

Procurement Plan

I. General

1. Project Information

Country	:	India
Borrower	:	Government of India
Project Name	:	National Hydrology Project
Loan Credit No.	:	

2. Bank's Approval Date of the Procurement Plan :

3. Date of General Procurement Notice :

4. Period Covered by this procurement plan : 18 months

II. Goods, Works, and Non-Consulting Services

Thresholds for Method of Procurement for procurement of goods, works and non-consulting services

Procurement of Goods, Information technology and non consultancy services:

Method of Procurement	Thresholds for Methods
International Competitive Bidding (ICB)	> US Dollars 3 million
Limited Competitive Bidding (LIB)	Must meet the requirements as per Para 3.2 of the Procurement Guidelines, and with prior agreement in PP with the Bank
National Competitive Bidding (NCB)	> USD 100,000 and up to USD 3 million
Shopping	Up to USD 100,000 (INR 6.5 m)
Direct	Must meet the requirements as per Para 3.7 of the Procurement Guidelines, and with prior agreement in PP with the Bank
Framework Agreement	Must meet the requirements as per Para 3.6 of the Procurement Guidelines, and with prior agreement in PP with the Bank

Procurement of Works:

Method of Procurement	Thresholds for Methods
International Competitive Bidding (ICB)	> US Dollars 40 million
National Competitive Bidding (NCB)	> USD 100,000 and up to USD 40 million
Comparison of three quotations / Shopping	Up to USD 100,000 (INR 6.5 m)
Force Account	Must meet the requirements as per Para 3.9 of the Procurement Guidelines, and with prior agreement in PP with the Bank

Prior Review Thresholds: The following would be subject to Prior review of the Bank regardless of the Method of selection:

- (a) **Works:** First procurement under the project irrespective of value and all procurements estimated to cost more than USD 10 million
- (b) **Goods:** First procurement under the project irrespective of value and all procurements estimated to cost more than USD 2 million; and

The Prior Review Thresholds will be reviewed and updated during the implementation of the project, and modified based on the risk assessment.

1. **In the case of contracts subject to prior review,** Project Implementing Entity shall seek the Bank's no objection **before granting/agreeing to** (a) an extension of the stipulated time for performance of a contract that either increases the contract price or has an impact on the planned completion of the project; (b) any substantial modification of the scope of works, goods, non-consulting services or consulting services, other significant changes to the terms and conditions of such that the contract,; (c) any variation order or amendment (except in cases of extreme urgency) which singly or combined with all variation orders or amendments previously issued, increase the original contract amount by more than 15 percent; or (d) the proposed termination of the contract..

A copy of all amendments to the contract shall be furnished to the Bank for its record.

2. Prequalification

Not Applicable

Domestic Preference: The provision of domestic preference is applicable in the evaluation of Goods only.

3. Reference to Procurement Manual

The procurement manual for the project is presently under preparation. SBDs agreed between the Project and Bank will be used for all works, goods, and non consultancy procurements.

4. Any Other Special Procurement Arrangements

The National bidding method for procurement and goods and works according to the above value thresholds will be conducted in accordance with paragraphs 3.3 and 3.4 of the Bank's Procurement Guidelines and the following provisions:

- (a) Only the model bidding documents for NCB agreed with the GOI task force (and as amended for time to time) shall be used for bidding.
- (b) Invitations to bid shall be advertised in at least one widely circulated national daily newspaper (or on a widely used website or electronic portal with free national and international access along with an abridged version of the said advertisement published in a widely circulated

national daily, among others, giving the website/electronic portal details from which the details of the invitation to bid can be downloaded) at least 30 days before the deadline for the submission of bids.

- (c) No special preferences will be accorded to any bidder either for price or for other terms and conditions when competing with foreign bidders, state-owned enterprises, small-scale enterprises, or enterprises from any given state.
 - (d) Extension of bid validity shall not be allowed with reference to contracts subject to Bank prior review without the prior concurrence of the Bank (i) for the first request for extension if it is longer than four weeks and (ii) for all subsequent requests for extension irrespective of the period (such concurrence will be considered by the Bank only in cases of force majeure and circumstances beyond the control of the purchaser/employer).
 - (e) Rebidding shall not be carried out with reference to contracts subject to Bank prior review without the prior concurrence of the Bank. The system of rejecting bids outside a predetermined margin or 'bracket' of prices shall not be used in the project.
 - (f) Rate contracts entered into by the DGS&D will not be acceptable as a substitute for NCB procedures unless incorporation of right to audit and fraud corruption clauses. DGS&D contracts will be acceptable, however, for any procurement under the shopping procedures.
 - (g) Two or three envelope system will not be used (except when using the e-procurement system assessed and agreed by the Bank).
 - (h) No negotiations are conducted even with the lowest evaluated responsive bidders.
5. The bid evaluation will be carried out according to the agreed timeline in the Procurement Activity Schedule.

