Financing Agreement
(Feeder Roads Development Project)

between

REPUBLIC OF RWANDA

and

INTERNATIONAL DEVELOPMENT ASSOCIATION

Dated April 3, 2014
FINANCING AGREEMENT

AGREEMENT dated 3, 2014, entered into between REPUBLIC OF RWANDA (“Recipient”) and INTERNATIONAL DEVELOPMENT ASSOCIATION (“Association”). The Recipient and the Association hereby agree as follows:

ARTICLE I — GENERAL CONDITIONS; DEFINITIONS

1.01. The General Conditions (as defined in the Appendix to this Agreement) constitute an integral part of this Agreement.

1.02. Unless the context requires otherwise, the capitalized terms used in this Agreement have the meanings ascribed to them in the General Conditions or in the Appendix to this Agreement.

ARTICLE II — FINANCING

2.01. The Association agrees to extend to the Recipient, on the terms and conditions set forth or referred to in this Agreement, a credit in an amount equivalent to twenty-nine million four hundred thousand Special Drawing Rights (SDR 29,400,000) (variously, “Credit” and “Financing”) to assist in financing the project described in Schedule 1 to this Agreement (“Project”).

2.02. The Recipient may withdraw the proceeds of the Financing in accordance with Section IV of Schedule 2 to this Agreement.

2.03. The Maximum Commitment Charge Rate payable by the Recipient on the Unwithdrawn Financing Balance shall be one-half of one percent (1/2 of 1%) per annum.

2.04. The Service Charge payable by the Recipient on the Withdrawn Credit Balance shall be equal to three-fourths of one percent (3/4 of 1%) per annum.

2.05. The Payment Dates are February 15 and August 15 in each year.

2.06. The principal amount of the Credit shall be repaid in accordance with the repayment schedule set forth in Schedule 3 to this Agreement.

2.07. The Payment Currency is Dollars.
ARTICLE III — PROJECT

3.01. The Recipient declares its commitment to the objective of the Project. To this end, the Recipient shall carry out the Project through the Ministry of Agriculture and Animal Resources (MINAGRI) in accordance with the provisions of Article IV of the General Conditions.

3.02. Without limitation upon the provisions of Section 3.01 of this Agreement, and except as the Recipient and the Association shall otherwise agree, the Recipient shall ensure that the Project is carried out in accordance with the provisions of Schedule 2 to this Agreement.

ARTICLE IV — EFFECTIVENESS; TERMINATION

4.01. The Effectiveness Deadline is the date ninety (90) days after the date of this Agreement.

4.02. For purposes of Section 8.05 (b) of the General Conditions, the date on which the obligations of the Recipient under this Agreement (other than those providing for payment obligations) shall terminate is twenty (20) years after the date of this Agreement.

ARTICLE V — REPRESENTATIVE; ADDRESSES

5.01 The Recipient’s Representative is its minister responsible for finance.

5.02. The Recipient’s Address is:

Ministry of Finance and Economic Planning
P. O. Box 158
Kigali
Rwanda
Facsimile:
250-252-57-75-81

5.03. The Association’s Address is:

International Development Association
1818 H Street, N.W.
Washington, D.C. 20433
United States of America
Cable: INDEVAS
Telex: 248423 (MCI)
Facsimile: 1-202-477-6391
Washington, D.C.
AGREED at Kigali, Rwanda, as of the day and year first above written.

REPUBLIC OF RWANDA

By

[Signature]

Authorized Representative

Name: CLAVER GATEE

Title: MINISTER OF FINANCE AND ECONOMIC PLANNING

INTERNATIONAL DEVELOPMENT ASSOCIATION

By

[Signature]

Authorized Representative

Name: CAROLYN

Title: COUNTRY MANAGER
SCHEDULE 1

Project Description

The objective of the Project is to enhance all season road connectivity to agricultural market centers in selected Districts.

The Project consists of the following parts:

Part A: Rehabilitation, Upgrading and Maintenance of Selected Feeder Roads

1. Rehabilitating, upgrading and maintenance of selected feeder roads in Karongi and Nyamasheke Districts.

2. Rehabilitating and upgrading selected feeder roads in Rwanagana and Gisagara Districts.

3. Maintenance of selected feeder roads in Rwanagana and Gisagara Districts.

Part B: Strategy Development for Rural Access and Transport Mobility Improvement

1. Preparation of a national feeder roads development strategy and program.

2. Preparation of District business plans for feeder roads development and transport services improvement.

3. Building capacity of participating Districts in rural feeder roads management including provision of technical assistance to support District staff in Project implementation.

