

Implementation Status & Results
Liberia
Economic Governance & Institutional Reform (P107248)

Operation Name: Economic Governance & Institutional Reform (P107248)	Project Stage: Implementation	Seq.No: 7	Status: ARCHIVED	Archive Date: 01-Aug-2011
Country: Liberia	Approval FY: 2008			
Product Line: IBRD/IDA	Region: AFRICA	Lending Instrument: Emergency Recovery Loan		
Implementing Agency(ies): PFMU				

Key Dates

Board Approval Date	13-May-2008	Original Closing Date	31-Aug-2011	Planned Mid Term Review Date	15-Oct-2012	Last Archived ISR Date	01-Aug-2011
Effectiveness Date	23-Jun-2008	Revised Closing Date	31-Dec-2013	Actual Mid Term Review Date			

Project Development Objectives

Project Development Objective (from Project Appraisal Document)

The project development objective is to improve the efficiency and transparency in managing public financial and human resources, focusing on revenue administration, public procurement, budget execution and payroll management.

Has the Project Development Objective been changed since Board Approval of the Project?

Yes No

Component(s)

Component Name	Component Cost
Strengthening public financial management	8.48
Supporting Civil Service Reform	2.20

Overall Ratings

	Previous Rating	Current Rating
Progress towards achievement of PDO	Moderately Satisfactory	Moderately Satisfactory
Overall Implementation Progress (IP)	Moderately Satisfactory	Moderately Satisfactory
Overall Risk Rating	Substantial	Substantial

Implementation Status Overview

Achievement of the project development objective (PDO) under the original EGIRP remains moderately satisfactory. Progress in achieving the PDO during this period has been limited, which is mainly attributable to slow implementation of activities under several components.

Overall implementation progress continues to be moderately satisfactory despite slow progress. During this period, progress has been made in implementing some activities under Component 1.3 (Institutional Strengthening for PPCC) and Component 2.2 (Rehabilitating and Strengthening LIPA). Financial management continues to be satisfactory. At end-September, total commitment and disbursement stood at US\$10.4 million (95 percent of total grant) and outstanding commitments at US\$2.4 million. Procurement management is

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considered to be moderately satisfactory due to long delays in processing procurement transactions, including the recruitment of a Procurement Specialist (PS) to replace the one who resigned early May 2011. Overall project management is considered moderately unsatisfactory as key project personnel (procurement specialist and project coordinator) are being recruited.

Locations

Country	First Administrative Division	Location	Planned	Actual
Liberia	Montserrado County	Monrovia		
Liberia	Not Entered	Republic of Liberia		

Results

Project Development Objective Indicators

Indicator Name	Core	Unit of Measure		Baseline	Current	End Target
Average difference between budget out-turn and legislated budget allocation for each Ministry.	<input type="checkbox"/>	Text	Value	21 percent	9 percent	8 percent
			Date	09-Jul-2007	30-Jun-2011	03-Dec-2011
			Comments		FY2010/11	
Revenue administration cost as a percentage of revenue	<input type="checkbox"/>	Text	Value	No reliable data	1 percent of total revenue excluding grant	less than 5 percent
			Date	07-Dec-2007	30-Jan-2010	03-Dec-2011
			Comments		Total revenue include one time payment by concession companies and does not imply that tax administration cost is low as of 3rd quarter	
Percentage of public procurement that used direct contracting and other less competitive methods without proper justification	<input type="checkbox"/>	Text	Value	No reliable data	82% of 4th quarter procurement value	Less than 30 percent
			Date	09-Jul-2007	30-Jun-2010	03-Dec-2011
			Comments		The data is not reliable but the trend indicates a reduction in non-competitive procurement methods both in value and number of contracts	

