

Source: Doing Business database.
DEALING WITH CONSTRUCTION PERMITS
What are the details?

The indicators reported here for Seychelles are based on a set of specific procedures—the steps that a company must complete to legally build a warehouse—identified by Doing Business through information collected from experts in construction licensing, including architects, civil engineers, construction lawyers, construction firms, utility service providers and public officials who deal with building regulations. These procedures are those that apply to a company and structure matching the standard assumptions used by Doing Business in collecting the data (see the section in this chapter on what the indicators cover).

Table 3.2 Summary of time, cost and procedures for dealing with construction permits in Seychelles -

<table>
<thead>
<tr>
<th>No.</th>
<th>Procedure</th>
<th>Time to complete</th>
<th>Cost to complete</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Request and obtain copy of property title and cadastral plan</td>
<td>1 day</td>
<td>SCR 15</td>
</tr>
<tr>
<td></td>
<td>Agency: Land Registry</td>
<td></td>
<td></td>
</tr>
<tr>
<td>2</td>
<td>Request and obtain project approval by Planning Authority</td>
<td>48 days</td>
<td>SCR 32,515</td>
</tr>
<tr>
<td></td>
<td>Required documentation:</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>• Architectural plans</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>• Subdivision form (eight copies), completed in full with all relevant</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>sections completed, in accordance with the Land Survey Act</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>• Application for permit for custody/possession/use of containers on the</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>site, if applicable</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>• Application for environmental authorization, if applicable</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>• Declaration by agents and owners (original document)</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>• Title deed (not older than 6 months from the date of copy)</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>• Location plans</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>• Cadastral layout</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>• Site plan</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>• Plot reference</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>• Position of all existing features</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>• Position of waste water facilities</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>• Water and sewer services</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>• Electricity</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>• Calculation of fees</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

The cost of the approval processing would be SCR 32,515.00 (SCR 25.00 per sq. m.).

All plans are drawn up by the agent. A licensed agent (either an architect or a draughts person, depending on the size of the project) must lead the construction and obtain the approval of plans and occupancy permit. When applying for project approval with the Planning Authority, the licensed agent must verify that the information...
<table>
<thead>
<tr>
<th>No.</th>
<th>Procedure</th>
<th>Time to complete</th>
<th>Cost to complete</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>provided on the site plan is correct and accurate. Both the owner and</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>agent take mutual responsibility to convey to each other that the</td>
<td></td>
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<tr>
<td></td>
<td>conditions of the plans must be complied with. For buildings of about</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>250 sq. m. or more, an architect is required. The architect's fee</td>
<td></td>
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<tr>
<td></td>
<td>depends on the firm, size of the project, and scope of work. Generally,</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>about 2 -- 4% of the project value might be charged.</td>
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<td></td>
</tr>
<tr>
<td></td>
<td>Plans can now be uploaded online, but hard copies must also be</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>brought in to the Planning Office.</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>The plans are forwarded to the Ministry of Environment, the Ministry of</td>
<td></td>
<td></td>
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<tr>
<td></td>
<td>Health (if warranted), the Public Utility Corporation (electricity</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>provider), and the Fire Department (CFO), for approval, before being</td>
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<tr>
<td></td>
<td>returned to the Planning Authority.</td>
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<tr>
<td></td>
<td>No less than 48 hours before the start of construction, the builder</td>
<td></td>
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<tr>
<td></td>
<td>must notify the Planning Authority, which monitors the construction</td>
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<tr>
<td></td>
<td>work. A Planning Authority employee is assigned to the project for</td>
<td></td>
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</tr>
<tr>
<td></td>
<td>inspections and as a contact point in case of questions. Employees at</td>
<td></td>
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</tr>
<tr>
<td></td>
<td>the Planning Authority are divided by region. During the course of the</td>
<td></td>
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</tr>
<tr>
<td></td>
<td>construction, the builder must provide notification to the Planning</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Authority at certain stages (e.g., give written notice that the drain</td>
<td></td>
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</tr>
<tr>
<td></td>
<td>sewer/septic tank is ready for inspection and provide at least 48 hours'</td>
<td></td>
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</tr>
<tr>
<td></td>
<td>notice before the commencement of concrete pouring). The Planning</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Authority usually, but not always, conducts inspections at those stages</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>and conducts two to three additional inspections (all of them</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>unannounced, unless requested by the builder or the owner).</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

*Agency: Planning Authority*

| 3   | Request and obtain approval of structural plans at the Planning          | 30 days          | no charge        |
|     | Authority                                                                |                  |                  |
|     | After the project is approved, the agent must submit the structural    |                  |                  |
|     | design to the Planning Authority within 28 days.                        |                  |                  |

*Agency: Planning Authority*

| 4   | Notify Planning Authority of the start of construction                   | 1 day            | no charge        |
|     | After the structural design is approved, BuildCo is required to notify  |                  |                  |
|     | the Planning Authority of the start of construction. The notice          |                  |                  |
|     | includes the names of the builder and owner, their contact information,  |                  |                  |
|     | and the date of commencement of construction of the project, in         |                  |                  |
|     | accordance with the Town and Country Planning (Building) Regulations    |                  |                  |
|     | 1975. The Notice of Commencement must be hand-delivered.                 |                  |                  |

*Agency: Planning Authority*
<table>
<thead>
<tr>
<th>No.</th>
<th>Procedure</th>
<th>Time to complete</th>
<th>Cost to complete</th>
</tr>
</thead>
<tbody>
<tr>
<td>5</td>
<td>Notify Planning Authority of completion of drainage</td>
<td>1 day</td>
<td>no charge</td>
</tr>
<tr>
<td></td>
<td>Agency: Planning Authority</td>
<td></td>
<td></td>
</tr>
<tr>
<td>6</td>
<td>Receive inspection by Planning Authority</td>
<td>1 day</td>
<td>no charge</td>
</tr>
<tr>
<td></td>
<td>Agency: Planning Authority</td>
<td></td>
<td></td>
</tr>
<tr>
<td>7</td>
<td>Notify Planning Authority prior to pouring of concrete</td>
<td>1 day</td>
<td>no charge</td>
</tr>
<tr>
<td></td>
<td>Agency: Planning Authority</td>
<td></td>
<td></td>
</tr>
<tr>
<td>8</td>
<td>Receive inspection by Planning Authority</td>
<td>1 day</td>
<td>no charge</td>
</tr>
<tr>
<td></td>
<td>Agency: Planning Authority</td>
<td></td>
<td></td>
</tr>
<tr>
<td>9</td>
<td>Receive inspection by Planning Authority</td>
<td>1 day</td>
<td>no charge</td>
</tr>
<tr>
<td></td>
<td>Agency: Planning Authority</td>
<td></td>
<td></td>
</tr>
<tr>
<td>10</td>
<td>Receive inspection by Planning Authority</td>
<td>1 day</td>
<td>no charge</td>
</tr>
<tr>
<td></td>
<td>Agency: Planning Authority</td>
<td></td>
<td></td>
</tr>
<tr>
<td>11</td>
<td>Inform Planning Authority of the end of construction and file notice of completion</td>
<td>1 day</td>
<td>no charge</td>
</tr>
<tr>
<td></td>
<td>After the Planning Authority has been notified of the completion of construction, it schedules a joint inspection with the Fire Department and Ministry of Health and Environment to assess whether the occupancy permit can be granted.</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Agency: Planning Authority</td>
<td></td>
<td></td>
</tr>
<tr>
<td>No.</td>
<td>Procedure</td>
<td>Time to complete</td>
<td>Cost to complete</td>
</tr>
<tr>
<td>-----</td>
<td>------------------------------------------------------------------------------------------------------------------------------------------</td>
<td>------------------</td>
<td>------------------</td>
</tr>
<tr>
<td>12</td>
<td>Receive joint inspection by the relevant authorities</td>
<td>1 day</td>
<td>no charge</td>
</tr>
<tr>
<td></td>
<td>The inspection takes 1 day, but the scheduling takes about 1 -- 2 weeks. The inspection is a joint one with different departments and ministries, depending on the nature of the project -- in the case of a warehouse, it will usually be the Planning Authority, the Fire Department and the Ministry of Health and Environment.</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>* Agency: Planning Authority; Fire Department; Ministry of Health and Environment</td>
<td></td>
<td></td>
</tr>
<tr>
<td>13</td>
<td>Obtain occupancy permit</td>
<td>23 days</td>
<td>no charge</td>
</tr>
<tr>
<td></td>
<td>The Planning Authority, the Fire Department and the Ministry of Health and Environment give their opinion on the project. Once their recommendations have been received, the file is forwarded to the Director of the Planning Authority who signs the approval.</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>* Agency: Planning Authority; Fire Department; Ministry of Health and Environment</td>
<td></td>
<td></td>
</tr>
<tr>
<td>14</td>
<td>Request and connect to water services</td>
<td>8 days</td>
<td>SCR 2,080</td>
</tr>
<tr>
<td></td>
<td>The cost of the meter is included in the water connection fee. Assuming that meters are available, the connection can be obtained within 1 week. However, meter availability is an issue, and a waiting time of 1 -- 6 months to obtain the meter is not unlikely.</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>* Agency: Public Utility Company (PUC) – Water Division</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

* Takes place simultaneously with another procedure.

Note: Online procedures account for 0.5 days in the total time calculation.

Source: Doing Business database.
GETTING ELECTRICITY

Access to reliable and affordable electricity is vital for businesses. To counter weak electricity supply, many firms in developing economies have to rely on self-supply, often at a prohibitively high cost. Whether electricity is reliably available or not, the first step for a customer is always to gain access by obtaining a connection.

What do the indicators cover?

Doing Business records all procedures required for a local business to obtain a permanent electricity connection and supply for a standardized warehouse, as well as the time and cost to complete them. These procedures include applications and contracts with electricity utilities, clearances from other agencies and the external and final connection works. The ranking of economies on the ease of getting electricity is determined by sorting their distance to frontier scores for getting electricity. These scores are the simple average of the distance to frontier scores for each of the component indicators. To make the data comparable across economies, several assumptions are used.

The warehouse:

- Is owned by a local entrepreneur, located in the economy’s largest business city, in an area where other warehouses are located. For the 11 economies with a population of more than 100 million, data for a second city have been added.
- Is not in a special economic zone where the connection would be eligible for subsidization or faster service.
- Is located in an area with no physical constraints (i.e. property not near a railway).
- Is a new construction being connected to electricity for the first time.
- Is 2 stories, both above ground, with a total surface of about 1,300.6 square meters (14,000 square feet), is built on a plot of 929 square meters (10,000 square feet), is used for storage of refrigerated goods.

The electricity connection:

- Is 150 meters long and is a 3-phase, 4-wire Y, 140-kilovolt-ampere (kVA) (subscribed capacity) connection.

WHAT THE GETTING ELECTRICITY INDICATORS MEASURE

Procedures to obtain an electricity connection (number)

- Submitting all relevant documents and obtaining all necessary clearances and permits
- Completing all required notifications and receiving all necessary inspections
- Obtaining external installation works and possibly purchasing material for these works
- Concluding any necessary supply contract and obtaining final supply

Time required to complete each procedure (calendar days)

- Is at least 1 calendar day
- Each procedure starts on a separate day
- Does not include time spent gathering information
- Reflects the time spent in practice, with little follow-up and no prior contact with officials

Cost required to complete each procedure (% of income per capita)

- Official costs only, no bribes
- Excludes value added tax

- Is to either the low-voltage or the medium-voltage distribution network and either overhead or underground, whichever is more common in the area where the warehouse is located. Included only negligible length in the customer’s private domain.
- Requires crossing of a 10-meter road but all the works are carried out in a public land, so there is no crossing into other people’s private property.
- Involves installing one electricity meter. The monthly electricity consumption will be 26880 kilowatt hour (kWh). The internal electrical wiring has been completed.
GETTING ELECTRICITY
Where does the economy stand today?

What does it take to obtain a new electricity connection in Seychelles? According to data collected by Doing Business, getting electricity there requires 6.0 procedures, takes 137.0 days and costs 454.7% of income per capita (figure 4.1).

Most indicator sets refer to a case scenario in the largest business city of an economy, except for 11 economies for which the data are a population-weighted average of the 2 largest business cities. See the chapter on distance to frontier and ease of doing business ranking at the end of this profile for more details.

Figure 4.1 What it takes to obtain an electricity connection in Seychelles -

Note: Time shown in the figure above may not reflect simultaneity of procedures. For more information on the methodology of the getting electricity indicators, see the Doing Business website (http://www.doingbusiness.org). For details on the procedures reflected here, see the summary at the end of this chapter.
Source: Doing Business database.
GETTING ELECTRICITY
Globally, Seychelles stands at 130 in the ranking of 189 economies on the ease of getting electricity (figure 4.2). The rankings for comparator economies and the regional average ranking provide another perspective in assessing how easy it is for an entrepreneur in Seychelles to connect a warehouse to electricity.

Figure 4.2 How Seychelles and comparator economies rank on the ease of getting electricity

Source: Doing Business database.
GETTING ELECTRICITY
What are the details?

The indicators reported here for Seychelles are based on a set of specific procedures—the steps that an entrepreneur must complete to get a warehouse connected to electricity by the local distribution utility—identified by Doing Business. Data are collected from the distribution utility, then completed and verified by electricity regulatory agencies and independent professionals such as electrical engineers, electrical contractors and construction companies. The electricity distribution utility surveyed is the one serving the area (or areas) in which warehouses are located. If there is a choice of distribution utilities, the one serving the largest number of customers is selected.