4. Strengthening the capacity of MINAGRI and RTDA in feeder roads development, maintenance, planning and monitoring.

5. Providing office and field inspection equipment to MINAGRI, RTDA and the participating Districts.

6. Building the capacity of the Road Maintenance Fund for the financing of the roads network.

7. Preparing follow-up feeder roads investment operations including carrying out design and feasibility studies on selected feeder roads, and preparation of associated environmental and social safeguard instruments.

8. Training and organization of local community associations.
Part C: Institutional Development and Project Management

1. Providing advisory services and technical assistance for financial management, monitoring and evaluation, and engineering aspects to MINAGRI.

2. Providing technical assistance for environmental, social, technical and financial audits.

3. Supporting the monitoring and evaluation of the Project.

SCHEDULE 2

Project Execution

Section I. Implementation Arrangements

A. Institutional Arrangements

Ministry of Agriculture and Animal Resources

1. The Ministry of Agriculture and Animal Resources shall be responsible for Project implementation, management, and monitoring and evaluation, including administrative and financial management, procurement, and environmental and social safeguards.

Project Steering Committee

2. The Recipient shall maintain, throughout Project implementation, a steering committee with terms of reference satisfactory to the Association and with adequate resources to carry out its responsibilities under the Project.

3. The Steering Committee shall provide policy and strategic guidance to the Project.

Single Project Implementation Unit

4. The Recipient shall, throughout Project implementation: (a) maintain, within MINAGRI, the Single Project Implementation Unit (SPIU) comprising the SPIU Coordinator who shall head said Unit, the Department Heads and such other technical specialists as may be agreed with the Association, all with qualifications and experience satisfactory to the Association; and (b) ensure that the SPIU has adequate resources to carry out its responsibilities under the Project.

5. The SPIU shall be responsible for day-to-day Project management and implementation including financial management, procurement and monitoring and evaluation.

District Project Management Team

6. The Recipient shall, throughout Project implementation, maintain in each selected District a District Project Management Team with terms of reference and staffing acceptable to the Association.

7. The District Project Management Team shall be responsible for District-level Project implementation.
B. Implementation Arrangements

*Project Implementation Manual*

1. The Recipient shall: (a) (i) prepare, under terms of reference satisfactory to the Association, and furnish to the Association a Project implementation manual containing detailed guidelines and procedures for the implementation of the Project, including in the areas of monitoring and evaluation, procurement, coordination, social and environmental safeguards, financial, administrative and accounting procedures, corruption and fraud mitigation measures and such other arrangements and procedures as shall be required for the Project; and (ii) thereafter adopt and carry out the Project in accordance with such Project implementation manual as shall have been approved by the Association (Project Implementation Manual); and (b) except as the Association shall otherwise agree in writing, not amend or waive, or permit to be amended or waived any provision of the Project Implementation Manual.

2. In case of a conflict between the provisions of the Project Implementation Manual and this Agreement, those of this Agreement shall prevail.

*Annual Work Plan and Budget*

3. The Recipient shall, not later than May 31 of each year, prepare and furnish to the Association, an annual program of activities proposed for implementation under the Project during the following Fiscal Year, together with a proposed budget for the purpose.

4. The Recipient shall exchange views with the Association on each such proposed annual work plan, and shall thereafter carry out such program of activities for such following Fiscal Year, as shall have been agreed with the Association.

*MINAGRI-RTDA Project Implementation Agreement*

5. In order to achieve the objectives of Part B of the Project, the Recipient shall: (a) cause RTDA to provide technical support to MINAGRI; and (b) cause MINAGRI not later than six (6) months after the Effective Date, to enter into a Project Implementation Agreement with RTDA, in form and substance satisfactory to the Association, setting forth RTDA’s role and responsibilities with respect to the carrying out of Part B of the Project.

