



## Sri Lanka: Primary Health Care System Strengthening Project (P163721)

SOUTH ASIA | Sri Lanka | Health, Nutrition & Population Global Practice |  
IBRD/IDA | Investment Project Financing | FY 2018 | Seq No: 2 | ARCHIVED on 25-Mar-2019 | ISR34888 |

Implementing Agencies: Ministry of Health, Nutrition and Indigenous Medicine, Democratic Socialist Republic of Sri Lanka

### Key Dates

#### Key Project Dates

Bank Approval Date: 27-Jun-2018

Effectiveness Date: --

Planned Mid Term Review Date: 17-May-2021

Actual Mid-Term Review Date: --

Original Closing Date: 31-Dec-2023

Revised Closing Date: 31-Dec-2023

### Project Development Objectives

Project Development Objective (from Project Appraisal Document)

The project development objective is to increase the utilization and quality of primary health care services, with an emphasis on detection and management of non-communicable diseases in high-risk population groups, in selected areas of the country.

Has the Project Development Objective been changed since Board Approval of the Project Objective?

No

### Components

Name

Implementation of the PHC System Reorganization and Strengthening Strategies:(Cost \$4404.00 M)

Project Implementation Support and Innovation Grants:(Cost \$14.22 M)

Contingent Emergency Response Component

### Overall Ratings

Name	Previous Rating	Current Rating
Progress towards achievement of PDO	● Satisfactory	● Satisfactory
Overall Implementation Progress (IP)	● Satisfactory	● Satisfactory
Overall Risk Rating	● Substantial	● Substantial

### Implementation Status and Key Decisions

The Loan Agreement for the Project was signed and made effective on January 23, 2019. The Project was launched with health stakeholders and detailed implementation plans are being discussed for each of the provinces and districts. The Ministry of Health and provinces are working towards the successful completion of the first year expected disbursement-linked results towards the implementation of the Ministry of Health's strategy towards strengthening and reorganizing the primary health care system. Given the early stage of project implementation and the level of commitment by the Ministry of Health and other stakeholders, the progress towards achieving the project development objective is satisfactory.



## Risks

### Systematic Operations Risk-rating Tool

Risk Category	Rating at Approval	Previous Rating	Current Rating
Political and Governance	● Substantial	● Substantial	● Substantial
Macroeconomic	● Moderate	● Moderate	● Moderate
Sector Strategies and Policies	● Moderate	● Moderate	● Moderate
Technical Design of Project or Program	● Substantial	● Substantial	● Substantial
Institutional Capacity for Implementation and Sustainability	● Moderate	● Moderate	● Moderate
Fiduciary	● Moderate	● Moderate	● Moderate
Environment and Social	● Low	● Low	● Low
Stakeholders	● Substantial	● Substantial	● Substantial
Other	--	--	--
Overall	● Substantial	● Substantial	● Substantial

## Results

### PDO Indicators by Objectives / Outcomes

Increase utilization of PHC services, particularly prevention/management of NCDs in high-risk groups				
▶Number of women at age 35 and at age 45 years who are screened for cervical cancer at a network of public health facilities (DLI 8) (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	107,551.00	107,551.00	161,344.00	213,000.00
Date	31-Dec-2017	31-Dec-2017	31-Dec-2018	31-Dec-2022
▶Percentage of screened adults with high risk for non-communicable diseases who are registered and actively followed-up at primary medical care institutions (DLI 9) (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	25.00
Date	29-Dec-2017	31-Dec-2017	31-Dec-2018	31-Dec-2022
▲Male (Percentage, Custom Breakdown)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	25.00



Date	31-Dec-2017	31-Dec-2017	31-Dec-2018	31-Dec-2022
▲Female (Percentage, Custom Breakdown)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	25.00
Date	31-Dec-2017	31-Dec-2017	31-Dec-2018	30-Dec-2022

Increase in the quality of PHC services, in selected areas of the country				
▶The number of primary medical care institutions that have the required capabilities for providing comprehensive and quality care. (DLI 3) (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	550.00
Date	31-Dec-2017	31-Dec-2017	31-Dec-2018	31-Dec-2022

### Intermediate Results Indicators by Components

Implementation of the PHC System Reorganization and Strengthening Strategies				
▶MoH and Provinces endorse policies and standards for reorganizing PHC (DLI 1) (Text, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	Policies and standards sufficient to guide PHC Reorganization do not exist	--	Same as baseline.	MoH and Provinces endorse the package of circulars and guidelines necessary for PHC model implementation
Date	03-Sep-2018	16-Aug-2018	28-Feb-2019	30-Jun-2019
▶MoH adopts and updates clinical protocols for selected health conditions (DLI 2) (Text, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No clinical protocols targeted for the PHC level exist for the defined tracer conditions	--	Same as baseline.	Package of protocols adopted for defined selected health conditions
Date	03-Sep-2018	16-Aug-2018	28-Feb-2019	23-Jun-2023
▶Number of annual progress reviews on MoH Action Plan, including Project Results Indicators at the central MoH (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	3.00
Date	03-Sep-2018	16-Aug-2018	28-Feb-2019	31-Dec-2022