III. Selection of Consultants

1. Methods and Prior Review Threshold

Procurement methods of procurement of Consultants' Services (Firms)

Method of Procurement	Thresholds for Methods
Quality and Cost Based Selection (QCBS)	
Quality Based Selection (QBS)	Must meet the requirements as per Para 3.2 to 3.4 of the Consultant Guidelines
Selection based on a Fixed Budget (FBS)	Must meet the requirements as per Para 3.5 of the Consultant Guidelines,
Selection Based on Least Cost Basis (LCS)	Must meet the requirements as per Para 3.6 of the Consultant Guidelines,
Selection based on Consultant's Qualification (CQ)	Estimated not to exceed USD 300,000, and must meet the requirements as per Para 3.7 of the Consultant Guidelines.

Single Source Selection (SSS)	Must meet the requirements as per Para 3.8 to 3.11 of the Consultant Guidelines, and with prior agreement in PP with the Bank.
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Procurement methods for Selection of Individual Consultants (IC)

Method of Procurement	Thresholds for Methods
Competitive Selection	Must meet the requirements of Section V, Para 5.1 to 5.5 of the Consultant Guidelines.
Single Source Selection (SSS)	Must meet the requirements of Section V, Para 5.6 of the Consultant Guidelines and with prior agreement in PP with the Bank

***Shall meet the requirements as stated in Consultant Guidelines**

Prior Review Thresholds:

- (a). **Consulting Firm:** First procurement under the project irrespective of value and all procurements estimated to cost more than USD 1 million.
- (b). **Individual Consultant:** all procurements estimated to cost more than USD 0.3 million

Terms of Reference (ToR) for all consultant contracts shall be furnished to the Bank for its prior review and No Objection.

Note: The Prior Review Thresholds will be reviewed during the implementation of the project and modified.

1. In the case of contracts subject to prior review, before agreeing to: (a) an extension of the stipulated time for performance of a contract; (b) any substantial modification of the scope of services, substitutions of key experts, or other significant changes to the terms and conditions of the contract; or (c) the proposed termination of the contract, the Borrower shall seek the Bank's no objection. A copy of all amendments to the contract shall be furnished to the Bank for its record.
2. Short List comprising entirely of national consultants: Short list of consultants for services, estimated to cost less than USD 800,000 equivalent per contract, may comprise entirely of national consultants in accordance with the provisions of paragraph 2.7 of the Consultant Guidelines.
3. The Request for Expression of Interest for consultancy services estimated to cost above USD 300,000 equivalent per contract for firms shall be advertised in UNDB online and World Bank external Website and in accordance with other provisions of Para 2.5 of the Consultant Guidelines
4. **Any other Special Selection Arrangements:** [including advance procurement and retroactive financing, if applicable]

I. Implementing Agency Capacity Building Activities with Time Schedule

No	Expected Outcome/Activity Description	Estimated Duration	Date
1.	ASCI training on Procurement Procedures arranged for Executive, Assistant Engineers who are responsible for Procurement – multiple trainings	2 weeks	Continuous
2.	Contract management training – multiple trainings	2 weeks	Continuous
3.	Customized training on Procurement Procedures arranged for Executive, Assistant Engineers who are responsible for Procurement – multiple trainings	1 week	Continuous

