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Implementation Status & Results
Bosnia and Herzegovina
Health Sector Enhancement Project (P088663)

Operation Name: Health Sector Enhancement Project (P088663) | Project Stage: Implementation | Seq.No: 17 | Status: ARCHIVED | Archive Date: 01-Dec-2013

Country: Bosnia and Herzegovina | Approval FY: 2005

Product Line: IBRD/IDA | Region: EUROPE AND CENTRAL ASIA | Lending Instrument: Specific Investment Loan

Implementing Agency(ies):

Key Dates

Board Approval Date	31-Mar-2005	Original Closing Date	15-Dec-2010	Planned Mid Term Review Date	15-Sep-2008	Last Archived ISR Date	13-Jul-2013
Effectiveness Date	03-Apr-2006	Revised Closing Date	31-Dec-2014	Actual Mid Term Review Date	15-Sep-2008		

Project Development Objectives

Project Development Objective (from Project Appraisal Document)

The objectives of the Project are to (i) expand and enhance the family medicine model of primary health care; (ii) build managementcapacity in the sector; and (iii) strengthen the policy making process through the development and implementation of a system for monitoring and evaluating sector performance.

Has the Project Development Objective been changed since Board Approval of the Project?

◉ Yes ○ No

Component(s)

Component Name	Component Cost
Primary Health Care Restructuring	29.00
Improvement of Health Sector Management Capacity	3.00
Health Policy Formulation and Project Support	8.00

Overall Ratings

	Previous Rating	Current Rating
Progress towards achievement of PDO	Satisfactory	Satisfactory
Overall Implementation Progress (IP)	Satisfactory	Satisfactory
Overall Risk Rating	Low	Low

Implementation Status Overview

This ISR reflects the findings of the implementation support visit conducted from October 21 to 23, 2013. All activities planned under the Additional Financing (AF), are completed or currently being implemented by both entities. Most Project Development Objective indicators are on track.

Implementation of activities in the Federation of Bosnia and Herzegovina (FBiH) have shown significant progress in all components.
In Component 1 – Primary Health Care Restructuring:

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Program of Additional Training (PAT) in Family Medicine has been provided and final examination was formally approved. Additional training on Family Medicine will continue to be delivered in accordance with contracts with Community Health Care Centers in Sarajevo, Zenica, Mostar, and Tuzla. Under the Family Medicine Specialization Program, the Family Medicine Training Centers continue to provide training for 57 Family Medicine Specialization Program residents.
Pilots to incentivize preventive services for non-communicable diseases (NCD) by introducing pay-for-performance started in early January 2013; 100 family medicine teams were enrolled and implementation is on track. Implementation is on track.
A total of 44 additional Family Medicine ambulantas (PHC clinics) have been refurbished and 55 equipped. Development of information system for Primary Health Care is also on track.

In Component 2 – Health Sector Management Capacity Development. Teaching aids and IT equipment have been procured for Sarajevo and Mostar.
In Component 3 – Health Policy Formulation and Project Support. A total of 17 sub-projects (out of 68 applications received) were selected and contracts were developed to implement these innovative sub-projects. The field work for the survey of the population's health status and risk factor for NCDs is completed and final report will be ready by the end of this year.

In Republica Sprska (RS), activities are also on track in accordance with the updated Procurement Plan.
In Component 1. All works under this Project are completed.
While only 36 FM team have valid accreditation, the training and process to accreditate the remaining FM teams was re-launched and it is expected that 240 teams would complete the process by the end of the Project.
The only pending activity is the development and dissemination of clinical guidelines, which is planned by 2014.
In Component 2. The training program is on track. The number of professionals being trained by the Public Health Institute's Health Management Center is slightly larger than the number included in the contract. An additional training on hospital waste management is expected to be implemented as well.
In Component 3. No further progress has been made under this component since the last implementation support mission in March 2013. The new RS PHC strategy has been updated and is now part of the overall RS Strategy, which reflects all sectors and Line Ministries' contributions. The Strategy has been completed and sent out for comments but has not yet been formally adopted