Intermediate Results Indicators

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Indicator Name	Core	Unit of Measure		Baseline	Current	End Target
The percentage of the vouchers that MOF can approve upon receipt.	<input type="checkbox"/>	Text	Value	60 percent	95.7	85 percent
			Date	09-Aug-2007	30-Sep-2010	03-Dec-2011
			Comments			
Adherence to the Extractive Industries Transparency Initiative. LEITI has audited and published revenue from Extractive Industries in FY 2008/09.	<input type="checkbox"/>	Text	Value	No audit report published		Achieve EITI compliant status
			Date	10-Dec-2007	08-Dec-2009	03-Dec-2011
			Comments		Liberia is the first African Country to reach EITI compliance status	
Improve transparency by reducing delays in posting of quarterly expenditure	<input type="checkbox"/>	Number Sub Type Supplemental	Value	12.00	6.00	4.00
			Date			
			Comments			
Prepare legislative report on annual financial statement of government account	<input type="checkbox"/>	Text Sub Type Supplemental	Value	Not issue to date		9 months
			Date			
			Comments			
Percentage of collected revenue captured in the Integrated Tax Administration System (ITAS)	<input type="checkbox"/>	Text Sub Type Supplemental	Value	0	20	50
			Date			
			Comments			
At least two reports of payments to and revenue received by the government for extractive industries (mining and minerals) are published within the project	<input type="checkbox"/>	Text Sub Type Supplemental	Value	No reports published		Second report published
			Date			
			Comments			
Percentage of vouchers that MOF can approve upon receipt:	<input type="checkbox"/>	Percentage	Value		85.00	
			Date			
			Comments			
Reducing delays in posting of quarterly expenditure reports.	<input type="checkbox"/>	Text Sub Type Supplemental	Value	more than 45 days	within 45 days for the last quarterly report	
			Date			
			Comments			

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Indicator Name	Core	Unit of Measure		Baseline	Current	End Target
1.5. At least two reports of payments to and revenues received by the government for extractive industries (mining and minerals) are published within the project period:	<input type="checkbox"/>	Text	Value	none	2 reports	
			Date	01-Jan-2009	07-Dec-2011	
			Comments		3rd report will be published in December 2011.	
Number of civil servants registered in Biometric	<input type="checkbox"/>	Number	Value	0.00	26000.00	
			Date	31-May-2009	30-Nov-2011	
			Comments			

Data on Financial Performance (as of 18-Nov-2011)

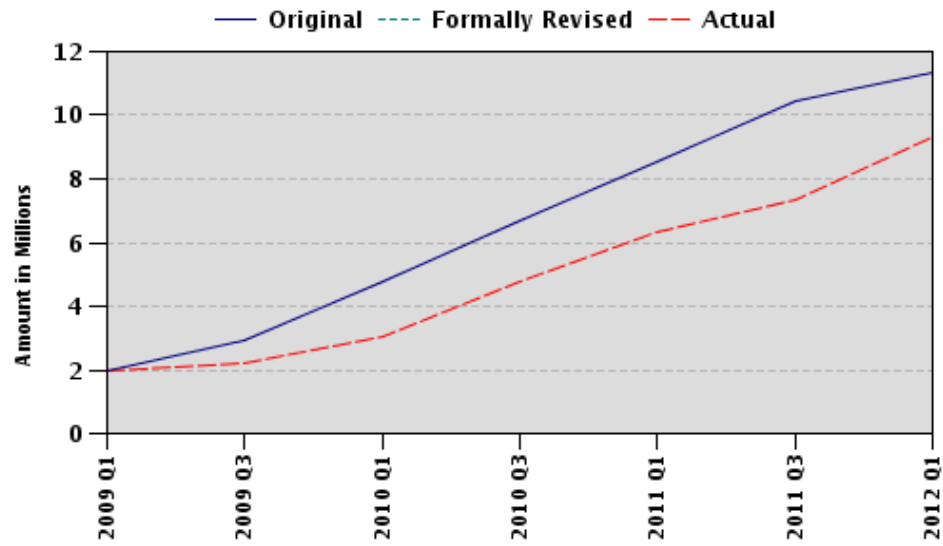
Financial Agreement(s) Key Dates

Project	Loan No.	Status	Approval Date	Signing Date	Effectiveness Date	Closing Date
P107248	IDA-49070	Effective	07-Apr-2011	04-May-2011	26-Oct-2011	31-Dec-2013
P107248	IDA-H3850	Closed	13-May-2008	29-May-2008	23-Jun-2008	31-Aug-2011
P107248	TF-99092	Effective	15-Jun-2011	15-Jun-2011	13-Jul-2011	06-Sep-2012

Disbursements (in Millions)

Project	Loan No.	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	% Disbursed
P107248	IDA-49070	Effective	USD	7.00	7.00	0.00	0.00	7.03	0.00
P107248	IDA-H3850	Closed	USD	11.00	11.00	0.00	9.33	1.13	85.00
P107248	TF-99092	Effective	USD	0.40	0.40	0.00	0.00	0.40	0.00

Disbursement Graph



Key Decisions Regarding Implementation

The ISR will be disclosed to public.

Restructuring History

There has been no restructuring to date.

Related Projects

P124643-Economic Governance & Institutional Reform-Additional Financing