



<b>1. Project Data:</b>		<b>Date Posted :</b> 08/06/2001	
<b>PROJ ID:</b> P037095		<b>Appraisal</b>	<b>Actual</b>
<b>Project Name:</b> Maluku Reg. Dev	<b>Project Costs (US\$M)</b>	20.5	1.53
<b>Country:</b> Indonesia	<b>Loan/Credit (US\$M)</b>	16.3	0.85
<b>Sector(s):</b> Board: RDV - Micro- and SME finance (50%), Crops (26%), Ports waterways and shipping (9%), Central government administration (8%), General agriculture fishing and forestry sector (7%)	<b>Cofinancing (US\$M)</b>		
<b>L/C Number:</b> L4306			
	<b>Board Approval (FY)</b>		98
<b>Partners involved :</b>	<b>Closing Date</b>	06/30/2005	12/31/2000
<b>Prepared by :</b>	<b>Reviewed by :</b>	<b>Group Manager :</b>	<b>Group:</b>
John R. Heath	William B. Hurlbut	Alain A. Barbu	OEDST
<b>2. Project Objectives and Components</b>			
<b>a. Objectives</b>			
"The project objective is to alleviate poverty in rural and coastal areas of Maluku and generate economic growth through:			
(i) Investment in tree crops, food crops, processing of commodities, and provision of support services;			
(ii) Increasing access to credit for income-generating activities;			
(iii) Meeting village demand for small-scale infrastructure for water supply, sanitation, village jetties, drainage, sea walls, feeder roads, and bridges;			
(iv) Overcoming transportation and marketing constraints through investment in sea transportation and storage ". (Project Appraisal Document)			
<b>b. Components</b>			
(with cost, as estimated at appraisal, and share of total project cost )			
(i) Community development (US\$9.2 million; 45 percent);			
(ii) Tree crops development and replanting (coconuts and coffee) (US\$4.2 million; 20 percent);			
(iii) Support services for agriculture and fisheries (US\$3.7 million; 18 percent);			
(iv) Sea transportation and on-shore facilities (US\$1.8 million; 9 percent);			
(v) Project management, coordination, monitoring and evaluation (US\$1.6 million; 8 percent).			
<b>c. Comments on Project Cost, Financing and Dates</b>			
Owing to intense civil strife, the loan was cancelled on December 31, 2000, at the Borrower's request, about 18 months after it became effective. Only 5 percent of the loan amount was disbursed.			
<b>3. Achievement of Relevant Objectives:</b>			
Owing to the early cancellation of this operation, a project completion note (PCN) was prepared, instead of an ICR. No ratings are given. The project's objectives were relevant, in terms of being consistent with the strategy of the government and of the Bank. None of the objectives were achieved. "The civil unrest destroyed institutional frameworks or delayed progress in activities such as implementation of the key village infrastructure grants".			
<b>4. Significant Outcomes/Impacts:</b>			
None.			
<b>5. Significant Shortcomings (including non-compliance with safeguard policies):</b>			
The PCN describes the project's objectives as "complicated": they called for significant inter-agency coordination, suggesting that project implementation would have been demanding. But, because of the early cancellation, there is no test of whether the objectives were too complicated: it is not clear if this was a real shortcoming.			

<b>6. Ratings:</b>	<b>ICR</b>	<b>OED Review</b>	<b>Reason for Disagreement /Comments</b>
<b>Outcome:</b>	Not Rated	Not Rated	
<b>Institutional Dev .:</b>	Not Rated	Not Rated	
<b>Sustainability:</b>	Not Rated	Not Applicable	
<b>Bank Performance:</b>	Not Rated	Not Rated	
<b>Borrower Perf .:</b>	Not Rated	Not Rated	
<b>Quality of ICR:</b>		Not Rated	

**NOTE:** ICR rating values flagged with '\*' don't comply with OP/BP 13.55, but are listed for completeness.

**7. Lessons of Broad Applicability:**

The PCN derives the following lessons: (i) Complex projects with geographically dispersed characteristics could be more successfully implemented at a more decentralized level; (ii) Coordination mechanisms should be priority aspects for regionally oriented development project designs; (iii) Project management and supervision decisions taken by the Bank and clients require corporate continuity and consistency in approach to assist project performance; (iv) Implementation readiness at all levels needs to be determined and strengthened before activities start; (v) Post-conflict reviews and/or assessments of needs and sector rehabilitation potential would provide longer-term planning benefit to the client and the Bank for loan projects closed because of civil unrest .

**8. Assessment Recommended?**  Yes  No

**9. Comments on Quality of ICR:**

Not applicable.