NHAI Technical Assistance Project (P121515)

Key Dates

Key Project Dates

- Board Approval date: 30-Nov-2010
- Effectiveness Date: 21-Mar-2011
- Planned Mid Term Review Date: 31-Dec-2014
- Actual Mid-Term Review Date: 22-Apr-2014
- Original Closing Date: 31-Jul-2016
- Revised Closing Date: 31-Jul-2016

Project Development Objectives

Project Development Objective (from Project Appraisal Document)

Assist NHAI to adopt appropriate practices that would enhance its program management and operational efficiency.

Has the Project Development Objective been changed since Board Approval of the Project Objective?

No

Components

Name

Institutional Support and Capacity Building: (Cost $45.00 M)

Overall Ratings

<table>
<thead>
<tr>
<th>Name</th>
<th>Previous Rating</th>
<th>Current Rating</th>
</tr>
</thead>
<tbody>
<tr>
<td>Progress towards achievement of PDO</td>
<td>Unsatisfactory</td>
<td>Unsatisfactory</td>
</tr>
<tr>
<td>Overall Implementation Progress (IP)</td>
<td>Unsatisfactory</td>
<td>Moderately Unsatisfactory</td>
</tr>
<tr>
<td>Overall Risk Rating</td>
<td>Substantial</td>
<td>High</td>
</tr>
</tbody>
</table>

Implementation Status and Key Decisions

The NHAI TA project has a strong institutional reform agenda, to support MoRTH/NHAI in addressing systematic institutional issues and challenges. The project involves funding consultancy services for institutional strengthening of MoRTH/NHAI in the areas of improvements in project preparation,
contract management, training, procurement and Asset Management System. The project implementation schedule has been inordinately delayed due to slow procurement. However, in last six months procurement activities have progressed and many new activities have been proposed by MoRTH to be included under the project. The project restructuring is in the process.

### Risks

#### Systematic Operations Risk-rating Tool

<table>
<thead>
<tr>
<th>Risk Category</th>
<th>Rating at Approval</th>
<th>Previous Rating</th>
<th>Current Rating</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Political and Governance</td>
<td>--</td>
<td>Low</td>
<td>Low</td>
</tr>
<tr>
<td>--------------------------</td>
<td>----</td>
<td>-----</td>
<td>-----</td>
</tr>
<tr>
<td>Macroeconomic</td>
<td>--</td>
<td>Low</td>
<td>Low</td>
</tr>
<tr>
<td>Sector Strategies and Policies</td>
<td>--</td>
<td>Moderate</td>
<td>Moderate</td>
</tr>
<tr>
<td>Technical Design of Project or Program</td>
<td>--</td>
<td>Substantial</td>
<td>Low</td>
</tr>
<tr>
<td>Institutional Capacity for Implementation and Sustainability</td>
<td>--</td>
<td>Substantial</td>
<td>High</td>
</tr>
<tr>
<td>Fiduciary</td>
<td>--</td>
<td>Moderate</td>
<td>High</td>
</tr>
<tr>
<td>Environment and Social</td>
<td>--</td>
<td>Low</td>
<td>Low</td>
</tr>
<tr>
<td>Stakeholders</td>
<td>--</td>
<td>Moderate</td>
<td>Low</td>
</tr>
<tr>
<td>Other</td>
<td>--</td>
<td>--</td>
<td>--</td>
</tr>
<tr>
<td>Overall</td>
<td>--</td>
<td>Substantial</td>
<td>High</td>
</tr>
</tbody>
</table>

## Results

### Project Development Objective Indicators

- **Implementation of ERP successfully completed (Text, Custom)**

<table>
<thead>
<tr>
<th>Value</th>
<th>Baseline</th>
<th>Actual (Previous)</th>
<th>Actual (Current)</th>
<th>End Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>Currently NHAI has a MIS system which is not integrated in the entire NHAI work process and is not comprehensive</td>
<td>The award has been delayed. Indicator not yet achieved</td>
<td>The award has been delayed. Indicator not yet achieved</td>
<td>Successful completion of maintenance phase</td>
<td></td>
</tr>
<tr>
<td>Date</td>
<td>--</td>
<td>08-Dec-2013</td>
<td>19-Oct-2015</td>
<td>31-Jul-2016</td>
</tr>
</tbody>
</table>

