

**Implementation Status & Results  
Congo, Democratic Republic of  
DRC Multi-modal Transport (P092537)**

Operation Name: DRC Multi-modal Transport (P092537)	Project Stage: Implementation	Seq.No: 9	Status: ARCHIVED	Archive Date: 13-Aug-2014
Country: Congo, Democratic Republic of	Approval FY: 2010			
Product Line: IBRD/IDA	Region: AFRICA	Lending Instrument: Specific Investment Loan		
Implementing Agency(ies):				

**Key Dates**

Board Approval Date	29-Jun-2010	Original Closing Date	31-Dec-2015	Planned Mid Term Review Date	11-Nov-2013	Last Archived ISR Date	14-Apr-2014
Effectiveness Date	15-Apr-2011	Revised Closing Date	30-Jun-2018	Actual Mid Term Review Date	11-Nov-2013		

**Project Development Objectives**

Project Development Objective (from Project Appraisal Document)

**The Multimodal Transport Project's (MTP) development objectives are: (i) to improve transport connectivity in the Democratic Republic of Congo (DRC) so as to support national economic integration, (ii) to restore Société Nationale des Chemins de Fer du Congo (National Railway Company of DRC - SNCC) financial and operational viability, and (iii) to implement a sector-wide governance plan and strengthen transport state-owned enterprises (SOEs) operational performances.**

Has the Project Development Objective been changed since Board Approval of the Project?

Yes  No

**Component(s)**

Component Name	Component Cost
Component 1: SNCC recovery plan	373.85
Component 2: Operational performance strengthening and improved governance of the sector	40.45
Component 3: International trade procedures simplification and infrastructure investment	2.00
Component 4: Project management	18.70

**Overall Ratings**

	Previous Rating	Current Rating
Progress towards achievement of PDO	Moderately Satisfactory	Unsatisfactory
Overall Implementation Progress (IP)	Moderately Satisfactory	Moderately Satisfactory
Overall Risk Rating	High	High

**Implementation Status Overview**

Overall implementation of the Project and disbursements of the grant continue to make good progress.

1. Implementation of Project Component 1 (SNCC recovery plan) is well underway. Funds from the original grant for this component are nearly fully disbursed, and commitments

under the additional financing are progressing well. All phases of SNCC social plan have successfully been implemented benefiting about 4,300 eligible retirees. Locomotive leased by SNCC under the project have provided necessary transport capacity to SNCC, and 18 new locomotives are expected to be delivered by May 2015. Track rehabilitation works have commenced and will cover about 780 kilometers of SNCC's network over a period of three years. Rehabilitation of SNCC's rolling stock is slowly starting. While it will take time for these investments to have a decisive impact on SNCC's transport capacity, SNCC still faces a huge challenge to reduce its operating costs and streamline its operations, which is a necessary condition to attract traffic and regain confidence of potential customers. Indeed, SNCC's operational and financial performance remains very precarious.

2. Progress with implementation of Project Component 2 (for strengthening operational performance of SCTP, RVA, CVM, and RVF, and improving transport sector governance) has improved. Many of the numerous studies under this component are well underway. Governance plans have also been adopted for the transport sector enterprises and specifically for each of the project entities. The Government needs to take a decision on its specific strategy for reorganizing SCTP around public-private partnerships. The Government also needs to strengthen and improve the governance of AAC, including the re-certification of airlines operating in DRC.

3. Activities with Project Component 3 have so far been focused on the implementation of studies and technical assistance under two trust funds financed by the Trade Facilitation Facility. Additionally, reconstruction of the Beach Ngobila ferry passenger terminal in Kinshasa is about to start.