ID	Description	Category	Sub-category	Status	Start Date	End Date	Duration	Performance Metrics													
								M1	M2	M3	M4	M5	M6	M7	M8	M9	M10	M11	M12		
1	Project A - Phase 1	Development	Frontend	On Track	2023-01-15	2023-02-15	30	95	85	90	88	92	91	93	94	95	96	97	98	99	100
2	Project A - Phase 2	Development	Backend	Delayed	2023-02-16	2023-03-16	30	80	75	82	80	85	83	87	86	88	89	90	91	92	93
3	Project B - Phase 1	Development	Full Stack	On Track	2023-03-01	2023-04-01	31	90	88	91	89	92	90	93	91	94	92	95	93	96	94
4	Project B - Phase 2	Development	Integration	On Track	2023-04-02	2023-05-02	31	92	90	93	91	94	92	95	93	96	94	97	95	98	96
5	Project C - Phase 1	Development	Mobile	On Track	2023-04-15	2023-05-15	31	90	88	91	89	92	90	93	91	94	92	95	93	96	94
6	Project C - Phase 2	Development	Testing	On Track	2023-05-16	2023-06-16	31	92	90	93	91	94	92	95	93	96	94	97	95	98	96
7	Project D - Phase 1	Development	Web	On Track	2023-05-01	2023-06-01	31	90	88	91	89	92	90	93	91	94	92	95	93	96	94
8	Project D - Phase 2	Development	Deployment	On Track	2023-06-02	2023-07-02	31	92	90	93	91	94	92	95	93	96	94	97	95	98	96
9	Project E - Phase 1	Development	Cloud	On Track	2023-06-15	2023-07-15	31	90	88	91	89	92	90	93	91	94	92	95	93	96	94
10	Project E - Phase 2	Development	Monitoring	On Track	2023-07-16	2023-08-16	31	92	90	93	91	94	92	95	93	96	94	97	95	98	96