6. The Recipient shall not amend or waive, or permit to be amended or waived any provision of the Project Implementation Agreement except with the prior written consent of the Association.
MINAGRI-District Project Implementation Agreements

7. To facilitate the implementation of the Project at the District level, the Recipient shall cause MINAGRI, not later than six (6) months after the Effective Date, to enter into project implementation agreements with each selected District detailing mutual responsibilities for the implementation of the Project and detailing other terms and conditions as may be approved by the Association ("District Project Implementation Agreement"), such terms and conditions to include the obligation of said District to: (i) carry out its activities under the Project with due diligence and efficiency and in accordance with the Project Implementation Manual and the Anti-corruption Guidelines; (ii) maintain policies and procedures adequate to enable it to monitor the progress of its activities under the Project and the achievement of the Project’s objectives; (iii) enable the Recipient and the Association to inspect the Project activities within the District’s jurisdiction, its operation and any relevant records and documents; and (iv) prepare and furnish to the Recipient and the Association all such information as the Recipient or the Association may reasonably request relating to the foregoing.

8. The Recipient shall exercise its rights and perform its obligations under each District Project Implementation Agreement in such manner as to protect the interests of the Recipient and the Association and to accomplish the purposes of the Financing. Except as the Association shall otherwise agree, the Recipient shall not assign, amend, abrogate or waive any Program Participation Agreement or any of its provisions.

C. Anti-Corruption

The Recipient shall ensure that the Project is carried out in accordance with the provisions of the Anti-Corruption Guidelines.

D. Safeguards

1. The Recipient shall ensure that the Project is carried out in accordance with the provisions of the ESMF and the RPF.

2. Further to Part D.1 of this Section I, the Recipient shall ensure that:

(a) (i) all terms of reference for all studies or other technical assistance to be carried out under the Project are consistent with and pay due attention to the ESMF and RPF and to the Recipient’s own laws relating to the environment and social aspects; (ii) in drafting any manuals under the Project, due attention is given to the ESMF and RPF; and (iii) to this end, the Recipient shall, prior to undertaking each study included in the Project: (1) prepare and furnish the terms of reference for such study to
the Association for its review; (2) afford the Association a reasonable opportunity to exchange views with the Recipient on said terms of reference; and (3) promptly finalize such terms of reference as shall have been approved by the Association; and

(b) in respect of each feeder road to be rehabilitated, upgraded or maintained under the Project: (i) an ESIA, ESMP and/or RAP for said road is prepared, as required under the ESMF and the RPF; (ii) each such instrument is furnished to the Association for its review and approval prior to the implementation of said rehabilitation, upgrading or maintenance; and (iii) each such instrument is thereafter adopted and disclosed in country and the Association’s Infoshop in accordance with the provisions of the ESMF and the RPF.

Section II. Project Monitoring, Reporting and Evaluation

A. Project Reports

The Recipient shall monitor and evaluate the progress of the Project and prepare Project Reports in accordance with the provisions of Section 4.08 of the General Conditions and on the basis of the indicators acceptable to the Association and set out in the Project Implementation Manual. Each Project Report shall cover the period of one semester, and shall be furnished to the Association not later than forty-five (45) days after the end of the period covered by such report.

B. Financial Management, Financial Reports and Audits

1. The Recipient shall maintain or cause to be maintained a financial management system in accordance with the provisions of Section 4.09 of the General Conditions.

2. Without limitation on the provisions of Part A of this Section, the Recipient shall prepare and furnish to the Association as part of the Project Report not later than forty-five (45) days after the end of each calendar semester, interim unaudited financial reports for the Project covering the semester, in form and substance satisfactory to the Association.

3. The Recipient shall have its Financial Statements audited in accordance with the provisions of Section 4.09 (b) of the General Conditions. Each audit of the Financial Statements shall cover the period of one fiscal year of the Recipient, commencing with the fiscal year in which the first withdrawal was made under the Preparation Advance for the Project. The audited Financial Statements for each such period shall be furnished to the Association not later than six (6) months after the end of such period.
Section III. Procurement

A. General

1. **Goods, Works and Non-consulting Services.** All goods, works and non-consulting services required for the Project and to be financed out of the proceeds of the Financing shall be procured in accordance with the requirements set forth or referred to in Section I of the Procurement Guidelines, and with the provisions of this Section.

2. **Consultants’ Services.** All consultants’ services required for the Project and to be financed out of the proceeds of the Financing shall be procured in accordance with the requirements set forth or referred to in Sections I and IV of the Consultant Guidelines, and with the provisions of this Section.

3. **Definitions.** The capitalized terms used below in this Section to describe particular procurement methods or methods of review by the Association of particular contracts, refer to the corresponding method described in Sections II and III of the Procurement Guidelines, or Sections II, III, IV and V of the Consultant Guidelines, as the case may be.