**Locations**

Country	First Administrative Division	Location	Planned	Actual
Congo, Dem Rep	Not Entered	Democratic Republic of the Congo		
Congo, Dem Rep	Not Entered	Ubundu		
Congo, Dem Rep	Not Entered	Sous-Region de la Tshopo		
Congo, Dem Rep	Not Entered	Tshikapa		
Congo, Dem Rep	Not Entered	Sous-Region du Tanganika		
Congo, Dem Rep	Province du Katanga	Province du Katanga		
Congo, Dem Rep	Province du Kasai-Occidental	Ngala-Kabongo		
Congo, Dem Rep	Not Entered	Mwene-Ditu		
Congo, Dem Rep	Not Entered	Musaka		
Congo, Dem Rep	Province du Maniema	Province du Maniema		
Congo, Dem Rep	Not Entered	Sous-Region de la Lulua		
Congo, Dem Rep	Not Entered	Lualaba		
Congo, Dem Rep	Not Entered	Kongolo		
Congo, Dem Rep	Province Orientale	Kisangani		
Congo, Dem Rep	Province du Maniema	Kindu		
Congo, Dem Rep	Not Entered	Kimanda		

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Country	First Administrative Division	Location	Planned	Actual
Congo, Dem Rep	Province du Katanga	Kasao		
Congo, Dem Rep	Province du Kasai-Occidental	Kananga		
Congo, Dem Rep	Not Entered	Zone de Kamina		
Congo, Dem Rep	Province du Katanga	Kamina		
Congo, Dem Rep	Not Entered	Zone de Kabongo		
Congo, Dem Rep	Not Entered	Kabalo		
Congo, Dem Rep	Not Entered	Zone d' Ilebo		
Congo, Dem Rep	Not Entered	Ilebo		
Congo, Dem Rep	Province du Katanga	Sous-Region du Haut-Lomani		
Congo, Dem Rep	Not Entered	Buta		
Congo, Dem Rep	Not Entered	Businga		
Congo, Dem Rep	Province du Sud-Kivu	Bukavu		
Congo, Dem Rep	Not Entered	Bukama		
Congo, Dem Rep	Not Entered	Beni		
Congo, Dem Rep	Not Entered	Tenke		
Congo, Dem Rep	Not Entered	Zone de Sakania		
Congo, Dem Rep	Not Entered	Sakania		
Congo, Dem Rep	Province du Katanga	Musoshi		
Congo, Dem Rep	Not Entered	Munama		
Congo, Dem Rep	Not Entered	Luilu		
Congo, Dem Rep	Province du Katanga	Lubumbashi		
Congo, Dem Rep	Province du Katanga	Likasi		
Congo, Dem Rep	Not Entered	Ville de Kolwezi		
Congo, Dem Rep	Province du Katanga	Kolwezi		
Congo, Dem Rep	Province du Katanga	Kisanfu		

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Congo, Dem Rep	Not Entered	Dilolo		
Congo, Dem Rep	Province du Katanga	Luambo		
Not Entered	Not Entered	Not Entered		
Congo, Dem Rep	Not Entered	Oubangui		
Congo, Dem Rep	Not Entered	Mongala		
Congo, Dem Rep	Not Entered	Mogalo		
Congo, Dem Rep	Not Entered	Mobeka		
Congo, Dem Rep	Province de l' Equateur	Mbandaka		
Congo, Dem Rep	Province du Bas-Congo	Matadi		
Congo, Dem Rep	Province du Bas-Congo	Luila		
Congo, Dem Rep	Not Entered	Lua		
Congo, Dem Rep	Ville de Kinshasa	Kinshasa		
Congo, Dem Rep	Province de Bandundu	Kikwit		
Congo, Dem Rep	Not Entered	Sous-Region de l' Equateur		
Congo, Dem Rep	Province du Katanga	Haut-Katanga		
Congo, Dem Rep	Province du Kasai-Occidental	Kasai		
Congo, Dem Rep	Province de l' Equateur	Nord-Ubangi		