Table 4.2 Summary of time, cost and procedures for getting electricity in Seychelles -

<table>
<thead>
<tr>
<th>No.</th>
<th>Procedure</th>
<th>Time to complete</th>
<th>Cost to complete</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Submit an application for a connection to the Public Utilities Corporation and await an approval and estimate of costs</td>
<td>14 calendar days</td>
<td>SCR 66,920</td>
</tr>
</tbody>
</table>

The customer submits an application for an electricity connection to the Public Utilities Corporation. The application can be submitted in person or by mail. The following documents should be attached to the application: I.D., site and location plans, details of the required load, any other relevant information the customer wants to include.

Public Utilities Corporation will survey the area and suggest for the best location of connection. If the location/site plan is correct and accessible then there is no need for the applicant's representative to be present.

The application for the connection also includes an application for power supply. So if the application for connection is approved the customer automatically is bound by the supply agreement.

The connection fee is paid at the approval of the application.

Agency: Public Utilities Corporation
<table>
<thead>
<tr>
<th>No.</th>
<th>Procedure</th>
<th>Time to complete</th>
<th>Cost to complete</th>
</tr>
</thead>
<tbody>
<tr>
<td>2</td>
<td>* Public Utilities Corporation inspects the site to prepare the estimate&lt;br&gt;PUC carries out an external inspection in order to prepare an estimate of the works. A representative of the client is present as the time of the inspection.</td>
<td>1 calendar day</td>
<td>SCR 1,800</td>
</tr>
<tr>
<td></td>
<td>Agency: Public Utilities Corporation</td>
<td></td>
<td></td>
</tr>
<tr>
<td>3</td>
<td>Purchase material for the connection works according to the requirements of the application approval letter&lt;br&gt;Once the application for connection is approved the customer has to buy the material for the external connection works carried out by the Public Utilities Corporation. The required materials are mentioned in the application approval letter.</td>
<td>105 calendar days</td>
<td>SCR 0</td>
</tr>
<tr>
<td></td>
<td>Agency: Manufacturer</td>
<td></td>
<td></td>
</tr>
<tr>
<td>4</td>
<td>* Await and obtain an internal wiring inspection from the Public Utilities Corporation&lt;br&gt;The internal wiring inspection is necessary and mentioned in the application approval letter. The inspector from the Public Utilities Corporation visits the site to check the internal wiring work as per the existing standards. There can be multiple inspections of the internal wiring during the entire wiring process and there is a final testing of the wiring after the Public Utility Corporation receives the completion certificate from the customer’s electrical contractor. In a standard case there will be two inspections one of which after the wiring is completed. Someone from the applicant’s party has to be present during the inspection.</td>
<td>7 calendar days</td>
<td>SCR 0</td>
</tr>
<tr>
<td></td>
<td>Agency: PUC</td>
<td></td>
<td></td>
</tr>
<tr>
<td>5</td>
<td>* Obtain an excavation permit&lt;br&gt;Customer obtains an excavation permit at the Land Transportation Division</td>
<td>13 calendar days</td>
<td>SCR 0</td>
</tr>
<tr>
<td></td>
<td>Agency: Land Transportation Division</td>
<td></td>
<td></td>
</tr>
<tr>
<td>No.</td>
<td>Procedure</td>
<td>Time to complete</td>
<td>Cost to complete</td>
</tr>
<tr>
<td>-----</td>
<td>----------------------------------------------------------------------------------------------------------------------------------------------</td>
<td>-----------------</td>
<td>------------------</td>
</tr>
<tr>
<td>6</td>
<td><strong>Await completion of the external connection works carried by the Public Utilities Corporation and final connection</strong></td>
<td>18 calendar days</td>
<td>USD 51,750</td>
</tr>
</tbody>
</table>

Once the application approval is issued the Public Utilities Corporation carries out the external connection works up to the metering point. The meter installation is done at the same time with the final inspection and testing of the installation by the Public Utilities Authority before they turn on the power. The power can be turned on only after the final inspection of the internal wiring (see procedures above).

* Agency: Public Utilities Corporation

* Takes place simultaneously with another procedure.

Source: Doing Business database.
REGISTERING PROPERTY

Ensuring formal property rights is fundamental. Effective administration of land is part of that. If formal property transfer is too costly or complicated, formal titles might go informal again. And where property is informal or poorly administered, it has little chance of being accepted as collateral for loans—limiting access to finance.

What do the indicators cover?

Doing Business records the full sequence of procedures necessary for a business to purchase property from another business and transfer the property title to the buyer’s name. The transaction is considered complete when it is opposable to third parties and when the buyer can use the property, use it as collateral for a bank loan or resell it. The ranking of economies on the ease of registering property is determined by sorting their distance to frontier scores for registering property. These scores are the simple average of the distance to frontier scores for each of the component indicators. To make the data comparable across economies, several assumptions about the parties to the transaction, the property and the procedures are used.

The parties (buyer and seller):

- Are limited liability companies, 100% domestically and privately owned and perform general commercial activities.
- Are located in the economy’s largest business city\(^2\).
- Have 50 employees each, all of whom are nationals.

The property (fully owned by the seller):

- Has a value of 50 times income per capita. The sale price equals the value.
- Is registered in the land registry or cadastre, or both, and is free of title disputes.
- Property will be transferred in its entirety.

---

\(^2\) For the 11 economies with a population of more than 100 million, data for a second city have been added.
REGISTERING PROPERTY

Where does the economy stand today?

What does it take to complete a property transfer in Seychelles? According to data collected by Doing Business, registering property there requires 4.0 procedures, takes 33.0 days and costs 7.0% of the property value (figure 5.1).

Most indicator sets refer to a case scenario in the largest business city of an economy, except for 11 economies for which the data are a population-weighted average of the 2 largest business cities. See the chapter on distance to frontier and ease of doing business ranking at the end of this profile for more details.

Figure 5.1 What it takes to register property in Seychelles -

Note: Time shown in the figure above may not reflect simultaneity of procedures. Online procedures account for 0.5 days in the total time calculation. For more information on the methodology of the registering property indicators, see the Doing Business website (http://www.doingbusiness.org). For details on the procedures reflected here, see the summary at the end of this chapter.

Source: Doing Business database.
REGISTERING PROPERTY

globally, Seychelles stands at 78 in the ranking of 189 economies on the ease of registering property (figure 5.2). The rankings for comparator economies and the regional average ranking provide other useful information for assessing how easy it is for an entrepreneur in Seychelles to transfer property.

Figure 5.2 How Seychelles and comparator economies rank on the ease of registering property

Source: Doing Business database.
REGISTERING PROPERTY
What are the details?

The indicators reported here are based on a set of specific procedures—the steps that a buyer and seller must complete to transfer the property to the buyer’s name—identified by Doing Business through information collected from local property lawyers, notaries and property registries. These procedures are those that apply to a transaction matching the standard assumptions used by Doing Business in collecting the data (see the section in this chapter on what the indicators cover).

STANDARD PROPERTY TRANSFER

Property value: SCR 8,247,607
City: Victoria

The procedures, along with the associated time and cost, are summarized below.

<table>
<thead>
<tr>
<th>No.</th>
<th>Procedure</th>
<th>Time to complete</th>
<th>Cost to complete</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Conduct a title search</td>
<td>1 day</td>
<td>100 SCR</td>
</tr>
<tr>
<td></td>
<td>Parties verify that the title is free from encumbrances by conducting a search at one of the registries. Mahe has two registries: one for old and one for new land. The search in the new registry is done by parcel number. If wanted, a certificate of official search can be obtained for Rps 100 in 1-3 days. However, this is not necessary for registration.</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Agency: Property Registry</td>
<td></td>
<td></td>
</tr>
<tr>
<td>2</td>
<td>Notary drafts and legalizes sale purchase agreement</td>
<td>2 days</td>
<td>up to 2% property value</td>
</tr>
<tr>
<td></td>
<td>A notary is required by law to conduct this Procedure. Parties make an appointment one day and usually visit the following day. Prior to the sales agreement, the buyer needs to grant (by resolution of the Board of Directors) a director or other representative the authority to buy the land at the agreed price, on behalf of the company. The seller has to do the same. Standard transfer agreements can be found in the Land Registration Act.</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Agency: Notary</td>
<td></td>
<td></td>
</tr>
<tr>
<td>3</td>
<td>Deposit sales agreement with Stamp Duty Commission (property registry)</td>
<td>5 days</td>
<td>no cost</td>
</tr>
<tr>
<td></td>
<td>The notary deposits 3 original copies (one each for seller, buyer and notary). The documents have to be submitted within 1 month after execution of the contract. If not, a validating duty (double of stamp duty, i.e. 10%) is charged. At the registry, the parcel number is checked and the stamp duty calculated (5% of property value) and approved. After a senior filing registrar has reviewed the documents and value, the file is</td>
<td></td>
<td></td>
</tr>
<tr>
<td>No.</td>
<td>Procedure</td>
<td>Time to complete</td>
<td>Cost to complete</td>
</tr>
<tr>
<td>-----</td>
<td>----------------------------------------------------------------------------</td>
<td>------------------</td>
<td>----------------------------------</td>
</tr>
<tr>
<td>3</td>
<td>After the submission of the documents to the Registrar for review and approval, if there is any doubt about the accuracy of the property value, which may happen in about 40% of cases, the documents are sent to the evaluation office at the Lands Office. The valuation office would subsequently reassess the property value and transfer the documents back to the Registrar. The surveying and valuation takes on average 1-2 months. Once the Registrar has approved, the notary returns for payment. He is either informed by phone or checks independently. This surveying and valuation would not apply to the transfer of the case study.</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

*Agency: Stamp Duty Commission, Property registry*

| 4   | Pay registration fees to Stamp Duty Commission and register property title | 25 days          | 5% property value + 100 SCR (Registration Fee) |

Once the stamp duty and fees are paid, the transfer is registered (‘presentation of documents’) and the documents stamped. The Registrar approves the transfer by signature and the document is returned to the land section for dispatch. The legal time limit for registration (including approval of stamping) is 1 month, and it typically takes slightly less time.

*Agency: Stamp Duty Commission, Property registry*

* Takes place simultaneously with another procedure.  
*Note: Online procedures account for 0.5 days in the total time calculation.*

*Source: Doing Business database.*
GETTING CREDIT

Two types of frameworks can facilitate access to credit and improve its allocation: credit information systems and borrowers and lenders in collateral and bankruptcy laws. Credit information systems enable lenders’ rights to view a potential borrower’s financial history (positive or negative)—valuable information to consider when assessing risk. And they permit borrowers to establish a good credit history that will allow easier access to credit. Sound collateral laws enable businesses to use their assets, especially movable property, as security to generate capital—while strong creditors’ rights have been associated with higher ratios of private sector credit to GDP.

What do the indicators cover?

Doing Business assesses the sharing of credit information and the legal rights of borrowers and lenders with respect to secured transactions through 2 sets of indicators. The depth of credit information index measures rules and practices affecting the coverage, scope and accessibility of credit information available through a credit registry or a credit bureau. The strength of legal rights index measures whether certain features that facilitate lending exist within the applicable collateral and bankruptcy laws. Doing Business uses two case scenarios, Case A and Case B, to determine the scope of the secured transactions system, involving a secured borrower and a secured lender and examining legal restrictions on the use of movable collateral (for more details on each case, see the Data Notes section of the Doing Business 2015 report). These scenarios assume that the borrower:

- Is a private limited liability company.
- Has its headquarters and only base of operations in the largest business city. For the 11 economies with a population of more than 100 million, data for a second city have been added.

### WHAT THE GETTING CREDIT INDICATORS MEASURE

<table>
<thead>
<tr>
<th>Strength of legal rights index (0–12)³</th>
</tr>
</thead>
<tbody>
<tr>
<td>Rights of borrowers and lenders through collateral laws</td>
</tr>
<tr>
<td>Protection of secured creditors’ rights through bankruptcy laws</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Depth of credit information index (0–8)⁴</th>
</tr>
</thead>
<tbody>
<tr>
<td>Scope and accessibility of credit information distributed by credit bureaus and credit registries</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Credit bureau coverage (% of adults)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Number of individuals and firms listed in largest credit bureau as percentage of adult population</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Credit registry coverage (% of adults)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Number of individuals and firms listed in credit registry as percentage of adult population</td>
</tr>
</tbody>
</table>

- Has up to 50 employees.
- Is 100% domestically owned, as is the lender.

The ranking of economies on the ease of getting credit is determined by sorting their distance to frontier scores for getting credit. These scores are the distance to frontier score for the strength of legal rights index and the depth of credit information index.

---

³ For the legal rights index, 2 new points are added in Doing Business 2015 for new data collected to assess the overall legal framework for secured transactions and the functioning of the collateral registry.

⁴ For the credit information index, 2 new points are added in Doing Business 2015 for new data collected on accessing borrowers’ credit information online and availability of credit scores.
GETTING CREDIT
Where does the economy stand today?

How well do the credit information system and collateral and bankruptcy laws in Seychelles facilitate access to credit? The economy has a score of 0 on the depth of credit information index and a score of 2 on the strength of legal rights index (see the summary of scoring at the end of this chapter for details). Higher scores indicate more credit information and stronger legal rights for borrowers and lenders.

Globally, Seychelles stands at 171 in the ranking of 189 economies on the ease of getting credit (figure 6.1). The rankings for comparator economies and the regional average ranking provide other useful information for assessing how well regulations and institutions in Seychelles support lending and borrowing.

Figure 6.1 How Seychelles and comparator economies rank on the ease of getting credit

Source: Doing Business database.
GETTING CREDIT
One way to put an economy’s score on the getting credit indicators into context is to see where the economy stands in the distribution of scores across economies. Figure 6.2 highlights the score on the strength of legal rights index for Seychelles and shows the scores for comparator economies as well as the regional average score. Figure 6.3 shows the same for the depth of credit information index.