Locations

Country	First Administrative Division	Location	Planned	Actual
Bosnia and Herz	Republika Srpska	Visegrad		
Bosnia and Herz	Republika Srpska	Trebinje		
Bosnia and Herz	Republika Srpska	Sreflije		
Bosnia and Herz	Republika Srpska	Srbac		
Bosnia and Herz	Republika Srpska	Sokolac		
Bosnia and Herz	Republika Srpska	Sipovo		
Bosnia and Herz	Federation of Bosnia and Herzegovina	Sarajevo		
Bosnia and Herz	Republika Srpska	Prnjavor		
Bosnia and Herz	Republika Srpska	Prijedor		
Bosnia and Herz	Republika Srpska	Podgrab		

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Country	First Administrative Division	Location	Planned	Actual
Bosnia and Herz	Republika Srpska	Pale		
Bosnia and Herz	Federation of Bosnia and Herzegovina	Novi Grad		
Bosnia and Herz	Republika Srpska	Mokro		
Bosnia and Herz	Republika Srpska	Modrica		
Bosnia and Herz	Republika Srpska	Milici		
Bosnia and Herz	Republika Srpska	Ljubinje		
Bosnia and Herz	Republika Srpska	Krupa na Vrbasu		
Bosnia and Herz	Republika Srpska	Gornji Ribnik		
Bosnia and Herz	Republika Srpska	Foca		
Bosnia and Herz	Republika Srpska	Branesci Donji		
Bosnia and Herz	Republika Srpska	Bosanski Samac		
Bosnia and Herz	Republika Srpska	Bosanska Gradiska		
Bosnia and Herz	Republika Srpska	Bocac		
Bosnia and Herz	Republika Srpska	Bijeljina		
Bosnia and Herz	Republika Srpska	Berkovici		
Bosnia and Herz	Republika Srpska	Banja Luka		
Bosnia and Herz	Republika Srpska	Demirovac		
Bosnia and Herz	Republika Srpska	Strojice		
Bosnia and Herz	Republika Srpska	Gornji Seher		
Bosnia and Herz	Republika Srpska	Celinac		
Bosnia and Herz	Republika Srpska	Laus		
Bosnia and Herz	Republika Srpska	Ugljevik		
Bosnia and Herz	Republika Srpska	Tilava		
Bosnia and Herz	Republika Srpska	Miljevina		
Bosnia and Herz	Republika Srpska	Dubrava Stara		

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Bosnia and Herz	Republika Srpska	Lazarevo		

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Results

Project Development Objective Indicators

Indicator Name	Core	Unit of Measure		Baseline	Current	End Target
Coverage of population through family medicine teams	☐	Text	Value	About 58% of pop.; FBH: 1,000,000 (2009); RS: 1,200,147	FBiH: 1,474,000 (Sept. 2013) RS: 1,167	About 70% of pop.; FBH 1,500,000; RS: 1,250,000
			Date	22-Mar-2011	23-Oct-2013	31-Dec-2014
			Comments	New since March 2011	FBiH: 1,474,000 (Sept. 2013) RS: 1,167 The census was conducted and preliminary results would be available in December 2013. Evenwhen the absolute number will likely will be lower than the expected goal, the proportion of population covered will largely surpassthe expected 70%	
Number of FM teams and health centers in the RS meeting rigorous accreditation standards	☐	Text	Value	RS: 60/650 or about 9% and 0 health centers	FBiH: N/A RS: 36 accredited.	RS: 260 or 40% of FM team meting accreditation standards; and 35% of health centers to meet safety standards
			Date	22-Mar-2011	23-Oct-2013	31-Dec-2014
			Comments	New since March 2011	On track FBiH: N/A RS: 36 accredited. The remaining teams to achieve the goal being accredited	
Systemic implementation of selected preventive services (i.e., hypertension, breast cancer, prostate enlargement, smoking, etc.) inat least 2 major FBiH cantons	☐	Text	Value	No standard set of preventive services except for special annual programs	FBiH: RBF pilots started on January 1, 2013 and are being implemented satisfactorily RS: N/A	Active selected preventive services implemented systemically by all FM teams in at least two major cantons

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			Date	22-Mar-2011	23-Oct-2013	31-Dec-2014
			Comments	New since March 2011	On track	
Health management center operational with annual budget and regular work plan	☐	Text	Value	Health management center not fully operational	FBiH: The Health Management Center developed as a unit within the Federation PH institute. FPHI signed MOU with the School of Economy – fully operational RS: The Health Management Center fully operational	Health management center operational
			Date		23-Oct-2013	31-Dec-2014
			Comments	New since March 2011	Achieved	
RS and FBiH primary health care strategy operational plan are updated based on evidence of sector performance and include consultative process with stakeholders and between entities	☐	Text	Value	First version completed and adopted	FBiH: Achieved – Operation Plan for 2012 updated yearly RS: The RS Primary Health Care Strategy was updated but it was not yet formally approved	FBH operational plan for PHC reform for 2014 adopted by FBiH MoH based on evidence
			Date	22-Mar-2011	22-Mar-2013	31-Dec-2014
			Comments	New since March 2011	On track	

