



Local Government Project (SLGP) (P095232)

AFRICA | Eswatini | Social, Urban, Rural and Resilience Global Practice Global Practice |
IBRD/IDA | Investment Project Financing | FY 2011 | Seq No: 16 | ARCHIVED on 14-Jun-2019 | ISR37642 |

Implementing Agencies: Ministry of Housing and Urban Development, Project Support Team - SLGP

Key Dates

Key Project Dates

Bank Approval Date: 20-Jan-2011	Effectiveness Date: 12-Mar-2012
Planned Mid Term Review Date: 18-Mar-2015	Actual Mid-Term Review Date: 02-Jun-2015
Original Closing Date: 30-Jun-2017	Revised Closing Date: 30-Jun-2019

Project Development Objectives

Project Development Objective (from Project Appraisal Document)

The project development objective is assist the Kingdom of Swaziland to develop institutionally strengthened rural local governments (Tinkhundla) and urban local governments.

Has the Project Development Objective been changed since Board Approval of the Project Objective?

Yes

Board Approved Revised Project Development Objective (If project is formally restructured)

The new PDO is to assist the Borrower to develop institutionally strengthened rural local governments (Tinkhundla), ULGs, and to improve the Borrower's capacity to respond promptly and effectively to an Eligible Crisis or Emergency.

Components

Name

TINKHUNDLA INFRASTRUCTURE AND CAPACITY BUILDING SUPPORT:(Cost \$7.76 M)
URBAN INFRASTRUCTURE GRANTS AND CAPACITY BUILDING SUPPORT:(Cost \$18.55 M)
PROJECT MANAGEMENT AND TECHNICAL ASSISTANCE:(Cost \$7.18 M)
Contingent Emergency Response Component:(Cost \$0.01 M)

Overall Ratings

Name	Previous Rating	Current Rating
Progress towards achievement of PDO	● Satisfactory	● Satisfactory
Overall Implementation Progress (IP)	● Satisfactory	● Satisfactory
Overall Risk Rating	● Low	● Low

Implementation Status and Key Decisions

The project is on course to achieving its Project Development Objective focusing on institutional strengthening of local governments by supporting enhanced capacity to deliver local services and infrastructure. The performance-based grant to urban (12) and rural (8) local governments have



directly contributed to improved efficiency, transparency, and accountability (based on improved Financial Management, planning, safeguards, budgeting, and implementation capacity), which has direct implications on improving growth and reducing poverty.

Over time, the project has helped improve local governments' performance as measured through performance assessments. Close to 90% of participating urban and rural local governments are now getting 80 or above on their final performance assessments. Most of them have been able to complete budget and audits on time. There is a huge improvement in the understanding and practice of safeguards. A total of 88 basic infrastructure projects completed or soon to be completed by rural local governments, and all 12 urban local governments successfully completing 54 road projects over 5 yearly grants (combining their own contributions to build more sophisticated and larger road projects).

All of these have significantly contributed to local economy and businesses. In particular, urban local governments greatly appreciate the project outcomes which has increased overall capacity, boosted local economy, and greatly improved their public image. The project has brought the local governments closer to residents (through improvements in safeguards and community consultation procedures) and given them higher visibility and accolades. Similarly, there are very positive impacts of Tinkhundla projects on beneficiary communities. The prioritization of small scale infrastructure by rural communities is a particularly positive outcome, resulting in community ownership which should result over the longer term in maintenance contributions and high levels of usage. There are total 110,710 beneficiaries, which is far more than the target of 14,000.

In this context, it will be critical to ensure sustainability of local government capacity building activities carried out under SLGP including mainstreaming of performance-based grants into ongoing local government system (inter-governmental fiscal transfer system) and support ongoing capacity building programs. Two important studies were conducted by the Project to provide practical recommendations on mainstreaming performance grants in local governments: 1) Study of Local Government Finance Mobilization and Review of Grants Allocation System to Sub-National Governments in Swaziland, and 2) Report on the Oversight, Facilitation & Monitoring Systems for Urban and Tinkhundla Local Government.