Figure 6.2 How strong are legal rights for borrowers and lenders?
Economy scores on strength of legal rights index

<table>
<thead>
<tr>
<th>Country</th>
<th>Score</th>
</tr>
</thead>
<tbody>
<tr>
<td>Kenya</td>
<td>7</td>
</tr>
<tr>
<td>Mauritius</td>
<td>6</td>
</tr>
<tr>
<td>Comoros</td>
<td>6</td>
</tr>
<tr>
<td>South Africa</td>
<td>5</td>
</tr>
<tr>
<td>Seychelles</td>
<td>2</td>
</tr>
<tr>
<td>Mozambique</td>
<td>1</td>
</tr>
<tr>
<td>Madagascar</td>
<td>1</td>
</tr>
</tbody>
</table>

Note: Higher scores indicate that collateral and bankruptcy laws are better designed to facilitate access to credit. Source: Doing Business database.

Figure 6.3 How much credit information is shared—and how widely?
Economy scores on depth of credit information index

<table>
<thead>
<tr>
<th>Country</th>
<th>Score</th>
</tr>
</thead>
<tbody>
<tr>
<td>South Africa</td>
<td>7</td>
</tr>
<tr>
<td>Mauritius</td>
<td>7</td>
</tr>
<tr>
<td>Mozambique</td>
<td>5</td>
</tr>
<tr>
<td>Seychelles</td>
<td>0</td>
</tr>
<tr>
<td>Madagascar</td>
<td>0</td>
</tr>
<tr>
<td>Kenya</td>
<td>0</td>
</tr>
<tr>
<td>Comoros</td>
<td>0</td>
</tr>
</tbody>
</table>

Note: Higher scores indicate the availability of more credit information, from either a credit registry or a credit bureau, to facilitate lending decisions. If the credit bureau or registry is not operational or covers less than 5% of the adult population, the total score on the depth of credit information index is 0. Source: Doing Business database.
GETTING CREDIT

What are the details?

The getting credit indicators reported here for Seychelles are based on detailed information collected in that economy. The data on credit information sharing are collected through a survey of a credit registry and/or credit bureau (if one exists). To construct the depth of credit information index, a score of 1 is assigned for each of 8 features of the credit registry or credit bureau (see summary of scoring below).

The data on the legal rights of borrowers and lenders are gathered through a survey of financial lawyers and verified through analysis of laws and regulations as well as public sources of information on collateral and bankruptcy laws. For the strength of legal rights index, a score of 1 is assigned for each of 10 aspects related to legal rights in collateral law and 2 aspects in bankruptcy law.

<table>
<thead>
<tr>
<th>Strength of legal rights index (0–12)</th>
<th>Index score: 2</th>
</tr>
</thead>
<tbody>
<tr>
<td>Does an integrated or unified legal framework for secured transactions that extends to the creation, publicity and enforcement of functional equivalents to security interests in movable assets exist in the economy?</td>
<td>No</td>
</tr>
<tr>
<td>Does the law allow businesses to grant a non possessory security right in a single category of movable assets, without requiring a specific description of collateral?</td>
<td>No</td>
</tr>
<tr>
<td>Does the law allow businesses to grant a non possessory security right in substantially all of its assets, without requiring a specific description of collateral?</td>
<td>Yes</td>
</tr>
<tr>
<td>May a security right extend to future or after-acquired assets, and may it extend automatically to the products, proceeds or replacements of the original assets?</td>
<td>No</td>
</tr>
<tr>
<td>Is a general description of debts and obligations permitted in collateral agreements; can all types of debts and obligations be secured between parties; and can the collateral agreement include a maximum amount for which the assets are encumbered?</td>
<td>Yes</td>
</tr>
<tr>
<td>Is a collateral registry in operation for both incorporated and non-incorporated entities, that is unified geographically and by asset type, with an electronic database indexed by debtor’s name?</td>
<td>No</td>
</tr>
<tr>
<td>Does a notice-based collateral registry exist in which all functional equivalents can be registered?</td>
<td>No</td>
</tr>
<tr>
<td>Does a modern collateral registry exist in which registrations, amendments, cancellations and searches can be performed online by any interested third party?</td>
<td>No</td>
</tr>
<tr>
<td>Are secured creditors paid first (i.e. before tax claims and employee claims) when a debtor defaults outside an insolvency procedure?</td>
<td>No</td>
</tr>
<tr>
<td>Are secured creditors paid first (i.e. before tax claims and employee claims) when a business is liquidated?</td>
<td>No</td>
</tr>
<tr>
<td>Are secured creditors subject to an automatic stay on enforcement when a debtor enters a court-supervised reorganization procedure? Does the law protect secured creditors’ rights by providing clear grounds for relief from the stay and/or sets a time limit for it?</td>
<td>No</td>
</tr>
</tbody>
</table>
### Strength of legal rights index (0–12)

<table>
<thead>
<tr>
<th>Description</th>
<th>Index score: 2</th>
</tr>
</thead>
<tbody>
<tr>
<td>Does the law allow parties to agree on out of court enforcement at the time a security interest is created? Does the law allow the secured creditor to sell the collateral through public auction and private tender, as well as, for the secured creditor to keep the asset in satisfaction of the debt?</td>
<td>No</td>
</tr>
</tbody>
</table>

### Depth of credit information index (0–8)

<table>
<thead>
<tr>
<th>Description</th>
<th>Credit bureau</th>
<th>Credit registry</th>
<th>Index score: 0</th>
</tr>
</thead>
<tbody>
<tr>
<td>Are data on both firms and individuals distributed?</td>
<td>No</td>
<td>No</td>
<td>0</td>
</tr>
<tr>
<td>Are both positive and negative credit data distributed?</td>
<td>No</td>
<td>No</td>
<td>0</td>
</tr>
<tr>
<td>Are data from retailers or utility companies - in addition to data from banks and financial institutions - distributed?</td>
<td>No</td>
<td>No</td>
<td>0</td>
</tr>
<tr>
<td>Are at least 2 years of historical data distributed? (Credit bureaus and registries that distribute more than 10 years of negative data or erase data on defaults as soon as they are repaid obtain a score of 0 for this component.)</td>
<td>No</td>
<td>No</td>
<td>0</td>
</tr>
<tr>
<td>Are data on loan amounts below 1% of income per capita distributed?</td>
<td>No</td>
<td>No</td>
<td>0</td>
</tr>
<tr>
<td>By law, do borrowers have the right to access their data in the credit bureau or credit registry?</td>
<td>No</td>
<td>No</td>
<td>0</td>
</tr>
<tr>
<td>Can banks and financial institutions access borrowers’ credit information online (for example, through an online platform, a system-to-system connection or both)?</td>
<td>No</td>
<td>No</td>
<td>0</td>
</tr>
<tr>
<td>Are bureau or registry credit scores offered as a value-added service to help banks and financial institutions assess the creditworthiness of borrowers?</td>
<td>No</td>
<td>No</td>
<td>0</td>
</tr>
</tbody>
</table>

*Note: Prior to Doing Business 2015, the depth of credit information index covered only the first 6 features listed above. An economy receives a score of 1 if there is a "yes" to either bureau or registry. If the credit bureau or registry is not operational or covers less than 5% of the adult population, the total score on the depth of credit information index is 0.*

### Coverage

<table>
<thead>
<tr>
<th>Description</th>
<th>Credit bureau (% of adults)</th>
<th>Credit registry (% of adults)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Number of firms</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Number of individuals</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Percent of total</td>
<td>0.0</td>
<td>0.0</td>
</tr>
</tbody>
</table>
Source: Doing Business database.
PROTECTING MINORITY INVESTORS

Protecting minority investors matters for the ability of companies to raise the capital they need to grow, innovate, diversify and compete. Effective regulations define related-party transactions precisely, promote clear and efficient disclosure requirements, require shareholder participation in major decisions of the company and set detailed standards of accountability for company insiders.

What do the indicators cover?

 Doing Business measures the protection of minority investors from conflicts of interest through one set of indicators and shareholders’ rights in corporate governance through another. The ranking of economies on the strength of minority investor protections is determined by sorting their distance to frontier scores for protecting minority investors. These scores are the simple average of the distance to frontier scores for the extent of conflict of interest regulation index and the extent of shareholder governance index. To make the data comparable across economies, a case study uses several assumptions about the business and the transaction.

The business (Buyer):

- Is a publicly traded corporation listed on the economy’s most important stock exchange (or at least a large private company with multiple shareholders).
- Has a board of directors and a chief executive officer (CEO) who may legally act on behalf of Buyer where permitted, even if this is not specifically required by law.

The transaction involves the following details:

- Mr. James, a director and the majority shareholder of the company, proposes that the company purchase used trucks from another company he owns.
- The price is higher than the going price for used trucks, but the transaction goes forward.
- All required approvals are obtained, and all required disclosures made, though the transaction is prejudicial to Buyer.
- Shareholders sue the interested parties and the members of the board of directors.

WHAT THE PROTECTING MINORITY INVESTORS INDICATORS MEASURE

**Extent of disclosure index (0–10)**

Review and approval requirements for related-party transactions; Disclosure requirements for related-party transactions

**Extent of director liability index (0–10)**

Ability of minority shareholders to sue and hold interested directors liable for prejudicial related-party transactions; Available legal remedies (damages, disgorgement of profits, fines, imprisonment, rescission of the transaction)

**Ease of shareholder suits index (0–10)**

Access to internal corporate documents; Evidence obtainable during trial and allocation of legal expenses

**Extent of conflict of interest regulation index (0–10)**

Sum of the extent of disclosure, extent of director liability and ease of shareholder indices, divided by 3

**Extent of shareholder rights index (0-10.5)**

Shareholders’ rights and role in major corporate decisions

**Strength of governance structure index (0-10.5)**

Governance safeguards protecting shareholders from undue board control and entrenchment

**Extent of corporate transparency index (0-9)**

Corporate transparency on ownership stakes, compensation, audits and financial prospects

**Extent of shareholder governance index (0–10)**

Sum of the extent of shareholders rights, strength of governance structure and extent of corporate transparency indices, divided by 3

**Strength of investor protection index (0–10)**

Simple average of the extent of conflict of interest regulation and extent of shareholder governance indices
PROTECTING MINORITY INVESTORS
Where does the economy stand today?

How strong are minority investor protections against self-dealing in Seychelles? The economy has a score of 5.8 on the strength of minority investor protection index, with a higher score indicating stronger protections.

Globally, Seychelles stands at 56 in the ranking of 189 economies on the strength of minority investor protection index (figure 7.1). While the indicator does not measure all aspects related to the protection of minority investors, a higher ranking does indicate that an economy’s regulations offer stronger minority investor protections against self-dealing in the areas measured.

Figure 7.1 How Seychelles and comparator economies perform on the strength of minority investor protection index

Source: Doing Business database.
PROTECTING MINORITY INVESTORS

One way to put an economy’s scores on the protecting minority investors indicators into context is to see where the economy stands in the distribution of scores across comparator economies. Figures 7.2 through 7.7 highlight the scores on the various minority investor protection indices for Seychelles in 2014. A summary of scoring for the protecting minority investors indicators at the end of this chapter provides details on how the indices were calculated.

Figure 7.2 How extensive are disclosure requirements?

**Extent of disclosure index (0-10)**

<table>
<thead>
<tr>
<th>Country</th>
<th>Score</th>
</tr>
</thead>
<tbody>
<tr>
<td>South Africa</td>
<td>8</td>
</tr>
<tr>
<td>Comoros</td>
<td>7</td>
</tr>
<tr>
<td>Mauritius</td>
<td>6</td>
</tr>
<tr>
<td>Madagascar</td>
<td>6</td>
</tr>
<tr>
<td>Mozambique</td>
<td>5</td>
</tr>
<tr>
<td>Seychelles</td>
<td>4</td>
</tr>
<tr>
<td>Kenya</td>
<td>3</td>
</tr>
</tbody>
</table>

*Note: Higher scores indicate greater disclosure. Source: Doing Business database.*

Figure 7.3 How extensive is the liability regime for directors?

**Extent of director liability index (0-10)**

<table>
<thead>
<tr>
<th>Country</th>
<th>Score</th>
</tr>
</thead>
<tbody>
<tr>
<td>South Africa</td>
<td>8</td>
</tr>
<tr>
<td>Seychelles</td>
<td>8</td>
</tr>
<tr>
<td>Mauritius</td>
<td>8</td>
</tr>
<tr>
<td>Madagascar</td>
<td>6</td>
</tr>
<tr>
<td>Mozambique</td>
<td>4</td>
</tr>
<tr>
<td>Kenya</td>
<td>2</td>
</tr>
<tr>
<td>Comoros</td>
<td>1</td>
</tr>
</tbody>
</table>

*Note: Higher scores indicate greater liability of directors. Source: Doing Business database.*
PROTECTING MINORITY INVESTORS

Figure 7.4 How easy is accessing internal corporate documents?

Ease of shareholder suits index (0-10)

<table>
<thead>
<tr>
<th>Country</th>
<th>Score</th>
</tr>
</thead>
<tbody>
<tr>
<td>Mozambique</td>
<td>10</td>
</tr>
<tr>
<td>Kenya</td>
<td>9</td>
</tr>
<tr>
<td>South Africa</td>
<td>8</td>
</tr>
<tr>
<td>Mauritius</td>
<td>8</td>
</tr>
<tr>
<td>Comoros</td>
<td>6</td>
</tr>
<tr>
<td>Seychelles</td>
<td>5</td>
</tr>
<tr>
<td>Madagascar</td>
<td>5</td>
</tr>
</tbody>
</table>

Note: Higher scores indicate greater minority shareholder access to evidence before and during trial.