<b>▶Number of patient-friendly services provided on the basis of 4 types of services at the PMCIs (DLI 4) (Number, Custom)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	550.00
Date	03-Sep-2018	16-Aug-2018	31-Dec-2018	31-Dec-2022
<b>▶Percentage of Medical Officers (both Medical Officers of Health in the Public Health stream and Medical Officers at PMCIs) trained on essential service package on NCDs (Percentage, Custom)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	70.00
Date	01-Jul-2018	16-Aug-2018	31-Dec-2018	31-Dec-2022
<b>▶Percentage of PMCIs with transport facilities for dispatching the samples for investigations to apex laboratories (Percentage, Custom)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	55.00
Date	03-Sep-2018	16-Aug-2018	31-Dec-2018	31-Dec-2022
<b>▶Percentage of PMCIs with capability for primary detection and management of dengue (Percentage, Custom)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	55.00
Date	31-Dec-2017	16-Aug-2018	31-Dec-2018	31-Dec-2022
<b>▶Percentage of PMCIs providing a standard primary oral health care package (Percentage, Custom)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	55.00
Date	03-Sep-2018	16-Aug-2018	31-Dec-2018	31-Dec-2022
<b>▶Percentages of PMCIs with basic emergency care facilities (Percentage, Custom)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	10.00	0.00	0.00	50.00
Date	03-Sep-2018	16-Aug-2018	31-Dec-2018	30-Dec-2022
<b>▶Percentage of Medical Officer of Health areas offering mental health services in at least one PMCI (Percentage, Custom)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	35.00



Date	03-Sep-2018	16-Aug-2018	31-Dec-2018	31-Dec-2022
<b>►Percentage of PMCIs with capability for TB screening and referral (Percentage, Custom)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	45.00
Date	03-Sep-2018	16-Aug-2018	31-Dec-2018	31-Dec-2022
<b>►Percentage of Medical Officer of Health areas with at least one PMCI providing routine nutrition counseling services, particularly for identified high-risk population, by qualified nutritionist (Percentage, Custom)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	35.00
Date	03-Sep-2018	16-Aug-2018	31-Dec-2018	31-Dec-2022
<b>►Percentage of public sector schools implementing health promoting programs (health promoting schools) (Percentage, Custom)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	31.00	31.00	31.00	45.00
Date	31-Dec-2017	31-Dec-2017	31-Dec-2018	30-Dec-2022
<b>►Percentage of food business operators inspected and classified as satisfactory according to the healthy food standard (Percentage, Custom)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	51.00	51.00	51.00	75.00
Date	29-Dec-2017	31-Dec-2017	31-Dec-2018	31-Dec-2022
<b>►Number of PMCIs that use personal health records to coordinate patient care over time and through the referral chain (DLI 5) (Number, Custom)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	550.00
Date	03-Sep-2018	16-Aug-2018	31-Dec-2018	31-Dec-2022
<b>►Number of PMCIs connected to and using the Medical Supplies Management Information System (DLR 6.1) (Number, Custom)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	550.00
Date	03-Sep-2018	16-Aug-2018	31-Dec-2018	31-Dec-2022
<b>►Percentage of annual procurement by MSD that is less than or equal to defined performance benchmarks (DLR 6.3) (Percentage, Custom)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target



Value	50.00	50.00	50.00	70.00
Date	31-Dec-2016	31-Dec-2016	31-Dec-2018	31-Dec-2022
▶The use of the urgent procurement procedure as a percent of total medical supplies procurement that is reduced from the established baseline (DLR 6.5) (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	40.00
Date	31-Dec-2017	31-Dec-2017	31-Dec-2018	31-Dec-2022
▶Community Engagement Mechanism for health sector operational, including grievance redressal mechanism (DLI 7) (Text, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	There is no operational community engagement and grievance redressal mechanism	--	Same as baseline.	An operational community engagement and citizen feedback mechanism in place, especially for users of PMCIs.
Date	03-Sep-2018	16-Aug-2018	28-Feb-2019	30-Jun-2023
▶Number of PMCIs with active community engagement committees (DLR 7.5) (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	550.00
Date	03-Sep-2018	16-Aug-2018	31-Dec-2018	30-Dec-2022
▶Adequate and timely release of treasury funds requested to health sector program (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	75.00	75.00	75.00	85.00
Date	31-Dec-2017	31-Dec-2017	31-Dec-2018	31-Dec-2022

