

Implementation Status & Results
Ghana
Ghana---Social Opportunities Project (P115247)

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Operation Name: Ghana---Social Opportunities Project (P115247)	Project Stage: Implementation	Seq.No: 7	Status: ARCHIVED	Archive Date: 09-Jan-2014
Country: Ghana	Approval FY: 2010			
Product Line: IBRD/IDA	Region: AFRICA	Lending Instrument: Specific Investment Loan		
Implementing Agency(ies):				

Key Dates

Board Approval Date	20-May-2010	Original Closing Date	30-Jun-2016	Planned Mid Term Review Date	16-Feb-2014	Last Archived ISR Date	25-Jun-2013
Effectiveness Date	19-Oct-2010	Revised Closing Date	30-Jun-2016	Actual Mid Term Review Date			

Project Development Objectives

Project Development Objective (from Project Appraisal Document)

The objectives of the Project are to improve targeting in social protection spending, increase access to conditional cash transfers nationwide, increase access to employment and cash-earning opportunities for the rural poor during the agricultural off-season, and improve economic and social infrastructure in target districts.

Has the Project Development Objective been changed since Board Approval of the Project?

Yes No

Component(s)

Component Name	Component Cost
Component One: Rationalize National Social Protection Policy. (US\$2.5 million)	2.50
Component Two: Labor Intensive Public Works (LIPW). (US\$56 million, including an IDA contribution of US\$56 million)	56.00
Component Three: Livelihood Empowerment Against Poverty Program (LEAP).(US\$20 million)The main objective of this component is to sup	20.00
Component Four: Capacity Building. (US\$4.1 million)	4.10
Component Five: Project Management and Coordination.(US\$6.5 million)	6.50

Overall Ratings

	Previous Rating	Current Rating
Progress towards achievement of PDO	Satisfactory	Satisfactory
Overall Implementation Progress (IP)	Satisfactory	Satisfactory
Overall Risk Rating	Moderate	Moderate

Implementation Status Overview

Below is a summary of broad project achievements to date.

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Component One: Rationalize National Social Protection Policy. (US\$2.5 million). The draft final report on the rationalization of national social protection policy study was submitted by ILO in August, 2013 despite earlier delays. This study will provide the road map for further work related to the Governments strategy to rationalize expenditures on social protection, complement ongoing efforts under the Common Targeting System under preparation and the preparation of the Social Protection Strategy. The report will be completed by December 31, 2013.

Component Two: Labor Intensive Public Works (LIPW) (US\$56 million). As per the recent data received end of November 2013, the Labor Intensive Public Works implementation continues to be on track. A total of 275 sub-projects made up of school blocks and clinics, feeder roads, small earth dams and dugouts and climate change mitigation activities have been completed. Another 157 sub-projects are on-going. Total expenditure increased from GHC 24,276,878.43, at the end of June 2013 to GHC 32,829,864.11 to November 2013. As of November 30, 2013, person days of unskilled labor stood at 2,844,680 (50.3%) against the end of project target of 5,650,000 . About 92,448 individuals have been employed of which 88,867 (96.1%) are unskilled workers.

Component Three: Livelihood Empowerment against Poverty Program (LEAP) (US\$20 million). Component Three: Livelihood Empowerment against Poverty Program (LEAP) (US \$20 million). A scaling up of the program is envisaged and the following targets have been proposed by MGCSP: December 2013 (100,000); and December 2014; (150,000). Government has made provision of Ghana Cedes 38 million in the FY14 budget to cover the grants for the targeted households.

Component Four: Capacity Building. (US\$4.1 million). Activities under this component are on track. To date the following training activities were completed: (i) 45 LIPW coaches from the Ghana Irrigation Development Authority and Department of Feeder Roads; (ii) 89 Field Supervisors mainly from the Works Department of the District Assemblies; (iii) 243 Contractor Supervisors from 95 Firms; (iv) 44 persons, staff of the Ministry of Food and Agriculture (MOFA) who were given customized training to lead the delivery of Climate Change mitigation interventions; and (v) staff of the Project Coordinating Unit were trained on critical aspects of the LIPW delivery process such as effective LIPW design focusing on ensuring labor content, targeting, improving payments and data collection and management.