B. Particular Methods of Procurement of Goods, Works and Non-consulting Services

1. **International Competitive Bidding.** Except as otherwise provided in paragraph 2 below, goods, works and non-consulting services shall be procured under contracts awarded on the basis of International Competitive Bidding.

2. **Other Methods of Procurement of Goods, Works and Non-consulting Services.** The following table specifies the methods of procurement, other than International Competitive Bidding, which may be used for goods, works and non-consulting services. The Procurement Plan shall specify the circumstances under which such methods may be used:
<table>
<thead>
<tr>
<th>Procurement Method</th>
</tr>
</thead>
<tbody>
<tr>
<td>(a) Limited International Bidding</td>
</tr>
<tr>
<td>(b) National Competitive Bidding</td>
</tr>
<tr>
<td>(c) Shopping</td>
</tr>
<tr>
<td>(d) Direct Contracting</td>
</tr>
<tr>
<td>(e) Procurement under Framework Agreements in accordance with procedures which have been found acceptable to the Association</td>
</tr>
<tr>
<td>(f) Procurement from UNOPS</td>
</tr>
<tr>
<td>(g) Community Participation procedures which have been found acceptable to the Association and set out in the Project Implementation Manual</td>
</tr>
</tbody>
</table>

C. **Particular Methods of Procurement of Consultants’ Services**

1. **Quality- and Cost-based Selection.** Except as otherwise provided in paragraph 2 below, consultants’ services shall be procured under contracts awarded on the basis of Quality and Cost-based Selection.

2. **Other Methods of Procurement of Consultants’ Services.** The following table specifies methods of procurement, other than Quality and Cost-based Selection, which may be used for consultants’ services. The Procurement Plan shall specify the circumstances under which such methods may be used:
D. **Review by the Association of Procurement Decisions**

The Procurement Plan shall set forth those contracts which shall be subject to the Association’s Prior Review. All other contracts shall be subject to Post Review by the Association.

**Section IV. Withdrawal of the Proceeds of the Financing**

**A. General**

1. The Recipient may withdraw the proceeds of the Financing in accordance with the provisions of Article II of the General Conditions, this Section, and such additional instructions as the Association shall specify by notice to the Recipient (including the “World Bank Disbursement Guidelines for Projects”, dated May 2006, as revised from time to time by the Association and as made applicable to this Agreement pursuant to such instructions), to finance Eligible Expenditures as set forth in the table in paragraph 2 below.

2. The following table specifies the categories of Eligible Expenditures that may be financed out of the proceeds of the Financing (“Category”), the allocations of the amounts of the Financing to each Category, and the percentage of expenditures to be financed for Eligible Expenditures in each Category:
<table>
<thead>
<tr>
<th>Category</th>
<th>Amount of the Financing Allocated (expressed in SDR)</th>
<th>Percentage of Expenditures to be Financed (inclusive of Taxes)</th>
</tr>
</thead>
<tbody>
<tr>
<td>(1) Goods (including vehicles), works, non-consulting services,</td>
<td>28,800,000</td>
<td>100%</td>
</tr>
<tr>
<td>consultants’ services, Training and Operating Costs for the Project,</td>
<td></td>
<td></td>
</tr>
<tr>
<td>except for Part A.3 thereof</td>
<td></td>
<td></td>
</tr>
<tr>
<td>(2) Refund of Preparation Advance</td>
<td>600,000</td>
<td>Amount payable pursuant to Section 2.07 of the General Conditions</td>
</tr>
<tr>
<td>TOTAL AMOUNT</td>
<td>29,400,000</td>
<td></td>
</tr>
</tbody>
</table>

B. Withdrawal Conditions; Withdrawal Period

1. Notwithstanding the provisions of Part A of this Section, no withdrawal shall be made for payments made prior to the date of this Agreement.

2. The Closing Date is June 30, 2021.

Section V. Other Undertakings

Recipient’s Contribution

The Recipient shall:

1. The Recipient shall prepare and furnish to the Association, on or before May 31 in each year, or such other date as may be agreed with the Association, a proposed cash flow based maintenance plan for such year, detailing the maintenance works under Part A(3) of the Project proposed to be carried out by the Recipient during each quarter of the year and the projected costs associated therewith; and thereafter adopt such cash flow based maintenance plan for such year, taking into account the comments of the Association thereon (“Cash Flow Maintenance Plan”) provided, however, that the Cash Flow Maintenance Plan for the year during which this Agreement becomes effective shall be submitted within thirty (30) days of the Effective Date of the Agreement.
2. For purposes of financing Part A(3) of the Project, the Recipient shall maintain at all times during Project implementation, in Rwandan Francs, in its central bank, a separate account under terms and conditions acceptable to the Association, ("Counterpart Fund Account"), to be managed by MINAGRI, into which it shall deposit, at the beginning of each quarter, funds in amounts necessary to meet the cost of carrying out Part A(3) of the Project and any resettlement activities, as set forth in the Cash Flow Maintenance Plan.