**Project Implementation Support and Innovation Grants**

▶Percentage of MoH and district training/capacity building plans developed and monitored (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	100.00
Date	03-Sep-2018	16-Aug-2018	31-Dec-2018	31-Dec-2022

▶Number of innovative subprojects supported, evaluated and disseminated (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
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Value	0.00	0.00	0.00	50.00
Date	03-Sep-2018	16-Aug-2018	31-Dec-2018	31-Dec-2023

### Data on Financial Performance

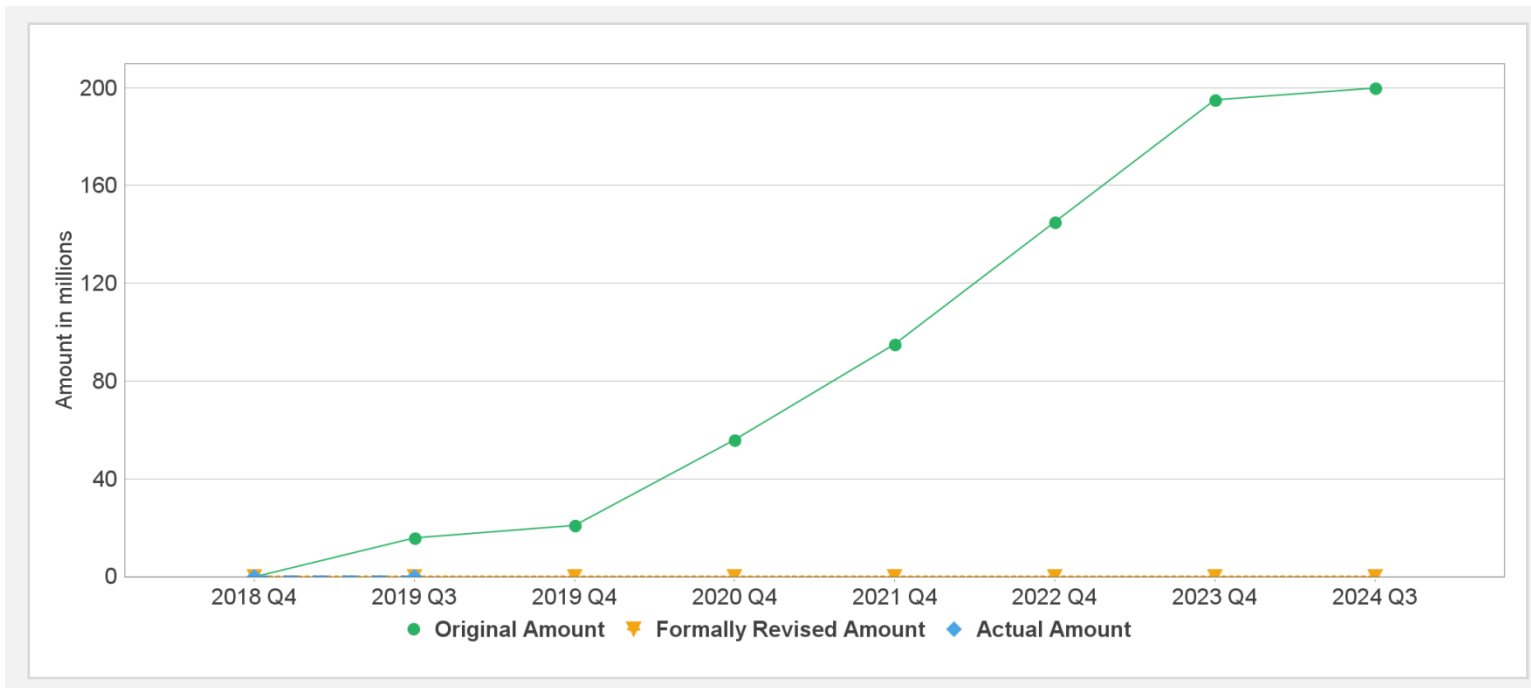
#### Disbursements (by loan)

Project	Loan/Credit/TF	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	% Disbursed
P163721	IBRD-88780	Not Effective	USD	200.00	200.00	0.00	0.00	200.00	0%

#### Key Dates (by loan)

Project	Loan/Credit/TF	Status	Approval Date	Signing Date	Effectiveness Date	Orig. Closing Date	Rev. Closing Date
P163721	IBRD-88780	Not Effective	27-Jun-2018	23-Jan-2019	--	31-Dec-2023	31-Dec-2023

#### Cumulative Disbursements





## **Restructuring History**

There has been no restructuring to date.

## **Related Project(s)**

There are no related projects.

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