Source: Doing Business database.
PROTECTING MINORITY INVESTORS

Figure 7.5 How extensive are shareholder rights?

**Extent of shareholder rights index (0-10.5)**

<table>
<thead>
<tr>
<th>Country</th>
<th>Score</th>
</tr>
</thead>
<tbody>
<tr>
<td>Seychelles</td>
<td>9</td>
</tr>
<tr>
<td>Madagascar</td>
<td>7.5</td>
</tr>
<tr>
<td>Comoros</td>
<td>7.5</td>
</tr>
<tr>
<td>Mozambique</td>
<td>6</td>
</tr>
<tr>
<td>Kenya</td>
<td>6</td>
</tr>
<tr>
<td>South Africa</td>
<td>5.5</td>
</tr>
<tr>
<td>Mauritius</td>
<td>5.5</td>
</tr>
</tbody>
</table>

*Note: The higher the score, the stronger the protections.*

*Source: Doing Business database.*

Figure 7.6 How strong is the governance structure?

**Strength of governance structure index (0-10.5)**

<table>
<thead>
<tr>
<th>Country</th>
<th>Score</th>
</tr>
</thead>
<tbody>
<tr>
<td>Mauritius</td>
<td>6</td>
</tr>
<tr>
<td>South Africa</td>
<td>5</td>
</tr>
<tr>
<td>Seychelles</td>
<td>4.5</td>
</tr>
<tr>
<td>Mozambique</td>
<td>4.5</td>
</tr>
<tr>
<td>Madagascar</td>
<td>4.5</td>
</tr>
<tr>
<td>Kenya</td>
<td>3</td>
</tr>
<tr>
<td>Comoros</td>
<td>3</td>
</tr>
</tbody>
</table>

*Note: Higher scores indicate more stringent governance structure requirements.*

*Source: Doing Business database.*
Figure 7.7 How extensive is corporate transparency?

Extent of corporate transparency index (0-9)

<table>
<thead>
<tr>
<th>Country</th>
<th>Index</th>
</tr>
</thead>
<tbody>
<tr>
<td>South Africa</td>
<td>6</td>
</tr>
<tr>
<td>Mauritius</td>
<td>5.5</td>
</tr>
<tr>
<td>Seychelles</td>
<td>4.5</td>
</tr>
<tr>
<td>Kenya</td>
<td>4.5</td>
</tr>
<tr>
<td>Madagascar</td>
<td>3</td>
</tr>
<tr>
<td>Comoros</td>
<td>3</td>
</tr>
<tr>
<td>Mozambique</td>
<td>1.5</td>
</tr>
</tbody>
</table>

Note: Higher scores indicate greater transparency.
Source: Doing Business database.
PROTECTING MINORITY INVESTORS
What are the details?

The protecting minority investors indicators reported here for Seychelles are based on detailed information collected through a survey of corporate and securities lawyers about securities regulations, company laws and court rules of evidence and procedure. To construct the six indicators on minority investor protection, scores are assigned to each based on a range of conditions relating to disclosure, director liability, shareholder suits, shareholder rights, governance structure and corporate transparency in a standard case study (for more details, see the Data Notes section of the Doing Business 2015 report). The summary below shows the details underlying the scores for Seychelles.

Table 7.2 Summary of scoring for the protecting minority investors indicators in Seychelles

<table>
<thead>
<tr>
<th>Indicator</th>
<th>Answer</th>
<th>Score</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Extent of disclosure index (0-10)</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Which corporate body can provide legally sufficient approval for the Buyer-Seller transaction? (0-3)</td>
<td>Shareholders or board of directors including interested parties</td>
<td>4.0</td>
</tr>
<tr>
<td>Is disclosure by the interested director to the board of directors required? (0-2)</td>
<td>Full disclosure of all material facts</td>
<td>1</td>
</tr>
<tr>
<td>Is disclosure of the transaction in published periodic filings (annual reports) required? (0-2)</td>
<td>Disclosure on the transaction only</td>
<td>2</td>
</tr>
<tr>
<td>Is immediate disclosure of the transaction to the public and/or shareholders required? (0-2)</td>
<td>No disclosure obligation</td>
<td>1</td>
</tr>
<tr>
<td>Must an external body review the terms of the transaction before it takes place? (0-1)</td>
<td>No</td>
<td>0</td>
</tr>
<tr>
<td><strong>Extent of director liability index (0-10)</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Can shareholders sue directly or derivatively for the damage caused by the Buyer-Seller transaction to the company? (0-1)</td>
<td>Yes</td>
<td>1</td>
</tr>
<tr>
<td>Can shareholders hold the interested director liable for the damage caused by the transaction to the company? (0-2)</td>
<td>Liable if unfair or prejudicial</td>
<td>2</td>
</tr>
<tr>
<td>Can shareholders hold members of the approving body liable for the damage cause by the transaction to the company? (0-2)</td>
<td>Liable if unfair or prejudicial</td>
<td>2</td>
</tr>
<tr>
<td>Must the interested director pay damages for the harm caused to the company upon a successful claim by a shareholder plaintiff? (0-1)</td>
<td>Yes</td>
<td>1</td>
</tr>
<tr>
<td>Must the interested director repay profits made from the transaction upon a successful claim by a shareholder plaintiff? (0-1)</td>
<td>Yes</td>
<td>1</td>
</tr>
<tr>
<td>Can both fines and imprisonment be applied against the interested indrector? (0-1)</td>
<td>No</td>
<td>0</td>
</tr>
<tr>
<td>Can a court void the transaction upon a successful claim by a shareholder plaintiff? (0-2)</td>
<td>Voidable if negligently concluded</td>
<td>1</td>
</tr>
<tr>
<td><strong>Ease of shareholder suits index (0-10)</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Before filing suit, can shareholders owning 10% of the company’s share capital inspect the transaction documents? (0-1)</td>
<td>Yes</td>
<td>1</td>
</tr>
<tr>
<td>Can the plaintiff obtain any documents from the defendant</td>
<td>No</td>
<td>0</td>
</tr>
<tr>
<td>Question</td>
<td>Answer</td>
<td>Score</td>
</tr>
<tr>
<td>------------------------------------------------------------------------</td>
<td>--------</td>
<td>-------</td>
</tr>
<tr>
<td>and witnesses during trial? (0-3)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Can the plaintiff request categories of documents from the defendant without identifying specific ones? (0-1)</td>
<td>Yes</td>
<td>1</td>
</tr>
<tr>
<td>Can the plaintiff directly question the defendant and witnesses during trial? (0-2)</td>
<td>Yes</td>
<td>2</td>
</tr>
<tr>
<td>Is the level of proof required for civil suits lower than that of criminal cases? (0-1)</td>
<td>Yes</td>
<td>1</td>
</tr>
<tr>
<td>Can shareholder plaintiffs recover their legal expenses from the company? (0-2)</td>
<td>At the discretion of the court</td>
<td>0</td>
</tr>
<tr>
<td><strong>Strength of minority investor protection index (0-10)</strong></td>
<td>5.8</td>
<td></td>
</tr>
<tr>
<td><strong>Extent of conflict of interest regulation index (0-10)</strong></td>
<td>5.7</td>
<td></td>
</tr>
<tr>
<td><strong>Extent of shareholder rights index (0-10.5)</strong></td>
<td>9.0</td>
<td></td>
</tr>
<tr>
<td>Can shareholders amend company bylaws or statutes with a simple majority?</td>
<td>Yes</td>
<td>1.5</td>
</tr>
<tr>
<td>Can shareholders owning 10% of the company's share capital call for an extraordinary meeting of shareholders?</td>
<td>Yes</td>
<td>1.5</td>
</tr>
<tr>
<td>Can shareholders remove members of the board of directors before the end of their term.</td>
<td>Yes</td>
<td>1.5</td>
</tr>
<tr>
<td>Must a company obtain its shareholders' approval every time it issues new shares?</td>
<td>Yes</td>
<td>1.5</td>
</tr>
<tr>
<td>Are shareholders automatically granted subscription rights on new shares?</td>
<td>No</td>
<td>0</td>
</tr>
<tr>
<td>Must shareholders approve the election and dismissal of the external auditor?</td>
<td>Yes</td>
<td>1.5</td>
</tr>
<tr>
<td>Can shareholders freely trade shares prior to a major corporate action or meeting of shareholders?</td>
<td>Yes</td>
<td>1.5</td>
</tr>
<tr>
<td><strong>Strength of governance structure index (0-10.5)</strong></td>
<td>4.5</td>
<td></td>
</tr>
<tr>
<td>Is the CEO barred from also serving as chair of the board of directors?</td>
<td>Yes</td>
<td>1.5</td>
</tr>
<tr>
<td>Must the board of directors include independent board members?</td>
<td>Yes</td>
<td>1.5</td>
</tr>
<tr>
<td>Must a company have a separate audit committee?</td>
<td>No</td>
<td>0</td>
</tr>
<tr>
<td>Must changes to the voting rights of a series or class of shares be approved only by the holders of the affected shares?</td>
<td>No</td>
<td>0</td>
</tr>
<tr>
<td>Must a potential acquirer make a tender offer to all shareholders upon acquiring 50% of a company?</td>
<td>Yes</td>
<td>1.5</td>
</tr>
<tr>
<td>Is cross-shareholding between 2 independent companies limited to 10% of outstanding shares?</td>
<td>No</td>
<td>0</td>
</tr>
<tr>
<td>Is a subsidiary barred from acquiring shares issued by its parent company?</td>
<td>No</td>
<td>0</td>
</tr>
<tr>
<td><strong>Extent of corporate transparency index (0-9)</strong></td>
<td>4.5</td>
<td></td>
</tr>
<tr>
<td>Must ownership stakes representing 10% be disclosed?</td>
<td>No</td>
<td>0</td>
</tr>
<tr>
<td>Must information about board members' other directorships as well as basic information on their primary employment be disclosed?</td>
<td>Yes</td>
<td>1.5</td>
</tr>
<tr>
<td>Must the compensation of individual managers be disclosed?</td>
<td>Yes</td>
<td>1.5</td>
</tr>
<tr>
<td>Must financial statements contain explanatory notes on significant accounting policies, trends, risks, uncertainties and other factors influencing the reporting?</td>
<td>No</td>
<td>0</td>
</tr>
<tr>
<td>Must annual financial statements be audited by an external</td>
<td>Yes</td>
<td>1.5</td>
</tr>
</tbody>
</table>
Taxes are essential. The level of tax rates needs to be carefully chosen—and needless complexity in tax rules avoided. Firms in economies that rank better on the ease of paying taxes in the Doing Business study tend to perceive both tax rates and tax administration as less of an obstacle to business according to the World Bank Enterprise Survey research.

What do the indicators cover?

Using a case scenario, Doing Business measures the taxes and mandatory contributions that a medium-size company must pay in a given year as well as the administrative burden of paying taxes and contributions. This case scenario uses a set of financial statements and assumptions about transactions made over the year. Information is also compiled on the frequency of filing and payments as well as time taken to comply with tax laws. The ranking of economies on the ease of paying taxes is determined by sorting their distance to frontier scores on the ease of paying taxes. These scores are the simple average of the distance to frontier scores for each of the component indicators, with a threshold and a nonlinear transformation applied to one of the component indicators, the total tax rate. The financial statement variables have been updated to be proportional to 2012 income per capita; previously they were proportional to 2005 income per capita. To make the data comparable across economies, several assumptions are used.

- TaxpayerCo is a medium-size business that started operations on January 1, 2012.
- The business starts from the same financial position in each economy. All the taxes and mandatory contributions paid during the second year of operation are recorded.
- Taxes and mandatory contributions include corporate income tax, turnover tax and all labor taxes and contributions paid by the employer.
- Waste collection, vehicle, road and other taxes are also recorded.

\[ \text{Nonlinear distance to frontier for the total tax rate} = \left( \text{distance to frontier for the total tax rate} \right)^{0.8} \]

The nonlinear distance to frontier for the total tax rate is equal to the distance to frontier for the total tax rate to the power of 0.8. The threshold is defined as the total tax rate at the 15th percentile of the overall distribution for all years included in the analysis. It is calculated and adjusted on a yearly basis. The threshold is not calculated as a result of an "optimal tax rate" that minimizes distortions or maximizes efficiency in the tax system of an economy overall. Instead, it is mainly empirical in nature. Set at the 15th percentile of the total tax rate distribution on medium-size enterprises in the manufacturing sector as observed through the paying taxes indicators, the threshold is mainly set at the lower end of the distribution of tax rates levied on medium-size enterprises in the manufacturing sector. This reduces the bias in the indicators toward economies that do not need to levy significant taxes on companies like the Doing Business standardized case study company because they raise public revenue in other ways—for example, through taxes on foreign companies, through taxes on sectors other than manufacturing or from natural resources (all of which are outside the scope of the methodology). This year’s threshold is 26.1%.
PAYING TAXES
Where does the economy stand today?

What is the administrative burden of complying with taxes in Seychelles—and how much do firms pay in taxes? On average, firms make 28.0 tax payments a year, spend 88.0 hours a year filing, preparing and paying taxes and pay total taxes amounting to 31.7% of profit (see the summary at the end of this chapter for details). Most indicator sets refer to a case scenario in the largest business city of an economy, except for 11 economies for which the data are a population-weighted average of the 2 largest business cities. See the chapter on distance to frontier and ease of doing business ranking at the end of this profile for more details.