**Results**

**Project Development Objective Indicators**

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Indicator Name	Core	Unit of Measure		Baseline	Current	End Target
Direct project beneficiaries	<input checked="" type="checkbox"/>	Number	Value	62000.00	49000.00	100000.00
			Date	31-Dec-2009	31-Dec-2013	31-Dec-2017
			Comments	This indicator was modified with the planned Additional Financing and now only takes into account the direct beneficiaries of SNCC services. Value for female beneficiaries not available yet. Contract signed with GET to do respective surveys and provide data	Total number of SNCC passengers for the full year 2013	
Female beneficiaries	<input checked="" type="checkbox"/>	Percentage Sub Type Supplemental	Value	0.00	24500.00	0.00
SNCC: Average transit time of mining exports by rail between the Copperbelt region and the Zambian border	<input type="checkbox"/>	Days	Value	16.00	14.90	5.00
			Date	31-Dec-2009	31-Dec-2013	31-Dec-2017
			Comments		Above is average transit time for the full year 2013 (2013 target is 15)	
SNCC: Mainline locomotives dispatch reliability (breakdowns per 100,000 km)	<input type="checkbox"/>	Number	Value	75.00	56.00	10.00
			Date	31-Dec-2009	31-Dec-2013	31-Dec-2017
			Comments	Based on annual reporting	Performance on the full year 2013.	Based on annual reporting
SNCC: Total transport volumes in Traffic Units (TU millions)	<input type="checkbox"/>	Number	Value	185.00	193.00	600.00
			Date	31-Dec-2009	31-Dec-2013	31-Dec-2017
			Comments	Based on annual reporting	Above number is for full calendar year 2013.	Based on annual reporting
SNCC: Staff productivity (TU/staff/year)	<input type="checkbox"/>	Number	Value	17700.00	21600.00	70000.00
			Date	31-Dec-2009	31-Dec-2013	31-Dec-2015
			Comments		Full year average. 193 million TU and 8,935 average monthly payroll staff (8,038 average for month of December 2013)	

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SNCC: Cash flow from operations before Interests, Taxes and Amortization (million US\$)	<input type="checkbox"/>	Amount(USD)	Value	-35.00	-48.00	0.00
			Date	31-Dec-2009	31-Dec-2013	31-Dec-2017
			Comments		Un-audited financial results	
Number of transport SOEs to achieve improvement of operational performance targets	<input type="checkbox"/>	Number	Value	0.00	0.00	4.00
			Date	31-Dec-2009	31-Dec-2013	31-Dec-2017
			Comments			3
Number of individual transport SOEs to adopt a governance plan	<input type="checkbox"/>	Number	Value	0.00	6.00	6.00
			Date	31-Dec-2009	31-Dec-2013	31-Dec-2017
			Comments			

**Intermediate Results Indicators**

Indicator Name	Core	Unit of Measure		Baseline	Current	End Target
SNCC: Cumulative length of rehabilitated and upgraded rail track	<input type="checkbox"/>	Kilometers	Value	0.00	70.00	600.00
			Date	31-Dec-2009	31-Dec-2013	31-Dec-2017
			Comments		70 km of maintenance works (2013 target is 20 Km)	
SNCC: Cumulative number of staff taking retirement	<input type="checkbox"/>	Number	Value	0.00	3868.00	3500.00
			Date	31-Dec-2009	31-Dec-2013	31-Dec-2017
			Comments		Social Plans 1 & 2	3500
RVA: Cumulative number of ADS-B systems installed	<input type="checkbox"/>	Number	Value	0.00	0.00	5.00
			Date	31-Dec-2009	31-Dec-2013	31-Dec-2017
			Comments		Contract is now under implementation, installation in 2014.	
RVA: Average annual number of Air Traffic System (ATS) incidents (airprox)	<input type="checkbox"/>	Number	Value	12.00	9.00	3.00
			Date	31-Dec-2009	31-Dec-2013	31-Dec-2017
			Comments	Based on annual reporting	For full year 2013	Based on annual reporting
RVA: Average annual number of Air Traffic System (ATS) incidents (comms)	<input type="checkbox"/>	Number	Value	78.00	5.00	15.00
			Date	31-Dec-2009	31-Dec-2013	31-Dec-2017
			Comments	Based on annual reporting	For full year 2013	Based on annual reporting
SCTP (ex-ONATRA): CFMK total transport volumes	<input type="checkbox"/>	Metric ton	Value	93714.00	70230.00	140000.00
			Date	31-Dec-2009	31-Dec-2013	31-Dec-2017
			Comments	Based on annual reporting	For full year 2013.	Based on annual reporting
Completion of annual procurement and financial audits of SOEs	<input type="checkbox"/>	Yes/No	Value	No	No	Yes
			Date	31-Dec-2009	31-Dec-2013	31-Dec-2017