Component Five: Project Management and Administration. This component funds costs associated with Project management and coordination; relevant technical assistance; project monitoring and evaluation; consultancy services; communication and training; equipment and vehicles; and incremental operating costs. Implementation of these activities is satisfactory.

Locations

Country	First Administrative Division	Location	Planned	Actual
Ghana	Not Entered	Republic of Ghana		
Ghana	Upper West Region	Nadowli		
Ghana	Upper West Region	Sissala West		
Ghana	Upper West Region	Wa East		
Ghana	Upper West Region	Wa West		
Ghana	Upper West Region	Sissala East		
Ghana	Upper West Region	Jirapa Lambussie		
Ghana	Upper East Region	Talensi-Nabdam		
Ghana	Upper East Region	Garu-Tempane		

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Country	First Administrative Division	Location	Planned	Actual
Ghana	Upper East Region	Builsa		
Ghana	Upper East Region	Bongo		
Ghana	Northern Region	Nanumba South		
Ghana	Northern Region	Nanumba North		
Ghana	Northern Region	Sawla-Tuna-Kalba		
Ghana	Upper East Region	Bawku West		
Ghana	Northern Region	Bunkpurugu-Yunyoo		
Ghana	Upper West Region	Lawra		
Ghana	Northern Region	Karaga		
Ghana	Northern Region	Gushiegu		
Ghana	Northern Region	Bole		
Ghana	Northern Region	Kpandai		
Ghana	Northern Region	East Gonja		
Ghana	Brong-Ahafo	Atebubu		
Ghana	Volta Region	Nkwanta North		
Ghana	Volta Region	Nkwanta South		
Ghana	Brong-Ahafo	Pru		
Ghana	Brong-Ahafo	Sene		
Ghana	Volta Region	Krachi East		
Ghana	Volta Region	Krachi West		
Ghana	Brong-Ahafo	Nkoranza North		
Ghana	Central Region	Assin South		
Ghana	Central Region	Twifo Hemang Lower Denkyira		
Ghana	Ashanti Region	Sekyere Afram Plains		
Ghana	Central Region	Upper Denkyira		

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Ghana	Western Region	Ellembelle		
Ghana	Eastern Region	Dangme East		
Ghana	Eastern Region	Atiwa		
Ghana	Northern Region	Saboba		
Ghana	Northern Region	Chereponi		
Ghana	Upper West Region	Lambussie Karni		
Not Entered	Not Entered	Not Entered		

Results

Project Development Objective Indicators

Indicator Name	Core	Unit of Measure		Baseline	Current	End Target
Beneficiaries of Safety Nets programs (number)	<input checked="" type="checkbox"/>	Number	Value	14000.00	166795.00	200000.00
			Date	05-Mar-2010	30-Sep-2013	
			Comments			
Beneficiaries of Safety Nets programs - Other cash transfers programs (number)	<input checked="" type="checkbox"/>	Number Sub Type Breakdown	Value	0.00	0.00	0.00
			Date		30-Sep-2013	30-Jun-2016
			Comments	This indicator was introduced during project design, however, obtaining a baseline and data for subsequent periods has been difficult.	This indicator needs to be re-visited during the MTR given the difficulty in obtaining the necessary data.	
Beneficiaries of Safety Nets programs - Conditional cash transfers (number)	<input checked="" type="checkbox"/>	Number Sub Type Breakdown	Value	14000.00	74347.00	200000.00
			Date		30-Sep-2013	30-Jun-2016
			Comments			
Beneficiaries of Safety Nets programs - Female (number)	<input checked="" type="checkbox"/>	Number Sub Type Breakdown	Value	8000.00	105631.00	110000.00
			Date	05-Mar-2010	30-Sep-2013	30-Jun-2016
			Comments			
Beneficiaries of Safety Nets programs - Cash-for-work, food-for-work and public works (number)	<input checked="" type="checkbox"/>	Number Sub Type Breakdown	Value	0.00	92448.00	30000.00
			Date	05-Mar-2010	30-Sep-2013	30-Jun-2016
			Comments			
Direct project beneficiaries	<input checked="" type="checkbox"/>	Number	Value	0.00	166795.00	156800.00