Intermediate Results Indicators

Indicator Name	Core	Unit of Measure		Baseline	Current	End Target
Number of teams operating in family medicine	☐	Text	Value	FBH: 652; RS: 649	FBiH: 737 RS: 685	FBH: 900; RS: 650
			Date	22-Mar-2011	23-Oct-2013	31-Dec-2014
			Comments	New since March 2011	On track	
Number of doctors in operating FM teams who completed specialization	☐	Text	Value	FBH: 383; RS: 191	FBiH: 391 RS: 215 20 specialist are not working as FM	FBH: 523 specializations in FM; RS: 250 spec. in FM
			Date	22-Mar-2011	23-Oct-2013	
			Comments	New since March 2011	RS Target on track. FBiH will not reach target.	

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Number of FM doctors in operating FM teams who completed PAT	☐	Text	Value	FBH: 740; RS: 342	FBiH: 895 RS: N/A	FBH: 940; RS: 342-no further PAT doctor training in RS
			Date	22-Mar-2011	23-Oct-2013	31-Dec-2014
			Comments	New since March 2011	FBiH will be close to target	
Number of nurses in operating FM teams that completed PAT	☐	Text	Value	FBH: 1437; RS: 1031	FBiH: 1945 RS: 1273	FBH: 1900; RS: 1300
			Date	22-Mar-2011	23-Oct-2013	31-Dec-2014
			Comments	New since March 2011	On track	
Number of FM educators (Cathedra Faculty of Education Center trainers) with a higher education (masters or PhD) in FM	☐	Text	Value	FBH: 27; RS: 5	FBiH: 31 RS: 6	FBH: 35; RS: 10
			Date	22-Mar-2011	23-Oct-2013	31-Dec-2014
			Comments	New since March 2011	On track	
Number of health personnel receiving training	☐	Text	Value	FBH: 3853; RS 2055	FBiH: 4138 RS: 3425	FBH: 4000; RS: 3196
			Date	22-Mar-2011	23-Oct-2013	31-Dec-2014
			Comments	New since March 2011	On track	
Health buildings (physical sites) constructed, reconstructed, or renovated	☐	Text	Value	FBH: 79; RS: 56	FBiH: 79 RS: 80	FBH: 129; RS: 110
			Date	22-Mar-2011	23-Oct-2013	31-Dec-2014
			Comments	New since March 2011	On track	
FM ambulantas constructed, reconstructed or renovated (several ambulantas per DZ)	☐	Text	Value	FBH: 335; RS: 146	FBiH: 379; RS: 213	FBH: 385; RS: 275
			Date	22-Mar-2011	23-Oct-2013	31-Dec-2014
			Comments	New since March 2011	On track	
Family Medicine Offices / ambulantas equipped with medical equipment and or furniture	☐	Text	Value	FBH: 376; RS: 320	FBiH: 430 RS: 409	FBiH 410; RS 470
			Date	22-Mar-2011	23-Oct-2013	31-Dec-2014
			Comments	New since March 2011	On track	
Family Medicine Offices / ambulantas equipped with IT	☐	Text	Value	FBH: 3 DZ (education centers and belonging ambulata); RS: 510	FBiH: Sarajevo and Mostar completed (11 municipalities RS: 157/201 (510/622)	FBH: ambulantas of 3 municipalities; RS: 510

