# Local Government and Decentralization Project (P111577)

EAST ASIA AND PACIFIC | Indonesia | Social, Urban, Rural and Resilience Global Practice Global Practice | IBRD/IDA | Specific Investment Loan | FY 2010 | Seq No: 9 | ARCHIVED on 16-Oct-2016 | ISR24520 |

Implementing Agencies: Ministry of Public Works, Secretariat General, BPKP, Ministry of Finance, Bappenas

# **Key Dates**

#### **Key Project Dates**

Bank Approval Date:08-Jun-2010
Planned Mid Term Review Date:31-Dec-2012

Original Closing Date:30-Jun-2014

Effectiveness Date:20-Jan-2011
Actual Mid-Term Review Date:03-Jun-2013

Revised Closing Date:31-Dec-2018

# **Project Development Objectives**

Project Development Objective (from Project Appraisal Document)

The objective of the project is to improve the accountability and reporting of the central government's Specific Purpose Grants(DAK) for the infrastructure sub-sectors within pilot local governments (LGs). This will be done through improved financial andtechnical reporting, and verification of outputs delivered by LGs with the DAK grants.

Has the Project Development Objective been changed since Board Approval of the Project Objective?

Board Approved Revised Project Development Objective (If project is formally restructured)

The objective of the Project is to improve the accountability and reporting of the central government's Specific Purpose Grants(DAK) for basic infrastructure, consisting of roads, irrigation, water and sanitation, within Selected Local Governments.

## Components

Name

Public Disclosure Authorized

DAK Reimbursement:(Cost \$720.00 M)

Institutional Support Program:(Cost \$18.50 M)

Verification of Outputs:(Cost \$14.50 M)

# **Overall Ratings**

| Name                                 | Previous Rating                           | Current Rating                            |
|--------------------------------------|---|---|
| Progress towards achievement of PDO  | <ul><li>Satisfactory</li></ul>            | <ul><li>Moderately Satisfactory</li></ul> |
| Overall Implementation Progress (IP) | <ul><li>Moderately Satisfactory</li></ul> | Moderately Satisfactory                   |
| Overall Risk Rating                  | Moderate                                  | <ul><li>Substantial</li></ul>             |

# Implementation Status and Key Decisions

Progress towards achievement of the PDO is downgraded from Satisfactory to Moderately Satisfactory. The reporting and accountability of Specific Purpose Grants (*Dana Alokasi Khusus* – DAK) in the infrastructure sub-sectors has improved markedly in participating local governments across Indonesia, as measured by the PDO-level indicators. Prior to this project, the central government had limited information on the how effectively local governments were spending the DAK transfers. Through this project, a web-based reporting system (WBRS) for local governments has been established and is being used extensively by participating local governments. Physical outputs by local governments continue to be effectively and efficiently verified by the Government's Internal Auditor (*Badan Pengawasan Keuangan dan Pembangunan* – BPKP). Both the WBRS and BPKP's verification are highly effective and relevant means by which the central government ensures adequate reporting and accountability of infrastructure DAK. However, substantial risks have arisen with regard to stakeholder support for continued implementation of the original design of the Project, as well as an additional moderate risk in relation to the technical design of the Project given ongoing changes in the government's DAK policy. These risks include budgetary support at the national level and project management capacity issues which may have a deleterious effect on implementation in the coming period.

#### **Risks**

# **Systematic Operations Risk-rating Tool**

| Risk Category  | Rating at Approval | Previous Rating               | Current Rating                |
|--|--------------------|-------------------------------|-------------------------------|
| Political and Governance                                     |                    | Moderate                      | <ul><li>Moderate</li></ul>    |
| Macroeconomic  |                    | <ul><li>Moderate</li></ul>    | Moderate                      |
| Sector Strategies and Policies                               |                    | <ul><li>Moderate</li></ul>    | Moderate                      |
| Technical Design of Project or Program                       |                    | Low                           | Moderate                      |
| Institutional Capacity for Implementation and Sustainability |                    | <ul><li>Substantial</li></ul> | <ul><li>Substantial</li></ul> |
| Fiduciary  |                    | <ul><li>Substantial</li></ul> | <ul><li>Substantial</li></ul> |
| Environment and Social                                       |                    | <ul><li>Moderate</li></ul>    | Moderate                      |
| Stakeholders   |                    | <ul><li>Moderate</li></ul>    | <ul><li>Substantial</li></ul> |
| Other  |                    | Low                           | <ul><li>Low</li></ul>         |
| Overall  |                    | Moderate                      | <ul><li>Substantial</li></ul> |

## Results

## **Project Development Objective Indicators**

## ▶ % DAK reports submitted online through Web-Based Reporting System (Percentage, Custom)

|       | Baseline    | Actual (Previous) | Actual (Current) | End Target  |
|-------|-------------|-------------------|------------------|-------------|
| Value | 80.00       | 70.00             | 91.00            | 80.00       |
| Date  | 31-Jul-2014 | 15-Feb-2016       | 06-Apr-2016      | 31-Dec-2018 |

#### Comments

As of October, 2016, 208 out of 209 participating LGs have used WBRS to submit the DAK Infrastructure reports. The use of WBRS to report the implementation of DAK has exceeded the 2016 target by 21%.