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			Date	20-May-2010	30-Sep-2013	30-Jun-2016
			Comments			
Female beneficiaries	<input checked="" type="checkbox"/>	Percentage Sub Type Supplemental	Value	50.00	63.30	25.00
Direct project beneficiaries under cash transfer component	<input type="checkbox"/>	Number Sub Type Breakdown	Value	0.00	74347.00	140000.00
			Date	20-May-2010	30-Sep-2013	30-Jun-2016
			Comments			
Direct project beneficiaries under LIPW component	<input type="checkbox"/>	Number Sub Type Breakdown	Value	0.00	53588.00	16800.00
			Date	20-May-2010	30-Sep-2013	30-Jun-2016
			Comments			
Average earnings of unskilled workers in LIPWs (cedi)	<input type="checkbox"/>	Number	Value	0.00	250.04	150.00
			Date	20-May-2010	30-Sep-2013	30-Jun-2016
			Comments			
Person days of unskilled workers	<input type="checkbox"/>	Number	Value	0.00	2844680.00	1500000.00
			Date	20-May-2010	30-Sep-2013	30-Jun-2016
			Comments			
LEAP and Ghana Health Insurance indigent exemption expenditures in GoG's overall package of pro-poor expenditures as defined by MoFEP	<input type="checkbox"/>	Percentage	Value	0.19	0.70	3.00
			Date	20-May-2010	30-Sep-2013	30-Jun-2016
			Comments	LEAP only		LEAP+Ghana Health Insurance
Social protection spending allocated to programs targeted to the poor	<input type="checkbox"/>	Percentage	Value	0.00	30.35	6.00
			Date	20-May-2010	30-Sep-2013	30-Jun-2016
			Comments	This indicator was introduced during project design, however, obtaining a baseline and data for subsequent periods has been difficult.	Provisional	

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Intermediate Results Indicators

Indicator Name	Core	Unit of Measure		Baseline	Current	End Target
A policy and institutional framework favorable to scaling-up the project is in place	<input type="checkbox"/>	Yes/No	Value	No	No	Yes
			Date	20-May-2010	30-Sep-2013	30-Jun-2016
			Comments			

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Project resources used in compliance with project objectives and procedures	<input type="checkbox"/>	Yes/No	Value	No	Yes	Yes
			Date	20-May-2010	30-Sep-2013	30-Jun-2016
			Comments			
Pilot formally evaluated against agreed upon indicators (coverage and targeting performance) and lessons learned incorporated into rollout plan	<input type="checkbox"/>	Yes/No	Value	No	Yes	Yes
			Date	20-May-2010	30-Sep-2013	30-Jun-2016
			Comments			
Targeting performance (share of beneficiaries from the poorest 20% of population)	<input type="checkbox"/>	Percentage	Value	48.00	50.00	60.00
			Date	20-May-2010	30-Sep-2013	30-Jun-2016
			Comments	42-48% (2006)		>60%
Enrolled beneficiaries in the districts where LEAP pilot will be intensified (% increase)	<input type="checkbox"/>	Number	Value	100.00	230.77	250.00
			Date	20-May-2010	30-Sep-2013	30-Jun-2016
			Comments			
LEAP administrative costs compared to total costs	<input type="checkbox"/>	Percentage	Value	30.00	10.57	20.00
			Date	20-May-2010	30-Sep-2013	30-Jun-2016
			Comments	2009		
Total worker earnings as share of LIPW cost	<input type="checkbox"/>	Percentage	Value	40.00	47.00	50.00
			Date	20-May-2010	30-Sep-2013	30-Jun-2016
			Comments		Baseline data provided by the previous GSOP team was invalid due to absence of adequate information. Current figure provided by the new GSOP project team is based on research, consultations and in depth analysis.	
Maintenance program established for roads and dams	<input type="checkbox"/>	Number	Value	10.00	0.00	40.00
			Date	20-May-2010	30-Sep-2013	30-Jun-2016
			Comments			
Rehabilitated dams inspected annually by communities (under supervision of the district engineer) for dam safety concerns	<input type="checkbox"/>	Percentage	Value	50.00	0.00	90.00
			Date	20-May-2010	30-Sep-2013	30-Jun-2106
			Comments			
Roads rehabilitated, Rural	<input checked="" type="checkbox"/>	Kilometers	Value	0.00	1344.95	85.00
			Date	20-May-2010	30-Sep-2013	30-Jun-2016