3. The Recipient shall deposit into the Counterpart Fund Account, not later than 30 days after the Effective Date of this Agreement, an initial advance for purposes of carrying out Part A(3) of the Project and any resettlement activities, as detailed in the Cash Flow Maintenance Plan, and shall thereafter replenish the Counterpart Fund Account taking into account the balance of funds in the account and projected expenditures, at the beginning of each quarter, with such amounts as shall be sufficient to cover the cost of carrying out Part A(3) of the Project and any resettlement activities during said quarter, all as detailed in the Cash Flow Maintenance Plan.

4. The Recipient shall ensure that funds deposited into the Counterpart Fund Account shall be used exclusively to finance expenditures under Part A(3) of the Project and any resettlement activities under the Project.

5. For purposes of implementing Part A(3) of the Project, the Recipient shall enter into multi-year maintenance contracts, in form and substance satisfactory to the Association, with contractors whose qualifications, experience, and terms of reference shall be satisfactory to the Association.
**SCHEDULE 3**

Repayment Schedule

<table>
<thead>
<tr>
<th>Date Payment Due</th>
<th>Principal Amount of the Credit repayable (expressed as a percentage)*</th>
</tr>
</thead>
<tbody>
<tr>
<td>On each February 15 and August 15:</td>
<td></td>
</tr>
<tr>
<td>commencing August 15, 2024 to and including February 15, 2034</td>
<td>1%</td>
</tr>
<tr>
<td>commencing August 15, 2034 to and including February 15, 2054</td>
<td>2%</td>
</tr>
</tbody>
</table>

* The percentages represent the percentage of the principal amount of the Credit to be repaid, except as the Association may otherwise specify pursuant to Section 3.03 (b) of the General Conditions.
APPENDIX

Section I. Definitions

1. “Agreed Annual Work Plan” means the program of activities agreed each Fiscal Year between the Recipient and the Association for implementation under the Project in accordance with Section I.B.3 of Schedule 2 to this Agreement during the following Fiscal Year, as the same may be revised from time to time in accordance with said Section.


3. “Category” means a category set forth in the table in Section IV of Schedule 2 to this Agreement.


5. “Displaced Person” means any person who, on account of the execution of the Project, has experienced or would experience direct economic and social impacts caused by: (a) the involuntary taking of land, resulting in his or her: (i) relocation or loss of shelter; (ii) loss of assets or access to assets; or (iii) loss of income sources or means of livelihood, whether or not such person must move to another location; or (b) the involuntary restriction of access to legally designated parks and protected areas, resulting in adverse impacts on the livelihood of such persons.


7. “District Project Management Team” means the Recipient’s team responsible for Project implementation in each selected District, and comprising the infrastructure officer as coordinator and officers from procurement, finance, planning, agricultural and environment units of the District administration.

8. “ESIA” means an Environmental and Social Impact Assessment, acceptable to the Association, prepared by the Recipient pursuant to the ESMF identifying and assessing the potential environmental impacts of proposed project activities, evaluating alternatives, and designing appropriate mitigation, management, and monitoring measures; and “ESIAs” means, collectively, all such assessments.

9. “Environmental and Social Management Framework” or “ESMF” means the Environmental and Social Management Framework prepared and adopted by the
Recipient, dated November 2013, defining the set of mitigation, enhancement, monitoring, and institutional measures to be taken during implementation of the Project to eliminate any adverse environmental and social impacts, offset them, reduce them to acceptable levels, or to enhance positive impacts of the Project activities.

10. “ESMP” means an Environmental and Social management Plan, acceptable to the Association, prepared by the Recipient pursuant to the ESMF setting out the measures to be taken during Project implementation to eliminate, or offset the adverse environmental and social impacts of Project activities; and “ESMPs” means, collectively, all such plans.

11. “Fiscal Year” means each fiscal year of the Recipient commencing on July 1 and ending on June 30 of the subsequent year.