Globally, Seychelles stands at 43 in the ranking of 189 economies on the ease of paying taxes (figure 8.1). The rankings for comparator economies and the regional average ranking provide other useful information for assessing the tax compliance burden for businesses in Seychelles.

Figure 8.1 How Seychelles and comparator economies rank on the ease of paying taxes

<table>
<thead>
<tr>
<th>Country</th>
<th>Rank</th>
<th>Distance to frontier score</th>
</tr>
</thead>
<tbody>
<tr>
<td>Mauritius (Rank 13)</td>
<td></td>
<td>91.92</td>
</tr>
<tr>
<td>South Africa (Rank 19)</td>
<td></td>
<td>88.73</td>
</tr>
<tr>
<td>Seychelles (Rank 43)</td>
<td></td>
<td>81.5</td>
</tr>
<tr>
<td>Madagascar (Rank 65)</td>
<td></td>
<td>77.78</td>
</tr>
<tr>
<td>Kenya (Rank 102)</td>
<td></td>
<td>71.49</td>
</tr>
<tr>
<td>Mozambique (Rank 123)</td>
<td></td>
<td>66.85</td>
</tr>
<tr>
<td>Regional Average (Sub-Saharan Africa Rank 129)</td>
<td></td>
<td>58.26</td>
</tr>
<tr>
<td>Comoros (Rank 167)</td>
<td></td>
<td>47.37</td>
</tr>
</tbody>
</table>

Source: Doing Business database.
PAYING TAXES

Economies around the world have made paying taxes faster and easier for businesses—such as by consolidating filings, reducing the frequency of payments or offering electronic filing and payment. Many have lowered tax rates. Changes have brought concrete results. Some economies simplifying tax payment and reducing rates have seen tax revenue rise. What tax reforms has Doing Business recorded in Seychelles (table 8.1)?

Table 8.1 How has Seychelles made paying taxes easier—or not?
By Doing Business report year from DB2010 to DB2015

<table>
<thead>
<tr>
<th>DB year</th>
<th>Reform</th>
</tr>
</thead>
<tbody>
<tr>
<td>DB2011</td>
<td>The Seychelles removed the tax-free threshold limit and lowered corporate income tax rates.</td>
</tr>
<tr>
<td>DB2012</td>
<td>The Seychelles made paying taxes less costly for firms by eliminating the social security tax.</td>
</tr>
<tr>
<td>DB2014</td>
<td>The Seychelles made paying taxes more complicated for companies by introducing a value added tax.</td>
</tr>
<tr>
<td>DB2015</td>
<td>The Seychelles made paying taxes easier for companies by reducing the business tax rate applicable to income above 1 million Seychelles rupees ($77,700) and by introducing a simplified new tax return allowing joint filing and payment of the business tax, VAT and corporate social responsibility tax. On the other hand, it increased employers’ pension fund contribution rate.</td>
</tr>
</tbody>
</table>

Note: For information on reforms in earlier years (back to DB2006), see the Doing Business reports for these years, available at http://www.doingbusiness.org.
Source: Doing Business database.
PAYING TAXES
What are the details?

The indicators reported here for Seychelles are based on the taxes and contributions that would be paid by a standardized case study company used by Doing Business in collecting the data (see the section in this chapter on what the indicators cover). Tax practitioners are asked to review a set of financial statements as well as a standardized list of assumptions and transactions that the company completed during its 2nd year of operation. Respondents are asked how much taxes and mandatory contributions the business must pay and how these taxes are filed and paid.

<table>
<thead>
<tr>
<th>Tax or mandatory contribution</th>
<th>Payments (number)</th>
<th>Notes on payments</th>
<th>Time (hours)</th>
<th>Statutory tax rate</th>
<th>Tax base</th>
<th>Total tax rate (% of profit)</th>
<th>Notes on total tax rate</th>
</tr>
</thead>
<tbody>
<tr>
<td>Business tax</td>
<td>12</td>
<td></td>
<td>40</td>
<td>25% on first SCR 1,000,000 and 30% on remaining taxable profit</td>
<td></td>
<td>20.9</td>
<td></td>
</tr>
<tr>
<td>Corporate Social Responsibility Tax</td>
<td>0</td>
<td>paid jointly</td>
<td>0</td>
<td>0.5%</td>
<td>turnover</td>
<td>8.8</td>
<td></td>
</tr>
<tr>
<td>Employer Pension Fund contributions</td>
<td>12</td>
<td></td>
<td>36</td>
<td>1.5%</td>
<td>gross salaries</td>
<td>1.7</td>
<td></td>
</tr>
<tr>
<td>Tax on interest income</td>
<td>1</td>
<td>withheld</td>
<td>0</td>
<td>5%</td>
<td>interest income</td>
<td>0.1</td>
<td></td>
</tr>
<tr>
<td>Vehicle tax</td>
<td>1</td>
<td></td>
<td>0</td>
<td>SCR 7,300</td>
<td>fixed fee depending on type of vehicle</td>
<td>0.1</td>
<td></td>
</tr>
<tr>
<td>Municipal business license</td>
<td>1</td>
<td></td>
<td>0</td>
<td>various rates</td>
<td></td>
<td>0.1</td>
<td></td>
</tr>
<tr>
<td>VAT</td>
<td>0</td>
<td>paid jointly</td>
<td>12</td>
<td>15%</td>
<td>value added</td>
<td>0</td>
<td>not included</td>
</tr>
<tr>
<td>Employee Pension Fund contributions</td>
<td>0</td>
<td></td>
<td>0</td>
<td>1.5%</td>
<td>gross salaries</td>
<td>0</td>
<td>withheld</td>
</tr>
<tr>
<td>Tax or mandatory contribution</td>
<td>Payments (number)</td>
<td>Notes on payments</td>
<td>Time (hours)</td>
<td>Statutory tax rate</td>
<td>Tax base</td>
<td>Total tax rate (% of profit)</td>
<td>Notes on total tax rate</td>
</tr>
<tr>
<td>-------------------------------</td>
<td>------------------</td>
<td>-------------------</td>
<td>-------------</td>
<td>-------------------</td>
<td>---------</td>
<td>-----------------------------</td>
<td>------------------------</td>
</tr>
<tr>
<td>Fuel tax</td>
<td>1</td>
<td></td>
<td>0</td>
<td>included in the price of fuel</td>
<td>0</td>
<td>small amount</td>
<td></td>
</tr>
<tr>
<td>Totals</td>
<td>28.0</td>
<td>88.0</td>
<td></td>
<td></td>
<td></td>
<td>31.7</td>
<td></td>
</tr>
</tbody>
</table>

*Source: Doing Business database.*
TRADING ACROSS BORDERS

In today’s globalized world, making trade between economies easier is increasingly important for business. Excessive document requirements, burdensome customs procedures, inefficient port operations and inadequate infrastructure all lead to extra costs and delays for exporters and importers, stifling trade potential. Research shows that exporters in developing countries gain more from a 10% drop in their trading costs than from a similar reduction in the tariffs applied to their products in global markets.

What do the indicators cover?

Doing Business measures the time and cost (excluding tariffs and the time and cost for sea transport) associated with exporting and importing a standard shipment of goods by sea transport, and the number of documents necessary to complete the transaction. The indicators cover predefined stages such as documentation requirements and procedures at customs and other regulatory agencies as well as at the port. They also cover trade logistics, including the time and cost of inland transport to the largest business city. The ranking of economies on the ease of trading across borders is determined by sorting their distance to frontier scores for trading across borders. These scores are the simple average of the distance to frontier scores for each of the component indicators. To make the data comparable across economies, Doing Business uses several assumptions about the business and the traded goods.

The business:

- Is located in the economy’s largest business city. For the 11 economies with a population of more than 100 million, data for a second city have been added.
- Is a private, limited liability company, domestically owned and does not operate with special export or import privileges.
- Conducts export and import activities, but does not have any special accreditation such as an authorized economic operator status.

The traded product:

- Is not hazardous nor includes military items.
- Does not require refrigeration or any other special environment.
- Do not require any special phytosanitary or environmental safety standards other than accepted international standards.
- Is one of the economy’s leading export or import products.
- Is transported in a dry-cargo, 20-foot full container load.

WHAT THE TRADING ACROSS BORDERS INDICATORS MEASURE

<table>
<thead>
<tr>
<th>Documents required to export and import (number)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Bank documents</td>
</tr>
<tr>
<td>Customs clearance documents</td>
</tr>
<tr>
<td>Port and terminal handling documents</td>
</tr>
<tr>
<td>Transport documents</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Time required to export and import (days)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Obtaining, filling out and submitting all the documents</td>
</tr>
<tr>
<td>Inland transport and handling</td>
</tr>
<tr>
<td>Customs clearance and inspections</td>
</tr>
<tr>
<td>Port and terminal handling</td>
</tr>
<tr>
<td>Does not include sea transport time</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Cost required to export and import (US$ per container)</th>
</tr>
</thead>
<tbody>
<tr>
<td>All documentation</td>
</tr>
<tr>
<td>Inland transport and handling</td>
</tr>
<tr>
<td>Customs clearance and inspections</td>
</tr>
<tr>
<td>Port and terminal handling</td>
</tr>
<tr>
<td>Official costs only, no bribes</td>
</tr>
</tbody>
</table>

To make the data comparable across economies, Doing Business uses several assumptions about the business and the traded goods.
TRADING ACROSS BORDERS
Where does the economy stand today?

What does it take to export or import in Seychelles? According to data collected by Doing Business, exporting a standard container of goods requires 5 documents, takes 16.0 days and costs $705.0. Importing the same container of goods requires 5 documents, takes 17.0 days and costs $675.0 (see the summary of four predefined stages and documents at the end of this chapter for details). Most indicator sets refer to a case scenario in the largest business city of an economy, except for 11 economies for which the data are a population-weighted average of the 2 largest business cities. See the chapter on distance to frontier and ease of doing business ranking at the end of this profile for more details.

Globally, Seychelles stands at 42 in the ranking of 189 economies on the ease of trading across borders (figure 9.1). The rankings for comparator economies and the regional average ranking provide other useful information for assessing how easy it is for a business in Seychelles to export and import goods.

Figure 9.1 How Seychelles and comparator economies rank on the ease of trading across borders

Source: Doing Business database.
TRADING ACROSS BORDERS
In economies around the world, trading across borders as measured by Doing Business has become faster and easier over the years. Governments have introduced tools to facilitate trade—including single windows, risk-based inspections and electronic data interchange systems. These changes help improve the trading environment and boost firms’ international competitiveness. What trade reforms has Doing Business recorded in Seychelles (table 9.1)?

Table 9.1 How has Seychelles made trading across borders easier—or not?
By Doing Business report year from DB2010 to DB2015

<table>
<thead>
<tr>
<th>DB year</th>
<th>Reform</th>
</tr>
</thead>
<tbody>
<tr>
<td>DB2012</td>
<td>The Seychelles made trading across borders faster by introducing electronic submission of customs documents.</td>
</tr>
</tbody>
</table>

Note: For information on reforms in earlier years (back to DB2006), see the Doing Business reports for these years, available at http://www.doingbusiness.org.
Source: Doing Business database.
TRADING ACROSS BORDERS
What are the details?

The indicators reported here for Seychelles are based on a set of specific predefined stages for trading a standard shipment of goods by ocean transport (see the section in this chapter on what the indicators cover). Information on the required documents and the time and cost to complete export and import is collected from local freight forwarders, shipping lines, customs brokers, port officials and banks.

<table>
<thead>
<tr>
<th>LOCATION OF STANDARDIZED COMPANY</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Port Name:</strong> Port Victoria</td>
</tr>
<tr>
<td><strong>City:</strong> Victoria</td>
</tr>
</tbody>
</table>

The predefined stages, and the associated time and cost, for exporting and importing a standard shipment of goods are listed in the summary below, along with the required documents.

Table 9.2 Summary of predefined stages and documents for trading across borders in Seychelles

<table>
<thead>
<tr>
<th>Stages to export</th>
<th>Time (days)</th>
<th>Cost (US$)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Customs clearance and inspections</td>
<td>3</td>
<td>130</td>
</tr>
<tr>
<td>Documents preparation</td>
<td>5</td>
<td>260</td>
</tr>
<tr>
<td>Inland transportation and handling</td>
<td>1</td>
<td>100</td>
</tr>
<tr>
<td>Ports and terminal handling</td>
<td>7</td>
<td>215</td>
</tr>
<tr>
<td><strong>Totals</strong></td>
<td><strong>16</strong></td>
<td><strong>705</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Stages to import</th>
<th>Time (days)</th>
<th>Cost (US$)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Customs clearance and inspections</td>
<td>4</td>
<td>130</td>
</tr>
<tr>
<td>Documents preparation</td>
<td>4</td>
<td>225</td>
</tr>
<tr>
<td>Inland transportation and handling</td>
<td>1</td>
<td>100</td>
</tr>
<tr>
<td>Ports and terminal handling</td>
<td>8</td>
<td>220</td>
</tr>
<tr>
<td><strong>Totals</strong></td>
<td><strong>17</strong></td>
<td><strong>675</strong></td>
</tr>
</tbody>
</table>
## Documents to export

<table>
<thead>
<tr>
<th>Document</th>
</tr>
</thead>
<tbody>
<tr>
<td>Bill of entry</td>
</tr>
<tr>
<td>Bill of lading</td>
</tr>
<tr>
<td>Commercial invoice</td>
</tr>
<tr>
<td>Export certificate</td>
</tr>
<tr>
<td>Packing list</td>
</tr>
</tbody>
</table>

## Documents to import

<table>
<thead>
<tr>
<th>Document</th>
</tr>
</thead>
<tbody>
<tr>
<td>Bill of lading</td>
</tr>
<tr>
<td>Commercial invoice</td>
</tr>
<tr>
<td>Customs import declaration</td>
</tr>
<tr>
<td>Packing list</td>
</tr>
<tr>
<td>Terminal handling receipts</td>
</tr>
</tbody>
</table>

*Source: Doing Business database.*
ENFORCING CONTRACTS

Effective commercial dispute resolution has many benefits. Courts are essential for entrepreneurs because they interpret the rules of the market and protect economic rights. Efficient and transparent courts encourage new business relationships because businesses know they can rely on the courts if a new customer fails to pay. Speedy trials are essential for small enterprises, which may lack the resources to stay in business while awaiting the outcome of a long court dispute.