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		Date	22-Mar-2011	23-Oct-2013	31-Dec-2014
		Comments		FBiH achieved	
12Performance Based contracts signed with FM teams (directly or through DZs) in the Federation	Text	Value	FBH: 0	FBiH: 100 Contracts signed 2013. RS: N/A	FBH: 100
		Date	22-Mar-2011	22-Mar-2013	31-Dec-2014
		Comments	New since March 2011	On track	
Development of Federation level rules for the health information standards (HIS)	Text	Value	0	FBiH: Rules completed RS: N/A	FBH rules for HIS
		Date	22-Mar-2011	23-Oct-2013	31-Dec-2014
		Comments	New since March 2011	On track	
Support the implementation of PHC information systems in about 3 municipalities (Federation)	Text	Value	0	FBiH: Not yet in place RS: N/A	3 municipalities
		Date	22-Mar-2011	23-Oct-2013	31-Dec-2014
		Comments	New since March 2011	RS: not applicable	
Development of programs and monitoring tools for targeted non-communicable disease preventive programs (Federation)	Text	Value	0	FBiH: SW application operational on pilot sites RS: N/A	Programs completed
		Date	22-Mar-2011	23-Oct-2013	31-Dec-2014
		Comments	New since March 2011	On track	
Number of trained and equipped community nurses to support FM teams (Federation)	Text	Value	0	FBiH: This activity was moved to a different project RS: N/A	300
		Date	22-Mar-2011	23-Oct-2013	
		Comments	New since March 2011		
Number of clinical guidelines developed and disseminated according to needs of FM practitioners (RS)	Text	Value	31	FBiH: N/A RS: 31	51
		Date	22-Mar-2011	23-Oct-2013	31-Dec-2014
		Comments			
Public Health Grants for Innovative Service Delivery (Federation)	Text	Value	FBH: 40	17	FBH:55
		Date	22-Mar-2011	23-Oct-2013	31-Dec-2014
		Comments		RS: not applicable	

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Data on Financial Performance (as of 30-Sep-2013)

Financial Agreement(s) Key Dates

Project	Ln/Cr/Tf	Status	Approval Date	Signing Date	Effectiveness Date	Original Closing Date	Revised Closing Date

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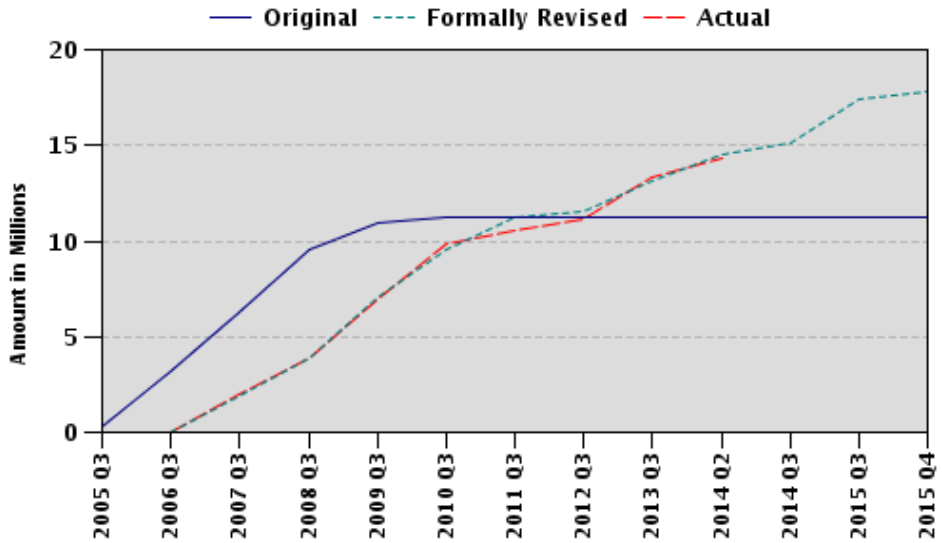
Project	Ln/Cr/Tf	Status	Approval Date	Signing Date	Effectiveness Date	Original Closing Date	Revised Closing Date
P088663	IDA-40470	Closed	31-Mar-2005	05-Sep-2005	03-Apr-2006	15-Dec-2010	31-Dec-2011
P088663	IDA-49120	Effective	22-Mar-2011	05-Jul-2011	27-Dec-2011	31-Dec-2014	31-Dec-2014

Disbursements (in Millions)

Project	Ln/Cr/Tf	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	% Disbursed
P088663	IDA-40470	Closed	XDR	11.20	11.13	0.07	11.13	0.00	100.00
P088663	IDA-49120	Effective	XDR	6.50	6.50	0.00	3.22	3.28	50.00

Disbursement Graph



Key Decisions Regarding Implementation

not applicable

Restructuring History

CD Approved on 05-Jun-2009, Level two Approved on 17-Nov-2010

Related Projects

P120285-Health Sector Enhancement Project Additional Financing

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