Risks

Systematic Operations Risk-rating Tool

Risk Category	Rating at Approval	Previous Rating	Current Rating
Political and Governance	--	● Low	● Low
Macroeconomic	--	● Low	● Low
Sector Strategies and Policies	--	● Low	● Low
Technical Design of Project or Program	--	● Low	● Low
Institutional Capacity for Implementation and Sustainability	--	● Low	● Low
Fiduciary	--	● Low	● Low
Environment and Social	--	● Moderate	● Moderate
Stakeholders	--	● Low	● Low
Other	--	● Low	● Low
Overall	--	● Low	● Low

Results

PDO Indicators by Objectives / Outcomes

Direct Project Beneficiaries				
▶Direct project beneficiaries (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	14,000.00	110,710.00	12,800.00
Date	31-Dec-2010	15-Oct-2018	31-May-2019	30-Jun-2019
Comments:	The number of beneficiary is based on beneficiary survey conducted in April/ May 2019. The ICR will further assess the methodological differences in calculating target and final beneficiary number.			
▲Female beneficiaries (Percentage, Custom Supplement)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	51.00	58.00	51.00

Percent of Tinkhundla receiving a score of 80 or above on their final performance assessments.				
▶Percent of Tinkhundla receiving a score of 80 or above on their final performance assessments. (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	87.50	88.75	75.00
Date	31-Dec-2010	15-Oct-2018	31-May-2019	30-Jun-2019

Percent of ULGs receiving a score of 80 or above on their final performance assessments				
▶Percent of ULGs receiving a score of 80 or above on their final performance assessments (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	91.70	91.70	75.00
Date	31-Dec-2010	15-Oct-2018	31-May-2019	30-Jun-2019

Number of beneficiaries benefiting from emergency response and recovery activities.				
▶Number of beneficiaries benefiting from emergency response and recovery activities. (Text, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	TBC



Date	28-Nov-2016	15-Oct-2018	31-May-2019	30-Jun-2019
Comments:	The Contingency Emergency Response Component was never triggered, and so the number of beneficiary benefitting from emergency response remains 0.			

Intermediate Results Indicators by Components

TINKHUNDLA INFRASTRUCTURE AND CAPACITY BUILDING SUPPORT				
▶Percent of targeted Tinkhundla signing annual sub-project execution side letters with MP (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	100.00	100.00	75.00
Date	31-Dec-2010	15-Oct-2018	31-May-2019	30-Jun-2019
▶Percent of targeted Tinkhundla completing annual budgets on time for submission to MTAD (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	100.00	100.00	75.00
Date	31-Dec-2010	15-Oct-2018	31-May-2019	30-Jun-2019

URBAN INFRASTRUCTURE GRANTS AND CAPACITY BUILDING SUPPORT				
▶Roads rehabilitated, Non-rural (Kilometers, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	34.67	37.53	40.00
Date	31-Dec-2010	15-Oct-2018	31-May-2019	30-Jun-2019
▶Percent of ULGs with completed, up-to-date road asset registries (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	92.00	92.00	75.00
Date	31-Dec-2010	15-Oct-2018	31-May-2019	30-Jun-2019
▶Minimum percentage of operating budget allocated to asset maintenance (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	5.00	7.00	7.00	15.00
Date	31-Dec-2010	15-Oct-2018	31-May-2019	30-Jun-2019



▶Percent of ULGs having annual financial audits completed within six months of the end of the financial year and neither adverse nor disclaimed (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	25.00	92.00	92.00	75.00
Date	31-Dec-2010	15-Oct-2018	31-May-2019	30-Jun-2019
▶Development of recommendations for a sustainable local government financing framework (Text, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	no	yes	yes	yes
Date	31-Dec-2010	15-Oct-2018	31-May-2019	30-Jun-2019
▶Number of people provided with access to all-season roads within a 500-meter range under the project (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	5,425.00	25,504.00	7,200.00
Date	31-Dec-2010	15-Oct-2018	31-May-2019	30-Jun-2019
Comments:	The number of beneficiary is based on beneficiary survey conducted in April/ May 2019. The ICR will further assess the methodological differences in calculating target and final beneficiary number.			
▶Capital expenditures to total revenue (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	5.00	28.00	28.00	25.00
Date	31-Dec-2010	15-Oct-2018	31-May-2019	30-Jun-2019

PROJECT MANAGEMENT AND TECHNICAL ASSISTANCE

▶Sub-projects carried out as a percent of sub-projects in agreed annual budgets (planned vs. actual) (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	96.00	96.00	85.00
Date	31-Dec-2010	15-Oct-2018	31-May-2019	30-Jun-2019