What do the indicators cover?

*Doing Business* measures the efficiency of the judicial system in resolving a commercial dispute before local courts. Following the step-by-step evolution of a standardized case study, it collects data relating to the time, cost and procedural complexity of resolving a commercial lawsuit. The ranking on the ease of enforcing contracts is the simple average of the percentile rankings on its component indicators: procedures, time and cost.

The dispute in the case study involves the breach of a sales contract between 2 domestic businesses. The case study assumes that the court hears an expert on the quality of the goods in dispute. This distinguishes the case from simple debt enforcement. To make the data comparable across economies, *Doing Business* uses several assumptions about the case:

- The seller and buyer are located in the economy’s largest business city. For the 11 economies with a population of more than 100 million, data for a second city have been added.
- The buyer orders custom-made goods, then fails to pay.
- The seller sues the buyer before a competent court.
- The value of the claim is 200% of the income per capita or the equivalent in local currency of USD 5,000, whichever is greater.
- The seller requests a pretrial attachment to secure the claim.
- The dispute on the quality of the goods requires an expert opinion.
- The judge decides in favor of the seller; there is no appeal.
- The seller enforces the judgment through a public sale of the buyer’s movable assets.
ENFORCING CONTRACTS
Where does the economy stand today?

How efficient is the process of resolving a commercial dispute through the courts in Seychelles? According to data collected by Doing Business, contract enforcement takes 915.0 days, costs 15.4% of the value of the claim and requires 36.0 procedures (see the summary at the end of this chapter for details). Most indicator sets refer to a case scenario in the largest business city of an economy, except for 11 economies for which the data are a population-weighted average of the 2 largest business cities. See the chapter on distance to frontier and ease of doing business ranking at the end of this profile for more details.

Globally, Seychelles stands at 103 in the ranking of 189 economies on the ease of enforcing contracts (figure 10.1). The rankings for comparator economies and the regional average ranking provide other useful benchmarks for assessing the efficiency of contract enforcement in Seychelles.

Figure 10.1 How Seychelles and comparator economies rank on the ease of enforcing contracts
ENFORCING CONTRACTS
Economies in all regions have improved contract enforcement in recent years. A judiciary can be improved in different ways. Higher-income economies tend to look for ways to enhance efficiency by introducing new technology. Lower-income economies often work on reducing backlogs by introducing periodic reviews to clear inactive cases from the docket and by making procedures faster. What reforms making it easier (or more difficult) to enforce contracts has Doing Business recorded in Seychelles (table 10.1)?

Table 10.1 How has Seychelles made enforcing contracts easier—or not?
By Doing Business report year from DB2010 to DB2015

<table>
<thead>
<tr>
<th>DB year</th>
<th>Reform</th>
</tr>
</thead>
<tbody>
<tr>
<td>DB2012</td>
<td>The Seychelles expanded the jurisdiction of the lower court, increasing the time required to enforce contracts.</td>
</tr>
<tr>
<td>DB2015</td>
<td>Seychelles made enforcing contracts easier by establishing a commercial court, implementing and refining its case management system, introducing court-annexed mediation, and addressing scheduling conflicts within the courts.</td>
</tr>
</tbody>
</table>

Note: For information on reforms in earlier years (back to DB2005), see the Doing Business reports for these years, available at http://www.doingbusiness.org.
Source: Doing Business database.
ENFORCING CONTRACTS
What are the details?

The indicators reported here for Seychelles are based on a set of specific procedural steps required to resolve a standardized commercial dispute through the courts (see the section in this chapter on what the indicators cover). These procedures, and the time and cost of completing them, are identified through study of the codes of civil procedure and other court regulations, as well as through questionnaires completed by local litigation lawyers (and, in a quarter of the economies covered by *Doing Business*, by judges as well).

Table 10.2 Summary of time, cost and procedures for enforcing a contract in Seychelles

<table>
<thead>
<tr>
<th>Indicator</th>
<th>Seychelles</th>
<th>Sub-Saharan Africa average</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Time (days)</strong></td>
<td>915</td>
<td>650</td>
</tr>
<tr>
<td>Filing and service</td>
<td>75</td>
<td></td>
</tr>
<tr>
<td>Trial and judgment</td>
<td>720</td>
<td></td>
</tr>
<tr>
<td>Enforcement of judgment</td>
<td>120</td>
<td></td>
</tr>
<tr>
<td><strong>Cost (% of claim)</strong></td>
<td>15.4</td>
<td>45.1</td>
</tr>
<tr>
<td>Attorney cost (% of claim)</td>
<td>10.0</td>
<td></td>
</tr>
<tr>
<td>Court cost (% of claim)</td>
<td>3.0</td>
<td></td>
</tr>
<tr>
<td>Enforcement Cost (% of claim)</td>
<td>2.4</td>
<td></td>
</tr>
<tr>
<td><strong>Procedures (number)</strong></td>
<td>36</td>
<td>39</td>
</tr>
<tr>
<td>Number of procedures (without bonus points)</td>
<td>37</td>
<td></td>
</tr>
<tr>
<td>Specialized commercial courts</td>
<td>-1</td>
<td></td>
</tr>
<tr>
<td>Total number of procedures (including bonus points)</td>
<td>36</td>
<td></td>
</tr>
<tr>
<td>No.</td>
<td>Procedures</td>
<td></td>
</tr>
<tr>
<td>-----</td>
<td>------------</td>
<td></td>
</tr>
<tr>
<td></td>
<td><strong>Filing and service:</strong></td>
<td></td>
</tr>
<tr>
<td>1</td>
<td>Plaintiff requests payment: Plaintiff or his lawyer asks Defendant orally or in writing to comply with the contract.</td>
<td></td>
</tr>
<tr>
<td>2</td>
<td>Plaintiff hires a lawyer: Plaintiff hires a lawyer.</td>
<td></td>
</tr>
<tr>
<td>*</td>
<td>Plaintiff files a summons and complaint: Plaintiff files a summons and complaint with the court (orally or in writing).</td>
<td></td>
</tr>
<tr>
<td>*</td>
<td>Plaintiff pays court fees: Plaintiff pays court fees (e.g. court duties, stamp duties, or any other type of court fees). Answer ‘yes’ even if Plaintiff recovers these costs.</td>
<td></td>
</tr>
<tr>
<td>3</td>
<td>Registration of court case: Registration of court case by the court administration (this can include assigning a reference number to the case).</td>
<td></td>
</tr>
<tr>
<td>*</td>
<td>Assignment of court case to a judge: Assignment of court case to a judge (through a random procedure, automated system, ruling of an administrative judge, court officer, etc.).</td>
<td></td>
</tr>
<tr>
<td>4</td>
<td>Court order for service: Upon Plaintiff’s request, judge orders process be served on Defendant.</td>
<td></td>
</tr>
<tr>
<td>5</td>
<td>Delivery of summons and complaint to person authorized to perform service of process on Defendant: The judge or a court officer delivers the summons to a summoning office, officer, or authorized person (including Plaintiff), for service of process on Defendant.</td>
<td></td>
</tr>
<tr>
<td>6</td>
<td>Attempt at physical delivery: An attempt to physically deliver summons and complaint to Defendant is made.</td>
<td></td>
</tr>
<tr>
<td>*</td>
<td>Application for pre-judgment attachment: Plaintiff submits an application in writing for the attachment of Defendant’s property prior to judgment.</td>
<td></td>
</tr>
<tr>
<td>*</td>
<td>Decision on pre-judgment attachment: Judge decides whether to grant Plaintiff’s request for pre-judgment attachment of Defendant’s property and notifies Plaintiff and Defendant of the decision.</td>
<td></td>
</tr>
<tr>
<td>7</td>
<td>Pre-judgment attachment order: Defendant’s property is attached prior to judgment. Attachment order either involves physical attachment, or is achieved by freezing, registering, marking, or otherwise separating and restricting Defendant’s movement of specific moveable assets.</td>
<td></td>
</tr>
<tr>
<td>8</td>
<td>Report on pre-judgment attachment: Court enforcement officer or private bailiff issues and delivers a report on the attachment of Defendant’s property to the judge.</td>
<td></td>
</tr>
<tr>
<td></td>
<td><strong>Trial and judgment:</strong></td>
<td></td>
</tr>
<tr>
<td>9</td>
<td>Defendant files an answer to Plaintiff’s claim: Defendant files a written pleading which includes his answer or defense on the merits of the case (see assumption 4).</td>
<td></td>
</tr>
<tr>
<td>10</td>
<td>Deadline for Plaintiff to reply to Defendant’s defense or answer: Judge sets a deadline for Plaintiff’s submission of a reply to the Defendant’s defense or answer.</td>
<td></td>
</tr>
<tr>
<td>11</td>
<td>Plaintiff’s written reply to Defendant’s answer: Plaintiff responds to Defendant’s answer with a written pleading, which may or may not include witness statements or expert (witness) statements.</td>
<td></td>
</tr>
<tr>
<td>No.</td>
<td>Procedures</td>
<td></td>
</tr>
<tr>
<td>-----</td>
<td>------------</td>
<td></td>
</tr>
<tr>
<td>12</td>
<td>Adjournments: Court procedure is delayed because one or both parties request and obtain an adjournment to submit written pleadings. Check as 'yes' if this commonly happens.</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Request for interlocutory order: Defendant raises preliminary issues, such as jurisdiction, statute of limitation, etc. Checked as 'yes' if commonly raised by the Defendant as a matter of practice, regardless of justification.</td>
<td></td>
</tr>
<tr>
<td>*</td>
<td>Court’s issuance of interlocutory order: Court decides the preliminary issues the Defendant raised by issuing an interlocutory order. Check as 'yes' if this is commonly the case in commercial cases.</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Discovery requests: Plaintiff and Defendant make requests for the disclosure of documents, attempting to force the other party to reveal potentially detrimental documents. Check as 'yes' if discovery requests usually entail disputes.</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Discovery disputes: Following a request for discovery of documentary evidence by one of the parties, the other party disputes the request and calls upon the judge to decide the issue. Check as 'yes' if discovery disputes are provided by law and commonly happen.</td>
<td></td>
</tr>
<tr>
<td>*</td>
<td>Setting of date(s) for oral hearing or trial: Judge sets the date(s) for the oral hearing or trial.</td>
<td></td>
</tr>
<tr>
<td>*</td>
<td>List of (expert) witnesses: The parties file a list of (expert) witnesses with the court (see assumption 5-a).</td>
<td></td>
</tr>
<tr>
<td>13</td>
<td>Summoning of (expert) witnesses: The court summons (expert) witnesses to appear in court for the oral hearing or trial (see assumption 5-a).</td>
<td></td>
</tr>
<tr>
<td>14</td>
<td>Adjournments: Court proceedings are delayed because one or both parties request and obtain an adjournment to prepare for the oral hearing or trial as a matter of common practice.</td>
<td></td>
</tr>
<tr>
<td>15</td>
<td>Trial (prevalent in common law): The parties argue the merits of the case at (an) oral session(s) before the court. Witnesses and expert witnesses are questioned and cross-examined during trial.</td>
<td></td>
</tr>
<tr>
<td>16</td>
<td>Adjournments: Court proceedings are delayed because one or both parties request and obtain an adjournment during the oral hearing or trial, resulting in an additional or later trial or hearing date.</td>
<td></td>
</tr>
<tr>
<td>*</td>
<td>Final arguments: The parties present their final factual and legal arguments to the court either by oral presentation or by a written submission.</td>
<td></td>
</tr>
<tr>
<td>18</td>
<td>Judgment date: The judge sets a date for delivery of the judgment.</td>
<td></td>
</tr>
<tr>
<td>19</td>
<td>Notification of judgment in court: The parties are notified of the judgment at a court hearing.</td>
<td></td>
</tr>
<tr>
<td>20</td>
<td>Writing of judgment: The judge produces a written copy of the judgment.</td>
<td></td>
</tr>
<tr>
<td>21</td>
<td>Registration of judgment: The court office registers the judgment after receiving a written copy of the judgment.</td>
<td></td>
</tr>
<tr>
<td>22</td>
<td>Plaintiff receives a copy of the judgment: Plaintiff receives a copy of the written judgment which is 100% in favor of Plaintiff (see assumption 6).</td>
<td></td>
</tr>
<tr>
<td>23</td>
<td>Defendant is formally notified of the judgment: Plaintiff or court formally notifies the Defendant of the judgment. The appeal period starts to run from the day the Defendant is formally notified of the judgment.</td>
<td></td>
</tr>
<tr>
<td>No.</td>
<td>Procedures</td>
<td></td>
</tr>
<tr>
<td>-----</td>
<td>------------</td>
<td></td>
</tr>
<tr>
<td>24</td>
<td>Appeal period: By law Defendant has the opportunity to appeal the judgment during a specified period. Defendant decides not to appeal. Seller decides to start enforcing the judgment when the appeal period ends (see assumption 8).</td>
<td></td>
</tr>
<tr>
<td>25</td>
<td>Order for reimbursement by Defendant of Plaintiff's court fees: The judgment orders Defendant to reimburse Plaintiff for the court fees Plaintiff has advanced, because Defendant has lost the case.</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Enforcement of judgment:</td>
<td></td>
</tr>
<tr>
<td></td>
<td>* Plaintiff hires a lawyer: Plaintiff hires a lawyer to enforce the judgment or continues to be represented by a lawyer during the enforcement of judgment phase.</td>
<td></td>
</tr>
<tr>
<td>26</td>
<td>Plaintiff retains an enforcement agent to enforce the judgment.: Plaintiff retains the services of a court enforcement officer such as a court bailiff or sheriff, or a private bailiff.</td>
<td></td>
</tr>
<tr>
<td></td>
<td>* Plaintiff requests an enforcement order: Plaintiff applies to the court to obtain the enforcement order ('seal' on judgment).</td>
<td></td>
</tr>
<tr>
<td>27</td>
<td>Plaintiff advances enforcement fees: Plaintiff pays the fees related to the enforcement of the judgment.</td>
<td></td>
</tr>
<tr>
<td>28</td>
<td>Attachment of enforcement order to judgment: The judge attaches the enforcement order ('seal') to the judgment.</td>
<td></td>
</tr>
<tr>
<td></td>
<td>* Delivery of enforcement order: The court’s enforcement order is delivered to a court enforcement officer or a private bailiff.</td>
<td></td>
</tr>
<tr>
<td>29</td>
<td>Identification of Defendant's assets by court official or Defendant for purposes of enforcement: The judge, a court enforcement officer, a private bailiff or the Defendant himself identifies Defendant's movable assets for the purposes of enforcing the judgment through a sale of Defendant's assets.</td>
<td></td>
</tr>
<tr>
<td>30</td>
<td>Attachment: Defendant’s movable goods are attached (physically or by registering, marking or separating assets).</td>
<td></td>
</tr>
<tr>
<td>31</td>
<td>Report on execution of attachment: A court enforcement officer or private bailiff delivers a report on the attachment of Defendant’s movable goods to the judge.</td>
<td></td>
</tr>
<tr>
<td>32</td>
<td>Call for public auction: Judge calls a public auction by, for example, advertising or publication in the newspapers.</td>
<td></td>
</tr>
<tr>
<td>33</td>
<td>Sale through public auction: The Defendant's movable property is sold at public auction.</td>
<td></td>
</tr>
<tr>
<td>34</td>
<td>Judge's decision on bids: Judge determines the adequacy of the bids presented at public auction.</td>
<td></td>
</tr>
<tr>
<td>35</td>
<td>Distribution of proceeds: The proceeds of the public auction are distributed to Plaintiff (and, where applicable, to other creditors, according to the rules of priority).</td>
<td></td>
</tr>
<tr>
<td>36</td>
<td>Reimbursement of Plaintiff’s enforcement fees: Defendant reimburses Plaintiff's enforcement fees which Plaintiff had advanced previously.</td>
<td></td>
</tr>
<tr>
<td>37</td>
<td>Payment: Court orders that the proceeds of the public auction or the direct sale be delivered to Plaintiff.</td>
<td></td>
</tr>
</tbody>
</table>