- **Design Review Process established and adopted at NHAI (Text, Custom)**

<table>
<thead>
<tr>
<th>Value</th>
<th>Baseline</th>
<th>Actual (Previous)</th>
<th>Actual (Current)</th>
<th>End Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>n.a.</td>
<td>activity under progress. Indicator not achieved</td>
<td>activity under progress. Indicator not achieved</td>
<td>Evaluation report of experience / results</td>
<td></td>
</tr>
<tr>
<td>Date</td>
<td>02-Nov-2010</td>
<td>08-Dec-2013</td>
<td>19-Oct-2015</td>
<td>31-Jul-2016</td>
</tr>
</tbody>
</table>

- **Implementation of Accident Information and Management System, and Network Safety Management (Text, Custom)**

<table>
<thead>
<tr>
<th>Value</th>
<th>Baseline</th>
<th>Actual (Previous)</th>
<th>Actual (Current)</th>
<th>End Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>Accident module of RIS</td>
<td>--</td>
<td>system being developed</td>
<td>Reduction in</td>
<td></td>
</tr>
</tbody>
</table>
has road accident data for the year 2005-06 and there is no database for work zone accidents

<table>
<thead>
<tr>
<th>Date</th>
<th>Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>02-Nov-2010</td>
<td>08-Dec-2013</td>
</tr>
</tbody>
</table>

### Implementation of GAAP actions and adoption of mitigation measures within the project period (Text, Custom)

<table>
<thead>
<tr>
<th>Baseline</th>
<th>Actual (Previous)</th>
<th>Actual (Current)</th>
<th>End Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>Value</td>
<td>n.a.</td>
<td>being implemented</td>
<td>being implemented</td>
</tr>
<tr>
<td>Date</td>
<td>02-Nov-2010</td>
<td>31-Aug-2011</td>
<td>19-Oct-2015</td>
</tr>
</tbody>
</table>

### Overall Comments

#### Intermediate Results Indicators

### % of NHAI staff trained in accordance with the agreed annual training plans (Percentage, Custom)

<table>
<thead>
<tr>
<th>Baseline</th>
<th>Actual (Previous)</th>
<th>Actual (Current)</th>
<th>End Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>Value</td>
<td>--</td>
<td>10.00</td>
<td>10.00</td>
</tr>
<tr>
<td></td>
<td></td>
<td>50.00</td>
<td></td>
</tr>
</tbody>
</table>

| Date     | 02-Nov-2010       | 08-Dec-2013      | 19-Oct-2015 |

### Performance Evaluation System of Consultants and Contractors established and in operation (Text, Custom)

<table>
<thead>
<tr>
<th>Baseline</th>
<th>Actual (Previous)</th>
<th>Actual (Current)</th>
<th>End Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>Value</td>
<td>n.a.</td>
<td>activity under progress</td>
<td>activity under progress</td>
</tr>
<tr>
<td>Date</td>
<td>02-Nov-2010</td>
<td>08-Dec-2013</td>
<td>19-Oct-2015</td>
</tr>
</tbody>
</table>

### Overall Comments
Data on Financial Performance

Disbursements (by loan)

<table>
<thead>
<tr>
<th>Project</th>
<th>Loan/Credit/TF</th>
<th>Status</th>
<th>Currency</th>
<th>Original</th>
<th>Revised</th>
<th>Cancelled</th>
<th>Disbursed</th>
<th>Undisbursed</th>
<th>Disbursed</th>
</tr>
</thead>
<tbody>
<tr>
<td>P121515</td>
<td>IBRD-79800</td>
<td>Effective</td>
<td>USD</td>
<td>45.00</td>
<td>45.00</td>
<td>0.00</td>
<td>4.61</td>
<td>40.39</td>
<td>10%</td>
</tr>
</tbody>
</table>

Key Dates (by loan)

<table>
<thead>
<tr>
<th>Project</th>
<th>Loan/Credit/TF</th>
<th>Status</th>
<th>Approval Date</th>
<th>Signing Date</th>
<th>Effectiveness Date</th>
<th>Orig. Closing Date</th>
<th>Rev. Closing Date</th>
</tr>
</thead>
</table>

Cumulative Disbursements

Restructuring History

There has been no restructuring to date.
Related Project(s)

There are no related projects.