Data on Financial Performance

Disbursements (by loan)

Project	Loan/Credit/TF	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	% Disbursed
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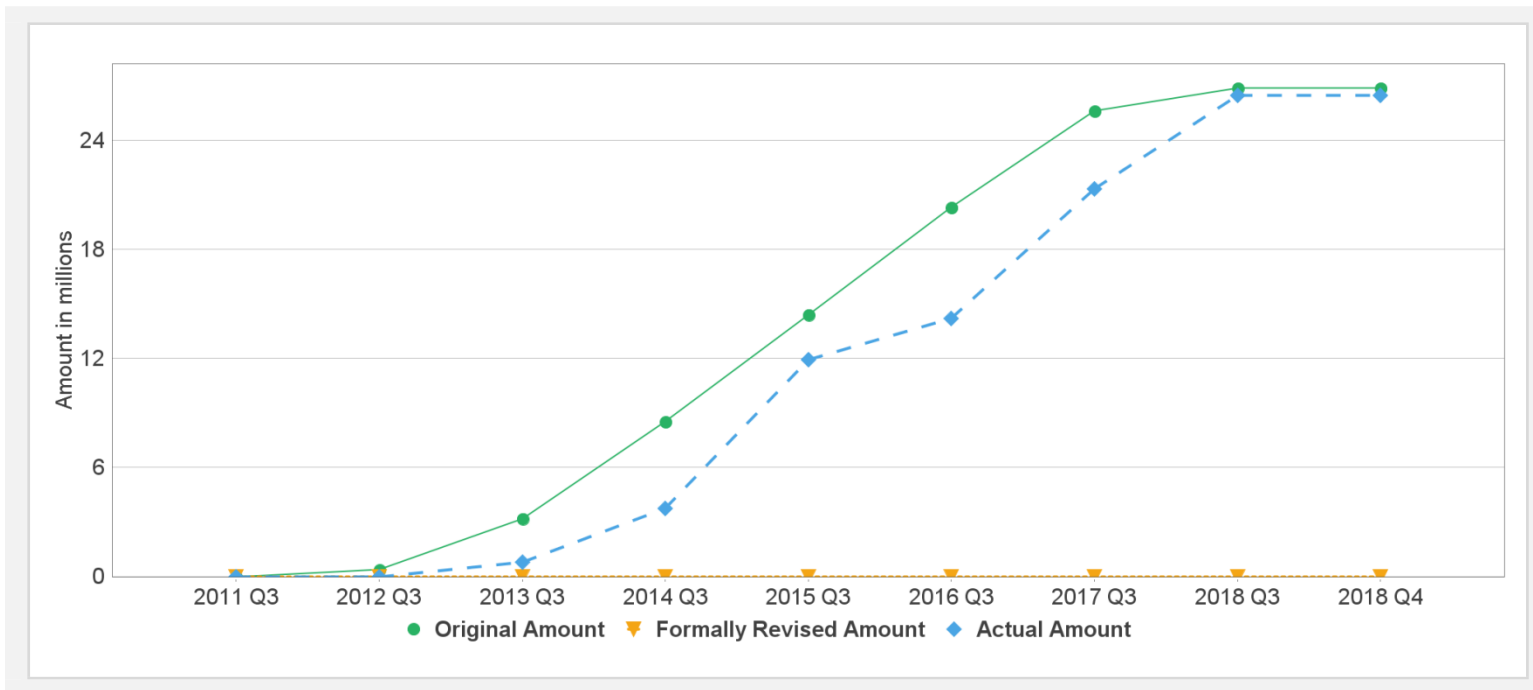


P095232	IBRD-80030	Effective	USD	26.90	26.90	0.00	26.54	0.36	<div style="width: 99%; height: 15px; background-color: green;"></div>	99%
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Key Dates (by loan)

Project	Loan/Credit/TF	Status	Approval Date	Signing Date	Effectiveness Date	Orig. Closing Date	Rev. Closing Date
P095232	IBRD-80030	Effective	20-Jan-2011	14-Dec-2011	12-Mar-2012	30-Jun-2017	30-Jun-2019

Cumulative Disbursements



Restructuring History

Level 1 Approved on 29-Nov-2016 ,Level 2 Approved on 05-Oct-2017

Related Project(s)

There are no related projects.