13. “Local Development Support Fund” means the agency of the Recipient established under Law No. 41/2010 of 25/11/2010 with the mandate to promote and oversee development activities in local administrative entities, or the legal successor thereto.

14. “MINAGRI- District Project Implementation Agreement” means with respect to each participating District, the agreement acceptable to the Association to be entered into between MINAGRI and said District, in accordance with the provisions of Section I.B.7 of Schedule 2 to this Agreement.

15. “MINAGRI-RTDA Project Implementation Agreement” means with the agreement acceptable to the Association to be entered into between MINAGRI and RTDA, in accordance with the provisions of Section I.B.5 of Schedule 2 to this Agreement.

16. “Ministry of Agriculture and Animal Resources” or “MINAGRI” means the Recipient’s ministry at the time responsible for agriculture and animal resources.

17. “Ministry of Infrastructure” or “MINIFRA” means the Recipient’s ministry at the time responsible for infrastructure, including classified road infrastructure development and management, transport delivery services and mobility, and transport regulation.

18. “Ministry of Local Government” means the Recipient’s ministry at the time responsible for local government matters.

19. “Operating Costs” means the incremental expenses incurred by the Recipient on account of Project implementation, management, and monitoring, including
expenses for office space rental, utilities, and supplies, bank charges, communications, vehicle operation, maintenance, and insurance, building and equipment maintenance, advertising expenses, travel and supervision, salaries of contractual and temporary Project staff, but excluding salaries, fees, honoraria, and bonuses of members of the Recipient’s civil service.

20. “Participating District” means the Districts of Karongi, Nyamasheke, Rwamagana and Gisagara.

21. “Preparation Advance” means the advance referred to in Section 2.07 of the General Conditions, granted by the Association to the Recipient pursuant to the letter agreement signed on behalf of the Association on July 9, 2013 and on behalf of the Recipient on July 25, 2013 (Project Preparation Advance No. Q853-0-RW).


23. “Procurement Plan” means the Recipient’s procurement plan for the Project, dated February 3, 2014, and referred to in paragraph 1.18 of the Procurement Guidelines and paragraph 1.25 of the Consultant Guidelines, as the same shall be updated from time to time in accordance with the provisions of said paragraphs.

24. “Project Implementation Manual” means the Project Implementation Manual in form and substance acceptable to the Association prepared by the Recipient in accordance with the provisions of Section I.B of Schedule 2 to this Agreement, as the same may be amended in accordance with the provisions of said Section.

25. “Project Steering Committee” means a committee established for purposes of the Project and referred to in Section I.A(2) of Schedule 2 to this Agreement comprising representatives of MINAGRI, Ministry of Infrastructure, Ministry of Local Government, RTDA and the Local Development Support Fund.

26. “Resettlement Action Plan” or “RAP” means a resettlement action plan, acceptable to the Association, prepared in accordance with the provisions of the RPF, and “RAPs” means, collectively, all such plans.

28. "Road Maintenance Fund" means the Recipient's entity responsible for financing of road maintenance, under the supervisory authority of the Ministry of Infrastructure, established and operating pursuant to the Recipient's Law No. 52 bis/2006 of December 12, 2007, as said Law may be amended from time to time, or the legal successor thereto.

29. "Rwanda Transport Development Agency" or "RTDA" means a semi-autonomous road agency, established and operating pursuant to the Recipient's Law No 02/2010 of January 20, 2010, as said Law may be amended from time to time, or the legal successor thereto.

30. "Single Project Implementation Unit" or "SPIU" means a department of the Recipient within MINAGRI responsible for implementation of all donor funded projects in MINAGRI and for assisting MINAGRI in the implementation of the Project.

31. "SPIU Coordinator" means the team leader appointed by the Recipient, with qualifications and experience acceptable to the Association, who shall be responsible for the overall management of the SPIU and for the implementation of the Project at national level.

32. "Training" means the training of persons involved in Project-supported activities, such term including seminars, workshops, and study tours, and costs associated with such activity include travel and subsistence costs for training participants, costs of securing the services of trainers, rental of training facilities, preparation and reproduction of training materials and other costs directly related to course preparation and implementation.

33. "United Nations Office for Procurement Services" or "UNOPS" means an agency of the United Nations established in 1974 to expand the capacity of the United Nations system and its partners to implement peace building, humanitarian and development operations that matter for people in need.