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			Comments			Targets are estimates and will be adjusted based on the final selection of sub-projects.
Updated and tested menu of LIPW with costs and labor contribution unit	<input type="checkbox"/>	Yes/No	Value	No	Yes	Yes
			Date	20-May-2010	30-Sep-2013	30-Jun-2016
			Comments			
Payments to workers under LIPW program made within 20 days after the attendance at work sites	<input type="checkbox"/>	Percentage	Value	60.00	100.00	90.00
			Date	20-May-2010	30-Sep-2013	30-Jun-2016
			Comments		11 days average after the end of a shift.	
Payments made to contractors after receipt of performance security	<input type="checkbox"/>	Percentage	Value	50.00	100.00	90.00
			Date	20-May-2010	30-Sep-2013	30-Jun-2016
			Comments		Only one contractor received a performance security Bank guarantee and was given the advance payment.	
LEAP operational review completed and action plan prepared	<input type="checkbox"/>	Yes/No	Value	No	Yes	Yes
			Date	20-May-2010	30-Sep-2013	30-Jun-2016
			Comments			
Working group to set priorities for social protection indicators to be set under MoFEP leadership	<input type="checkbox"/>	Yes/No	Value	No	No	Yes
			Date	20-May-2010	30-Sep-2013	30-Jun-2016
			Comments		The work on rationalization of social safety nets is underway. This review also provides the platform for prioritizing social protection programs in Ghana. The indicators are yet to be developed and will be included in forthcoming review to be finalized by the ILO under Component 1.	

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Data on Financial Performance (as of 20-Dec-2013)

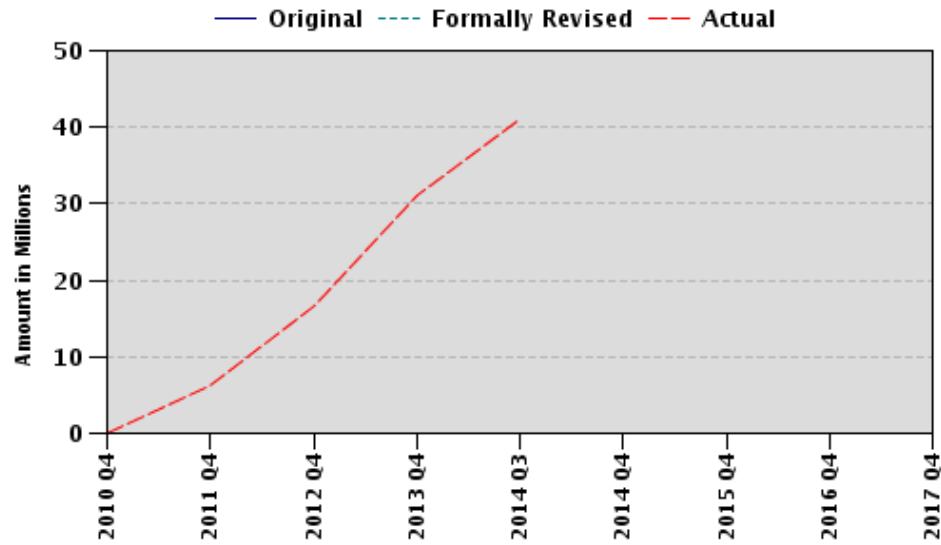
Financial Agreement(s) Key Dates

Project	Ln/Cr/Tf	Status	Approval Date	Signing Date	Effectiveness Date	Original Closing Date	Revised Closing Date
P115247	IDA-47350	Effective	20-May-2010	08-Sep-2010	19-Oct-2010	30-Jun-2016	30-Jun-2016

Disbursements (in Millions)

Project	Ln/Cr/Tf	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	% Disbursed
P115247	IDA-47350	Effective	XDR	58.40	58.40	0.00	41.02	17.38	70.00

Disbursement Graph



Key Decisions Regarding Implementation

The Project MTR will take place in February 2014.

Restructuring History

There has been no restructuring to date.

Related Projects

P146923-AF Ghana Social Opportunities Project