* Not counted in the total number of procedures.

Source: Doing Business database.
RESOLVING INSOLVENCY

A robust bankruptcy system functions as a filter, ensuring the survival of economically efficient companies and reallocating the resources of inefficient ones. Fast and cheap insolvency proceedings result in the speedy return of businesses to normal operation and increase returns to creditors. By improving the expectations of creditors and debtors about the outcome of insolvency proceedings, well-functioning insolvency systems can facilitate access to finance, save more viable businesses and thereby improve growth and sustainability in the economy overall.

What do the indicators cover?

Doing Business studies the time, cost and outcome of insolvency proceedings involving domestic legal entities. These variables are used to calculate the recovery rate, which is recorded as cents on the dollar recouped by secured creditors through reorganization, liquidation or debt enforcement (foreclosure) proceedings. To determine the present value of the amount recovered by creditors, Doing Business uses the lending rates from the International Monetary Fund, supplemented with data from central banks and the Economist Intelligence Unit.

In addition, Doing Business evaluates the adequacy and integrity of the existing legal framework applicable to liquidation and reorganization proceedings through the strength of insolvency framework index. The index tests whether economies adopted internationally accepted good practices in four areas: commencement of proceedings, management of debtor’s assets, reorganization proceedings and creditor participation.

The ranking of the Resolving Insolvency indicator is based on the recovery rate and the total score of the strength of insolvency framework index. The Resolving Insolvency indicator does not measure insolvency proceedings of individuals and financial institutions. The data are derived from survey responses by local insolvency practitioners and verified through a study of laws and regulations as well as public information on bankruptcy systems.

WHAT THE RESOLVING INSOLVENCY INDICATORS MEASURE

<table>
<thead>
<tr>
<th>Indicator</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Time required to recover debt (years)</td>
<td>Measured in calendar years. Appeals and requests for extension are included.</td>
</tr>
<tr>
<td>Cost required to recover debt (% of debtor’s estate)</td>
<td>Measured as percentage of estate value. Includes court fees, fees of insolvency administrators, lawyers’ fees, assessors’ and auctioneers’ fees, and other related fees.</td>
</tr>
<tr>
<td>Outcome</td>
<td>Whether business continues operating as a going concern or business assets are sold piecemeal.</td>
</tr>
<tr>
<td>Recovery rate for creditors</td>
<td>Measures the cents on the dollar recovered by secured creditors. Outcome for the business (survival or not) determines the maximum value that can be recovered. Official costs of the insolvency proceedings are deducted. Depreciation of furniture is taken into account. Present value of debt recovered.</td>
</tr>
<tr>
<td>Strength of insolvency framework index (0-16)</td>
<td>Sum of the scores of four component indices: Commencement of proceedings index (0-3), Management of debtor’s assets index (0-6), Reorganization proceedings index (0-3), Creditor participation index (0-4).</td>
</tr>
</tbody>
</table>
RESOLVING INSOLVENCY
Where does the economy stand today?

Combination of quality regulations and efficient practice characterize the top-performing economies. How efficient are insolvency proceedings in Seychelles? According to data collected by Doing Business, resolving insolvency takes 2.0 years on average and costs 11.0% of the debtor’s estate, with the most likely outcome being that the company will be sold as piecemeal sale. The average recovery rate is 38.9 cents on the dollar. Most indicator sets refer to a case scenario in the largest business city of an economy, except for 11 economies for which the data are a population-weighted average of the 2 largest business cities. See the chapter on distance to frontier and ease of doing business ranking at the end of this profile for more details.

According to data collected by Doing Business, Seychelles scores 2.5 out of 3 points on the commencement of proceedings index, 5.0 out of 6 points on the management of debtor’s assets index, 0.5 out of 3 points on the reorganization proceedings index, and 2.0 out of 4 points on the creditor participation index. Seychelles’s total score on the strength of insolvency framework index is 10.0 out of 16.

Globally, Seychelles stands at 61 in the ranking of 189 economies on the ease of resolving insolvency (figure 11.1). The rankings for comparator economies and the regional average ranking provide other useful benchmarks for assessing the efficiency of insolvency proceedings in Seychelles.

Figure 11.1 How Seychelles and comparator economies rank on the ease of resolving insolvency
Source: Doing Business database.
Figure 11.2 Recovery Rate (0-100) - Seychelles

Source: Doing Business database.

Figure 11.3 Strength of insolvency framework index (0-16) - Seychelles

Source: Doing Business database.
RESOLVING INSOLVENCY

A well-balanced bankruptcy system distinguishes companies that are financially distressed but economically viable from inefficient companies that should be liquidated. But in some insolvency systems even viable businesses are liquidated. This is starting to change. Many recent reforms of bankruptcy laws have been aimed at helping more of the viable businesses survive. What insolvency reforms has Doing Business recorded in Seychelles (table 11.1)?

Table 11.1 How has Seychelles made resolving insolvency easier—or not?

By Doing Business report year from DB2010 to DB2015

<table>
<thead>
<tr>
<th>DB year</th>
<th>Reform</th>
</tr>
</thead>
<tbody>
<tr>
<td>DB2015</td>
<td>The Seychelles made resolving insolvency easier by introducing a reorganization procedure, provisions on the avoidance of undervalued transactions and the possibility to request post-commencement financing during the reorganization.</td>
</tr>
</tbody>
</table>

Note: For information on reforms in earlier years (back to DB2005), see the Doing Business reports for these years, available at http://www.doingbusiness.org. Source: Doing Business database.
LABOR MARKET REGULATION

*Doing Business* measures flexibility in the regulation of employment, specifically as it affects the hiring and redundancy of workers and the rigidity of working hours. This year, for the first time, the indicators measuring flexibility in labor market regulations focus on those affecting the food retail industry, using a standardized case study of a cashier in a supermarket. Also new is that *Doing Business* collects data on regulations applying to employees hired through temporary-work agencies as well as on those applying to permanent employees or employees hired on fixed-term contracts. The indicators also cover additional areas of labor market regulation, including social protection schemes and benefits as well as labor disputes.

Over the period from 2007 to 2011 improvements were made to align the methodology for the labor market regulation indicators (formerly the employing workers indicators) with the letter and spirit of the International Labour Organization (ILO) conventions. Only 6 of the 188 ILO conventions cover areas measured by *Doing Business*: employee termination, weekend work, holiday with pay, night work, protection against unemployment and medical care and sickness benefits. The *Doing Business* methodology is fully consistent with these 6 conventions. The ILO conventions covering areas related to the labor market regulation indicators do not include the ILO core labor standards—8 conventions covering the right to collective bargaining, the elimination of forced labor, the abolition of child labor and equitable treatment in employment practices.

Between 2009 and 2011 the World Bank Group worked with a consultative group—including labor lawyers, employer and employee representatives, and experts from the ILO, the Organisation for Economic Co-operation and Development (OECD), civil society and the private sector—to review the methodology for the labor market regulation indicators and explore future areas of research.

A full report with the conclusions of the consultative group is available at:
LABOR MARKET REGULATION

What are the details?

The data reported here for Seychelles are based on a detailed survey of labor market regulation that is completed by local lawyers and public officials. Employment laws and regulations as well as secondary sources are reviewed to ensure accuracy.

Difficulty of hiring index

Difficulty of hiring covers 4 areas: (i) whether fixed-term contracts are prohibited for permanent tasks; (ii) the maximum cumulative duration of fixed-term contracts; (iii) the minimum wage for a cashier, age 19, with 1 year of work experience; and (iv) the ratio of the minimum wage to the average value added per worker. The average value added per worker is the ratio of an economy’s GNI per capita to the working-age population as a percentage of the total population.

<table>
<thead>
<tr>
<th>Difficulty of hiring index</th>
<th>Data</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fixed-term contracts prohibited for permanent tasks?</td>
<td>Yes</td>
</tr>
<tr>
<td>Maximum length of a single fixed-term contract (months)</td>
<td>No limit when it is linked to the completion of a task, not expressed in units of time where the limit is 6 months. Sect. 19 (2)</td>
</tr>
<tr>
<td>Maximum length of fixed-term contracts, including renewals (months)</td>
<td>No limit</td>
</tr>
<tr>
<td>Minimum wage applicable to the worker assumed in the case study (US$/month)</td>
<td>421.86</td>
</tr>
<tr>
<td>Ratio of minimum wage to value added per worker</td>
<td>0.28</td>
</tr>
</tbody>
</table>

Source: Doing Business database.
LABOR MARKET REGULATION

Rigidity of hours index

Rigidity of hours covers 7 areas: (i) whether the workweek can extend to 50 hours or more (including overtime) for 2 months in a year to respond to a seasonal increase in workload; (ii) the maximum number of days allowed in the workweek; (iii) the premium for night work (as a percentage of hourly pay); (iv) the premium for work on a weekly rest day (as a percentage of hourly pay); (v) whether there are restrictions on night work; (vi) whether there are restrictions on weekly holiday work; and (vii) the average paid annual leave for workers with 1 year of tenure, 5 years of tenure and 10 years of tenure.

<table>
<thead>
<tr>
<th>Rigidity of hours index</th>
<th>Data</th>
</tr>
</thead>
<tbody>
<tr>
<td>50-hour workweek allowed for 2 months a year in case of a seasonal increase in workload?</td>
<td>Yes</td>
</tr>
<tr>
<td>Maximum working days per week</td>
<td>6.0</td>
</tr>
<tr>
<td>Premium for night work (% of hourly pay)</td>
<td>0%</td>
</tr>
<tr>
<td>Premium for work on weekly rest day (% of hourly pay)</td>
<td>100%</td>
</tr>
<tr>
<td>Major restrictions on night work?</td>
<td>No</td>
</tr>
<tr>
<td>Major restrictions on weekly holiday?</td>
<td>No</td>
</tr>
<tr>
<td>Paid annual leave for a worker with 1 year of tenure (in working days)</td>
<td>21.0</td>
</tr>
<tr>
<td>Paid annual leave for a worker with 5 years of tenure (in working days)</td>
<td>21.0</td>
</tr>
<tr>
<td>Paid annual leave for a worker with 10 years of tenure (in working days)</td>
<td>21.0</td>
</tr>
<tr>
<td>Paid annual leave (average for workers with 1, 5 and 10 years of tenure, in working days)</td>
<td>21.0</td>
</tr>
</tbody>
</table>

Source: Doing Business database.
LABOR MARKET REGULATION

Difficulty of redundancy index

Difficulty of redundancy index looks at 9 questions: (i) what the length is in months of the maximum probationary period; (ii) whether redundancy is disallowed as a basis for terminating workers; (iii) whether the employer needs to notify a third party (such as a government agency) to terminate 1 redundant worker; (iv) whether the employer needs to notify a third party to terminate a group of 9 redundant workers; (v) whether the employer needs approval from a third party to terminate 1 redundant worker; (vi) whether the employer needs approval from a third party to terminate a group of 9 redundant workers; (vii) whether the law requires the employer to reassign or retrain a worker before making the worker redundant; (viii) whether priority rules apply for redundancies; and (ix) whether priority rules apply for reemployment.