			Comments	Based on annual reporting	Contracts with auditors were signed in August 2013. Audits ongoing.	Based on annual reporting
Average passenger transit time at Beach Ngobila passenger terminal	<input type="checkbox"/>	Hours	Value	1.00	1.00	0.50
			Date	31-Dec-2009	31-May-2014	31-Dec-2017
			Comments			
The National Committee on Transport and Trade Facilitation is in place and effective	<input type="checkbox"/>	Yes/No	Value	No	No	Yes
			Date	31-Dec-2009	31-May-2014	31-Dec-2015
			Comments			

**Data on Financial Performance (as of 08-Jul-2014)**

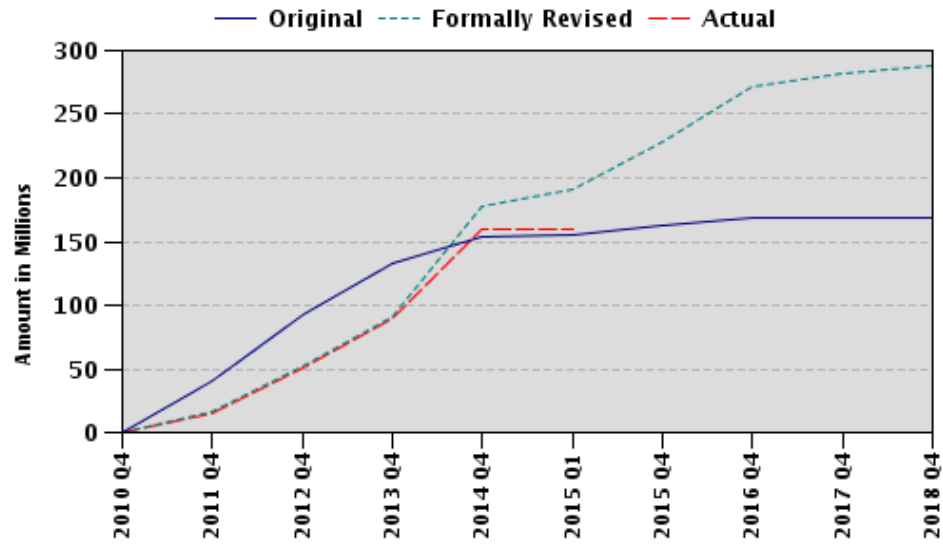
**Financial Agreement(s) Key Dates**

Project	Ln/Cr/Tf	Status	Approval Date	Signing Date	Effectiveness Date	Original Closing Date	Revised Closing Date
P092537	IDA-H5950	Effective	29-Jun-2010	14-Jul-2010	15-Apr-2011	31-Dec-2015	30-Jun-2018
P092537	IDA-H8590	Effective	11-Jun-2013	22-Jul-2013	11-Oct-2013	30-Jun-2018	30-Jun-2018

**Disbursements (in Millions)**

Project	Ln/Cr/Tf	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	% Disbursed
P092537	IDA-H5950	Effective	XDR	168.80	168.80	0.00	147.09	21.71	87.00
P092537	IDA-H8590	Effective	XDR	119.30	119.30	0.00	12.62	106.68	11.00

**Disbursement Graph**



**Key Decisions Regarding Implementation**

NA

**Restructuring History**

Level 2 CD Decision on 15-Jul-2014

**Related Projects**

P129594-DRC-Multi-Modal Transp Additional Financing