## ▶ % of physical outputs reported, verified, and meeting eligibility criteria (Percentage, Custom)

|       | Baseline    | Actual (Previous) | Actual (Current) | End Target  |
|-------|-------------|-------------------|------------------|-------------|
| Value | 87.00       | 80.00             | 85.00            | 88.00       |
| Date  | 31-Jul-2014 | 15-Feb-2016       | 31-May-2016      | 31-Dec-2017 |

#### Comments

BPKP's 2016 verification showed that, by value, 85% of total DAK infrastructure allocation in 2016 was verifiable. This achievement exceeds the 2016 target by 1%.

#### **Overall Comments**

#### **Intermediate Results Indicators**

#### ▶ Percentage of LGs that receive DAK payment 1 from MoF by March 31. (Percentage, Custom)

|       | Baseline    | Actual (Previous) | Actual (Current) | End Target  |
|-------|-------------|-------------------|------------------|-------------|
| Value | 54.30       | 66.00             | 16.50            | 60.00       |
| Date  | 30-Jun-2010 | 15-Feb-2016       | 31-May-2016      | 31-Dec-2018 |

#### Comments

44 of 267 participating Local Governments had received DAK Payment 1 from MOF by March 31. The significant decrease (compared to the last year achievement) is due to delayed submission on the DAK 2015 financial reconciliation report from LGs to MOF. MOF then suspended the disbursement of the DAK first tranche until they receive the reconciliation report.

This achievement is 23.5% less than what has been targeted for 2016.

| ▶ Supplement of MPW | Technical Guidelines on Safeguard is                                    | sued by MPW Minister | ial Circular letter (Text, 0 | Custom)  |
|---------------------|---|----------------------|------------------------------|--|
|                     | Baseline  | Actual (Previous)    | Actual (Current)             | End Target   |
| Value               | The original MPW Technical Guidelines do not include Safeguards issues. | Issued               | Issued                       | Issuance of the MPW Supplement Technical Guidelines, include Safeguards. |
| Date                | 30-Jun-2010   | 27-Jan-2015          | 27-Jan-2015                  | 30-Jun-2014  |
|                     |   |                      |                              |  |

| ▶ MoF produce annual M& | E reports for the project, mid | -term evaluation report and fin   | al evaluation report (Text   | t, Custom)   |
|-------------------------|--------------------------------|---|--|--|
|                         | Baseline                       | Actual (Previous)   | Actual (Current)   | End Target   |
| Value                   | N/A                            | The PIU submitted the 2014 M&E report along with the submission of IFR for Q4 2014 on Feb 5, 2015. The IFR for Q1 2015 was submitted on June 25, 2015 | PIU has not submitted<br>the 2015 M&E report as<br>well as the IFR for Q1<br>and Q2 2016 | Annual and quarterly project report and IFRs, Annual M&E, Mid-Term Evaluation, and Final Evaluation Reports are submitted on time. |
| Date                    | 30-Jun-2010                    | 26-Jun-2015   | 09-Aug-2016  | 31-Dec-2018  |
|                         |                                |   |  |  |

| ▶ % | of contracts with | work completed | with documented | physical ha | ndover by E | December 31 ( | Number, Custom | 1) |
|-----|-------------------|----------------|-----------------|-------------|-------------|---------------|----------------|----|
|-----|-------------------|----------------|-----------------|-------------|-------------|---------------|----------------|----|

|       | Baseline    | Actual (Previous) | Actual (Current) | End Target  |
|-------|-------------|-------------------|------------------|-------------|
| Value | 0.00        | 96.70             | 99.00            | 80.00       |
| Date  | 30-Jun-2010 | 27-Apr-2015       | 31-May-2016      | 31-Dec-2015 |

#### Comments

Data resource: BPKP 2016 Verification of Outputs. This achievement exceeds the 2016 target by 29%.

## ▶ Contracts with quality of outputs delivered according to contract by December 31 (Percentage, Custom)

|       | Baseline    | Actual (Previous) | Actual (Current) | End Target  |
|-------|-------------|-------------------|------------------|-------------|
| Value | 0.00        | 34.00             | 29.00            | 45.00       |
| Date  | 30-Jun-2010 | 27-Apr-2015       | 27-Apr-2015      | 31-Dec-2018 |

#### Comments

% of eligible contracts compared to verifiable contract population.

This achievement is 6% less than what has been targeted for 2016.