<table>
<thead>
<tr>
<th>Difficulty of redundancy index</th>
<th>Data</th>
</tr>
</thead>
<tbody>
<tr>
<td>Maximum length of probationary period (months)</td>
<td>6.0</td>
</tr>
<tr>
<td>Dismissal due to redundancy allowed by law?</td>
<td>Yes</td>
</tr>
<tr>
<td>Third-party notification if 1 worker is dismissed?</td>
<td>Yes</td>
</tr>
<tr>
<td>Third-party approval if 1 worker is dismissed?</td>
<td>Yes</td>
</tr>
<tr>
<td>Third-party notification if 9 workers are dismissed?</td>
<td>Yes</td>
</tr>
<tr>
<td>Third-party approval if 9 workers are dismissed?</td>
<td>Yes</td>
</tr>
<tr>
<td>Retraining or reassignment obligation before redundancy?</td>
<td>No</td>
</tr>
<tr>
<td>Priority rules for redundancies?</td>
<td>No</td>
</tr>
<tr>
<td>Priority rules for reemployment?</td>
<td>No</td>
</tr>
</tbody>
</table>

Source: Doing Business database.
LABOR MARKET REGULATION

Redundancy cost

Redundancy cost measures the cost of advance notice requirements, severance payments and penalties due when terminating a redundant worker, expressed in weeks of salary. The average value of notice requirements and severance payments applicable to a worker with 1 year of tenure, a worker with 5 years and a worker with 10 years is considered. One month is recorded as 4 and 1/3 weeks.

<table>
<thead>
<tr>
<th>Redundancy cost indicator (in salary weeks)</th>
<th>Data</th>
</tr>
</thead>
<tbody>
<tr>
<td>Notice period for redundancy dismissal for a worker with 1 year of tenure</td>
<td>4.3</td>
</tr>
<tr>
<td>Notice period for redundancy dismissal for a worker with 5 years of tenure</td>
<td>4.3</td>
</tr>
<tr>
<td>Notice period for redundancy dismissal for a worker with 10 years of tenure</td>
<td>4.3</td>
</tr>
<tr>
<td>Notice period for redundancy dismissal (average for workers with 1, 5 and 10 years of tenure)</td>
<td>4.3</td>
</tr>
<tr>
<td>Severance pay for redundancy dismissal for a worker with 1 year of tenure</td>
<td>1.4</td>
</tr>
<tr>
<td>Severance pay for redundancy dismissal for a worker with 5 years of tenure</td>
<td>7.1</td>
</tr>
<tr>
<td>Severance pay for redundancy dismissal for a worker with 10 years of tenure</td>
<td>14.3</td>
</tr>
<tr>
<td>Severance pay for redundancy dismissal (average for workers with 1, 5 and 10 years of tenure)</td>
<td>7.6</td>
</tr>
</tbody>
</table>

Source: Doing Business database.

Social protection schemes and benefits & Labor disputes

Doing Business collects data on the existence of unemployment protection schemes as well as data on whether employers are legally required to provide health insurance for employees with permanent contracts.

Doing Business also assesses the mechanisms available to resolve labor disputes. More specifically, it collects data on what courts would be competent to hear labor disputes and whether the competent court is specialized in resolving labor disputes.

<table>
<thead>
<tr>
<th>Social protection schemes and benefits &amp; Labor disputes indicator</th>
<th>Data</th>
</tr>
</thead>
<tbody>
<tr>
<td>Availability of unemployment protection scheme?</td>
<td>No</td>
</tr>
<tr>
<td>Health insurance existing for permanent employees?</td>
<td>No</td>
</tr>
<tr>
<td>Availability of courts or court sections specializing in labor disputes?</td>
<td>Yes</td>
</tr>
</tbody>
</table>

Source: Doing Business database.
DISTANCE TO FRONTIER AND EASE OF DOING BUSINESS RANKING

This year’s report presents results for 2 aggregate measures: the distance to frontier score and the ease of doing business ranking, which for the first time this year is based on the distance to frontier score. The ease of doing business ranking compares economies with one another; the distance to frontier score benchmarks economies with respect to regulatory best practice, showing the absolute distance to the best performance on each Doing Business indicator. When compared across years, the distance to frontier score shows how much the regulatory environment for local entrepreneurs in an economy has changed over time in absolute terms, while the ease of doing business ranking can show only how much the regulatory environment has changed relative to that in other economies.

Distance to Frontier

The distance to frontier score captures the gap between an economy’s performance and a measure of best practice across the entire sample of 31 indicators for 10 Doing Business topics (the labor market regulation indicators are excluded). For starting a business, for example, Canada and New Zealand have the smallest number of procedures required (1), and New Zealand the shortest time to fulfill them (0.5 days). Slovenia has the lowest cost (0.0), and Australia, Colombia and 110 other economies have no paid-in minimum capital requirement (table 15.1 in the Doing Business 2015 report).

Calculation of the distance to frontier score

Calculating the distance to frontier score for each economy involves 2 main steps. First, individual component indicators are normalized to a common unit where each of the 31 component indicators \( y \) (except for the total tax rate) is rescaled using the linear transformation \( (\text{worst} - y) / (\text{worst} - \text{frontier}) \). In this formulation the frontier represents the best performance on the indicator across all economies since 2005 or the third year after data for the indicator were collected for the first time. For legal indicators such as those on getting credit or protecting minority investors, the frontier is set at the highest possible value. For the total tax rate, consistent with the use of a threshold in calculating the rankings on this indicator, the frontier is defined as the total tax rate at the 15th percentile of the overall distribution for all years included in the analysis. For the time to pay taxes the frontier is defined as the lowest time recorded among all economies that levy the 3 major taxes: profit tax, labor taxes and mandatory contributions, and value added tax (VAT) or sales tax. In addition, the cost to export and cost to import for each year are divided by the GDP deflator, to take the general price level into account when benchmarking these absolute-cost indicators across economies with different inflation trends. The base year for the deflator is 2013 for all economies.

In the same formulation, to mitigate the effects of extreme outliers in the distributions of the rescaled data for most component indicators (very few economies need 700 days to complete the procedures to start a business, but many need 9 days), the worst performance is calculated after the removal of outliers. The definition of outliers is based on the distribution for each component indicator. To simplify the process, 2 rules were defined: the 95th percentile is used for the indicators with the most dispersed distributions (including time, cost, minimum capital and number of payments to pay taxes), and the 99th percentile is used for number of procedures and number of documents to trade. No outlier was removed for component indicators bound by definition or construction, including legal index scores (such as the depth of credit information index, extent of conflict of interest regulation index and strength of insolvency framework index) and the recovery rate (figure 15.1 in the Doing Business 2015 report).

Second, for each economy the scores obtained for individual indicators are aggregated through simple averaging into one distance to frontier score, first for each topic and then across all 10 topics: starting a business, dealing with construction permits, getting electricity, registering property, getting credit, protecting minority investors, paying taxes, trading across borders, enforcing contracts and resolving insolvency. More complex aggregation methods—such as principal components and unobserved components methods—yield a ranking nearly identical to the simple average used by Doing Business. Thus Doing Business uses the simplest method.

See Djankov, Manraj and others (2005). Principal components and unobserved components methods yield a ranking nearly identical to
method: weighting all topics equally and, within each topic, giving equal weight to each of the topic components\(^7\).

An economy’s distance to frontier score is indicated on a scale from 0 to 100, where 0 represents the worst performance and 100 the frontier. All distance to frontier calculations are based on a maximum of 5 decimals. However, indicator ranking calculations and the ease of doing business ranking calculations are based on 2 decimals. The difference between an economy’s distance to frontier score in any previous year and its score in 2014 illustrates the extent to which the economy has closed the gap to the regulatory frontier over time. And in any given year the score measures how far an economy is from the best performance at that time.

**Treatment of the total tax rate**

This year, for the first time, the total tax rate component of the paying taxes indicator set enters the distance to frontier calculation in a different way than any other indicator. The distance to frontier score obtained for the total tax rate is transformed in a nonlinear fashion before it enters the distance to frontier score for paying taxes. As a result of the nonlinear transformation, an increase in the total tax rate has a smaller impact on the distance to frontier score for the total tax rate—and therefore on the distance to frontier score for paying taxes—for economies with a below-average total tax rate than it would have in the calculation done in previous years (line B is smaller than line A in figure 15.2 of the *Doing Business 2015* report). And for economies with an extreme total tax rate (a rate that is very high relative to the average), an increase has a greater impact on both these distance to frontier scores than before (line D is bigger than line C in figure 15.2 of the *Doing Business 2015* report).

The nonlinear transformation is not based on any economic theory of an “optimal tax rate” that minimizes distortions or maximizes efficiency in an economy’s overall tax system. Instead, it is mainly empirical in nature. The nonlinear transformation along with the threshold reduces the bias in the indicator toward economies that do not need to levy significant taxes on companies like the *Doing Business* standardized case study company because they raise public revenue in other ways—for example, through taxes on foreign companies, through taxes on sectors other than manufacturing or from natural resources (all of which are outside the scope of the methodology). In addition, it acknowledges the need of economies to collect taxes from firms.

**Calculation of scores for economies with 2 cities covered**

For each of the 11 economies for which a second city was added in this year’s report, the distance to frontier score is calculated as the population-weighted average of the distance to frontier scores for the 2 cities covered (table 12.1). This is done for the aggregate score, the scores for each topic and the scores for all the component indicators for each topic.

**Table 12.1 Weights used in calculating the distance to frontier scores for economies with 2 cities covered**

<table>
<thead>
<tr>
<th>Economy</th>
<th>City</th>
<th>Weight (%)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Bangladesh</td>
<td>Dhaka</td>
<td>78</td>
</tr>
<tr>
<td></td>
<td>Chittagong</td>
<td>22</td>
</tr>
<tr>
<td>Brazil</td>
<td>São Paulo</td>
<td>61</td>
</tr>
<tr>
<td></td>
<td>Rio de Janeiro</td>
<td>39</td>
</tr>
<tr>
<td>China</td>
<td>Shanghai</td>
<td>55</td>
</tr>
<tr>
<td></td>
<td>Beijing</td>
<td>45</td>
</tr>
<tr>
<td>India</td>
<td>Mumbai</td>
<td>47</td>
</tr>
<tr>
<td></td>
<td>Delhi</td>
<td>53</td>
</tr>
<tr>
<td>Indonesia</td>
<td>Jakarta</td>
<td>78</td>
</tr>
<tr>
<td></td>
<td>Surabaya</td>
<td>22</td>
</tr>
<tr>
<td>Japan</td>
<td>Tokyo</td>
<td>65</td>
</tr>
<tr>
<td></td>
<td>Osaka</td>
<td>35</td>
</tr>
<tr>
<td>Mexico</td>
<td>Mexico City</td>
<td>83</td>
</tr>
<tr>
<td></td>
<td>Monterrey</td>
<td>17</td>
</tr>
<tr>
<td>Nigeria</td>
<td>Lagos</td>
<td>77</td>
</tr>
<tr>
<td></td>
<td>Kano</td>
<td>23</td>
</tr>
<tr>
<td>Pakistan</td>
<td>Karachi</td>
<td>65</td>
</tr>
<tr>
<td></td>
<td>Lahore</td>
<td>35</td>
</tr>
<tr>
<td>Russian Federation</td>
<td>Moscow</td>
<td>70</td>
</tr>
<tr>
<td></td>
<td>St. Petersburg</td>
<td>30</td>
</tr>
<tr>
<td>United States</td>
<td>New York</td>
<td>60</td>
</tr>
<tr>
<td></td>
<td>Los Angeles</td>
<td>40</td>
</tr>
</tbody>
</table>

Economies that improved the most across 3 or more Doing Business topics in 2013/14

Doing Business 2015 uses a simple method to calculate which economies improved the ease of doing business the most. First, it selects the economies that in 2013/14 implemented regulatory reforms making it easier to do business in 3 or more of the 10 topics included in this year’s aggregate distance to frontier score. Twenty-one economies meet this criterion: Azerbaijan; Benin; the Democratic Republic of Congo; Côte d’Ivoire; the Czech Republic; Greece; India; Ireland; Kazakhstan; Lithuania; the former Yugoslav Republic of Macedonia; Poland; Senegal; the Seychelles; Spain; Switzerland; Taiwan, China; Tajikistan; Togo; Trinidad and Tobago; and the United Arab Emirates. Second, Doing Business sorts these economies on the increase in their distance to frontier score from the previous year using comparable data.

Selecting the economies that implemented regulatory reforms in at least 3 topics and had the biggest improvements in their distance to frontier scores is intended to highlight economies with ongoing, broad-based reform programs. The improvement in the distance to frontier score is used to identify the top improvers because this allows a focus on the absolute improvement—in contrast with the relative improvement shown by a change in rankings—that economies have made in their regulatory environment for business.

Ease of Doing Business ranking

The ease of doing business ranking ranges from 1 to 189. The ranking of economies is determined by sorting the aggregate distance to frontier scores, rounded to 2 decimals.
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