ICRR 10640 Report Number : ICRR10640

ICR Review

Operations Evaluation Department

1. Project Data : Date Posted : 06/27/2000

PROJ ID: P010348 OEDID:

OEDID: C2144 Appraisal Actual

Project Name : Second Bhairawa US\$M)

Project Costs (US\$M) 52.7 59.43

Lumbini rehabilitation

project

Country: Nepal Loan /Credit (US\$M)

Loan/ US\$M) 47.2 52.6

Sector, Major Sect .: Irrigation & Drainage , US\$M)

Cofinancing (US\$M)

Agriculture

L/C Number: C2144

FY)

Board Approval (FY) 90

Partners involved: Closing Date 06/30/1999 06/30/1999

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- 2. Project Objectives and Components
- a. Objectives
- (i) raise agricultural production and farm incomes through expansion of irrigated area thus raising annual agricultural

production of cereals and oilseeds by 54,000 tons directly benefiting 42,000 farmers;

(ii) promote privatization and farmer participation in irrigation development to reduce government costs and improve

their operation, maintenance and sustainability; and

- (iii) strengthen irrigation susbsector institutions.
- b. Components
- (a) construct 73 new deep tubewells (DTWs) serving 8,600 ha, complete 16 DTWs covering nearly 2,000 ha carried

over from the stage II project, turnover to farmers 38 completed stage II DTWs, and modify 64 DTWs covering 7,680

ha from stage I to accommodate farmer management;

- (b) expand an existing Irrigation Line of Credit (ILC) pilot project to cover 6,600 ha in the western regions; and
- (c) institutional development support for the Department of Irrigation (DOI) to strengthen internal management/administration and enhance capacity to implement and manage irrigation sector programs and prepare

projects under the framework of government's 1988 irrigation policy.

c. Comments on Project Cost, Financing and Dates

Apparent cost overrun is covered by appreciation of the SDR and \$ 84,997 was canceled. Farmers' contribution to

the project increased from \$0.5 million at appraisal to \$2.67 million at completion.

3. Achievement of Relevant Objectives:

The first two objectives were substantially achieved and many component targets were exceeded . Private sector and

water user/farmer institutional development was in line with targets while government irrigation institutions

generally

continued to perform below expectations.

4. Significant Outcomes /Impacts:

(i) Agricultural production was raised by 144,000 tons exceeding appraisal estimates primarily because of greater

than anticipated yield improvements and irrigation intensity, even though only 60% of the irrigation target area was

achieved. Farmers' net incomes were substantially increased (but less than appraisal estimates) and FRR were

satisfactory at >20% for DTWs and artesian wells.

(ii) the demand-led ILC significantly exceeded its targets with 276 surface water supplied schemes irrigating 28,355

ha and 217 wells irrigating 4,210 ha ILC farmers contributed on average 12% of capital costs. Under the Bhaiwara

Lumbini DTWs, capital cost contribution by farmers was small (<2%) but at appraisal levels, and (iii) The project formed a Central WUA and four Regional WUAs . Under Bhaiwara Lumbini 168 WUAs were formed

and under ILC over 300 farmer irrigator groups were legalized . In addition, 108 women's groups were formed

covering literacy, sanitation and environment training, basic agro -technology and financial management . A new DOI

HQ building and seven District Offices were completed and a computerized MIS and library were installed . DOI

regional staff successfully updated the national Irrigation Master Plan and databases, and several feasibility studies

and studies (groundwater, marketing, WID) were completed.

□5. Significant Shortcomings (including non -compliance with safeguard policies):

Government's sector institutions were poorly -coordinated between center and field and this jeopardized piloting of

Participatory Joint Management schemes . Five changes of government and many untimely changes of senior staff

adversely affected inter-ministerial coordination, delayed ICB /LCB contracts and nullified training efforts . There is

uncertainty about who (government or private sector) will be responsible for maintaining technical support following

the project. The annual budget release process is not linked to the main construction season and slows construction

activities. Lack of adequate monitoring of financial flows caused late and qualified audit statements .

6. Ratings: ICR OED Review Reason for Disagreement /Comments

Outcome : Satisfactory Satisfactory

Institutional Dev .: Substantial Modest Government's coordination and longer term

technical support roles are unclear as government adjusts towards greater private

sector involvement.

Sustainability : Likely Likely

Bank Performance : Satisfactory
Borrower Perf .: Satisfactory
Quality of ICR :
Satisfactory
Satisfactory

7. Lessons of Broad Applicability:

In countries were social and institutional capital are low, the Bank needs a long term plan of engagement

(possibly over several project cycles) to allow sufficient time for these to develop and ensure sustainability .

Engineering interventions (tubewells) need to be sized according to social manageability rather than to

economies of scale.

There has to be trade-off between hydrogeology and socially appropriate well construction - difficult drilling

conditions (boulder beds) preclude the small-scale private sector groundwater development feasible in nearby

Bangladesh that has almost identical agro -ecological and social conditions .

8. Audit Recommended? Yes No

Why? This project marks a new departure in Nepal towards demand -driven development for the irrigation

sector; while PSD initiatives were substantial it is unclear how far these will be sustainable without continued

government subsidies, and support which is patchy - particularly intersectoral coordination . Some issues remain

unresolved (security of power lines, O&M of rural roads) that provide market links etc.

9. Comments on Quality of ICR:

OK. A major omission is the status of covenants - a fault of the new computer-based format, not the region. $\hfill\Box$