# ▶ Maintain an issued Supplement of the MPW's Technical Guidelines on Environmental and Safeguards through MPW Circular Letter applicable to all Selected Local Governments in each FY (Date, Custom)

|       | Baseline    | Actual (Previous) | Actual (Current) | End Target  |
|-------|-------------|-------------------|------------------|-------------|
| Value | 20-Dec-2010 | 27-Jan-2015       | 27-Jan-2015      | 30-Jan-2015 |
| Date  | 20-Dec-2010 | 27-Jan-2015       | 27-Jan-2015      | 31-Dec-2018 |

| Date  | 31-Jul-2014 | 15-Feb-2016       | 31-May-2016      | 31-Dec-2018 |  |  |
|---|-------------|-------------------|------------------|-------------|--|--|
| Value   | 73.00       | 73.00             | 99.00            | 80.00       |  |  |
|   | Baseline    | Actual (Previous) | Actual (Current) | End Target  |  |  |
| ▶ % of LGs with functioning procurement unit (ULP) (Percentage, Custom) |             |                   |                  |             |  |  |

#### Comments

This achievement exceeds the 2016 target by 27%.

▶ BPKP submits to PIU a quantitative and qualitative Verification Report consistent with the TORs for the same as specified in the Verification Arrangement by May 31 (Yes/No, Custom)

|       | Baseline    | Actual (Previous) | Actual (Current) | End Target  |
|-------|-------------|-------------------|------------------|-------------|
| Value | N           | Υ                 | Υ                | Υ           |
| Date  | 02-Sep-2014 | 23-Jun-2015       | 31-May-2016      | 31-Dec-2018 |

| ▶ Issuance by BPKP of Verification Manual and socialization of BPKP regional representatives by February 28 of each FY |  |
|--|--|
| (Yes/No, Custom)   |  |

| Value N Y Y Y  | (100/10, 0000011) |             |                   |                  |             |
|--|-------------------|-------------|-------------------|------------------|-------------|
|  |                   | Baseline    | Actual (Previous) | Actual (Current) | End Target  |
| Date 02-Sep-2014 30-Apr-2015 20-Jap-2016 31-Dec-2019 | Value             | N           | Υ                 | Υ                | Υ           |
| 02-06p-2014 00-Api-2010 29-0an-2010 01-060-2010      | Date              | 02-Sep-2014 | 30-Apr-2015       | 29-Jan-2016      | 31-Dec-2018 |

**Overall Comments** 

# **Data on Financial Performance**

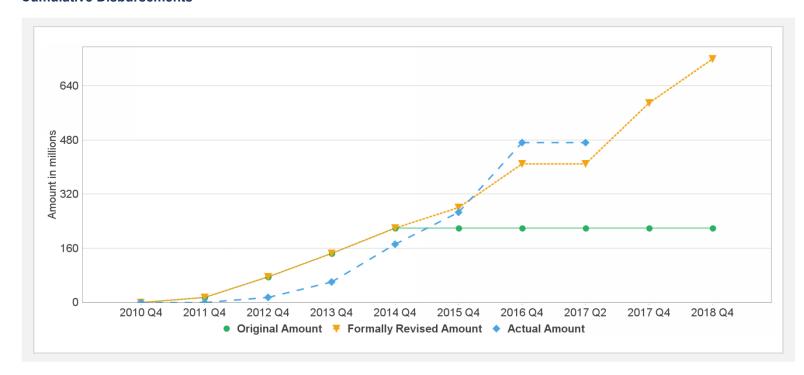
# Disbursements (by loan)

| Project | Loan/Credit/TF | Status    | Currency | Original | Revised | Cancelled | Disbursed | Undisbursed | Disbursed |
|---------|----------------|-----------|----------|----------|---------|-----------|-----------|-------------|-----------|
| P111577 | IBRD-79140     | Closed    | USD      | 220.00   | 219.77  | 0.23      | 219.77    | 0.00        | 100%      |
| P111577 | IBRD-84380     | Effective | USD      | 500.00   | 500.00  | 0.00      | 252.54    | 247.46      | 51%       |

# **Key Dates (by loan)**

| Project | Loan/Credit/TF | Status Approval D |             | Signing Date | Effectiveness Date | Orig. Closing Date | Rev. Closing Date |
|---------|----------------|-------------------|-------------|--------------|--------------------|--------------------|-------------------|
| P111577 | IBRD-79140     | Closed            | 08-Jun-2010 | 23-Jun-2010  | 20-Jan-2011        | 30-Jun-2014        | 31-Dec-2015       |
| P111577 | IBRD-84380     | Effective         | 30-Sep-2014 | 27-Nov-2014  | 02-Feb-2015        | 31-Dec-2018        | 31-Dec-2018       |

## **Cumulative Disbursements**



# **Restructuring History**

Level Approved on 01-Apr-2013 ,Level 2 Approved on 14-Apr-2014 ,Level 2 Approved on 08-Feb-2016

# Related Project(s)

P123940-AF to the Local Government and Decentralization Project /LGDP Phase II