Proj. No.	Proj. Name	Proj. Type	Proj. Status	Proj. Manager	Proj. Start Date	Proj. End Date	Proj. Budget	Proj. Actual Cost	Proj. Progress (%)	Proj. Risk Level	Proj. Priority	Proj. Complexity	Proj. Duration (Days)	Proj. Team Size	Proj. Resource Allocation	Proj. Milestones	Proj. Deliverables	Proj. Key Risks	Proj. Next Steps	Proj. Review Date	Proj. Reviewer	Proj. Approval Status
001	Project Alpha	Software Development	Completed	John Doe	2023-01-01	2023-06-30	1000000	980000	100%	Low	High	Medium	180	10	100%	Phase 1 Complete	Final Report	Minor bugs	Post-launch support	2023-07-01	John Doe	Approved
002	Project Beta	Hardware Upgrade	In Progress	Jane Smith	2023-02-15	2023-08-31	800000	650000	81%	Medium	Medium	High	210	8	75%	Hardware procurement	Installation	Supply chain delays	Testing and validation	2023-08-15	Jane Smith	Approved
003	Project Gamma	Consulting Services	On Hold	Mike Johnson	2023-03-01	2023-09-30	600000	100000	17%	High	Low	Medium	210	5	20%	Client onboarding	Scope definition	Client budget cuts	Re-evaluation of scope	2023-09-01	Mike Johnson	On Hold
004	Project Delta	Marketing Campaign	Completed	Sarah Lee	2023-04-01	2023-07-31	400000	410000	102%	Low	High	Low	90	12	100%	Creative development	Campaign launch	Low engagement	Post-campaign analysis	2023-08-01	Sarah Lee	Approved
005	Project Epsilon	Infrastructure Upgrade	In Progress	David Kim	2023-05-01	2024-01-31	1200000	300000	25%	High	Medium	High	270	15	10%	Site assessment	Design phase	Weather delays	Permitting process	2023-10-01	David Kim	Approved
006	Project Zeta	Research & Development	Completed	Emily White	2023-06-01	2023-11-30	700000	680000	97%	Medium	High	Medium	180	6	95%	Prototype development	Patent filing	Intellectual property	Commercialization strategy	2023-12-01	Emily White	Approved
007	Project Eta	Operational Efficiency	In Progress	Chris Brown	2023-07-01	2023-12-31	500000	450000	90%	Low	Medium	Low	180	7	80%	Process mapping	Automation implementation	Employee resistance	Change management	2023-11-01	Chris Brown	Approved
008	Project Theta	Customer Experience	On Hold	Alex Green	2023-08-01	2024-03-31	900000	150000	17%	High	Medium	High	210	9	10%	Customer journey map	UX redesign	Market competition	Competitive analysis	2023-12-01	Alex Green	On Hold
009	Project Iota	Supply Chain Optimization	In Progress	Olivia Black	2023-09-01	2024-02-28	600000	400000	67%	Medium	High	Medium	150	4	50%	Supplier evaluation	Contract renegotiation	Supplier reliability	Logistics optimization	2024-01-01	Olivia Black	Approved
010	Project Kappa	IT Security Upgrade	Completed	Lucas Grey	2023-10-01	2023-11-30	300000	310000	103%	Low	High	Low	60	3	100%	Security audit	Upgrade implementation	System downtime	Post-upgrade monitoring	2023-12-01	Lucas Grey	Approved
011	Project Lambda	Product Launch	In Progress	Sophia Blue	2023-11-01	2024-04-30	1100000	200000	18%	High	Medium	High	180	11	5%	Product development	Marketing strategy	Market saturation	Launch timing	2024-01-01	Sophia Blue	Approved
012	Project Mu	Internal Tool Development	Completed	Benjamin Yellow	2023-12-01	2024-01-31	200000	190000	95%	Low	Low	Low	60	4	90%	Requirements gathering	Development & testing	Scope creep	Deployment & training	2024-02-01	Benjamin Yellow	Approved
013	Project Nu	Compliance Audit	In Progress	Mia Purple	2024-01-01	2024-03-31	400000	350000	88%	Low	High	Low	90	3	70%	Audit scope definition	Data collection	Documentation gaps	Remediation plan	2024-02-01	Mia Purple	Approved
014	Project Xi	Partnership Development	On Hold	Ethan Orange	2024-02-01	2024-06-30	700000	100000	14%	High	Medium	High	180	6	10%	Partner identification	Proposal submission	Partner interest	Contract negotiation	2024-03-01	Ethan Orange	On Hold
015	Project Omicron	Employee Training	Completed	Ava Pink	2024-03-01	2024-04-30	150000	145000	97%	Low	Low	Low	60	8	100%	Training needs analysis	Course development	Employee attendance	Post-training evaluation	2024-05-01	Ava Pink	Approved
016	Project Pi	Facility Expansion	In Progress	Noah Green	2024-04-01	2024-09-30	1300000	500000	38%	High	Medium	High	180	12	15%	Site selection	Construction start	Construction delays	Permitting process	2024-06-01	Noah Green	Approved
017	Project Rho	Customer Support Automation	Completed	Liam Blue	2024-05-01	2024-06-30	350000	340000	97%	Low	High	Low	60	5	100%	Vendor selection	Integration & testing	Integration issues	Staff training	2024-07-01	Liam Blue	Approved
018	Project Sigma	Supply Chain Diversification	In Progress	Zoe Yellow	2024-06-01	2024-11-30	800000	450000	56%	Medium	High	Medium	180	7	40%	Supplier diversification	Contract renegotiation	Supplier reliability	Logistics optimization	2024-08-01	Zoe Yellow	Approved
019	Project Tau	Product Redesign	On Hold	Jack Purple	2024-07-01	2024-12-31	1000000	150000	15%	High	Medium	High	180	10	10%	Market research	Design concepts	Market competition	Competitive analysis	2024-09-01	Jack Purple	On Hold
020	Project Upsilon	Internal Audit	Completed	Chloe Orange	2024-08-01	2024-08-31	250000	255000	102%	Low	High	Low	30	3	100%	Audit scope definition	Audit execution	Documentation gaps	Remediation plan	2024-09-01	Chloe Orange	Approved
021	Project Phi	Customer Feedback Analysis	In Progress	Leo Green	2024-09-01	2024-10-31	180000	160000	89%	Low	Medium	Low	60	4	70%	Feedback collection	Data analysis	Feedback volume	Action plan development	2024-10-01	Leo Green	Approved
022	Project Chi	Supply Chain Optimization	On Hold	Aria Blue	2024-10-01	2025-03-31	900000	120000	13%	High	Medium	High	180	8	10%	Supplier evaluation	Contract renegotiation	Supplier reliability	Logistics optimization	2024-11-01	Aria Blue	On Hold
023	Project Psi	Product Launch	In Progress	Lucas Yellow	2024-11-01	2025-02-28	1100000	300000	27%	High	Medium	High	120	11	10%	Product development	Marketing strategy	Market saturation	Launch timing	2025-01-01	Lucas Yellow	Approved
024	Project Omega	Internal Tool Development	Completed	Mia Purple	2024-12-01	2025-01-31	200000	195000	97%	Low	Low	Low	60	4	90%	Requirements gathering	Development & testing	Scope creep	Deployment & training	2025-02-01	Mia Purple	Approved
025	Project Alpha	Software Development	Completed	Noah Green	2025-01-01	2025-06-30	1000000	980000	98%	Low	High	Medium	180	10	100%	Phase 1 Complete	Final Report	Minor bugs	Post-launch support	2025-07-01	Noah Green	Approved

ADDITIONAL INFORMATION FOR THE FUNDING AGENCY		APPROVAL AUTHORITY		APPROVAL DATE		FUNDING AGENCY		FUNDING AGENCY TYPE		FUNDING AGENCY ADDRESS		FUNDING AGENCY CONTACT		FUNDING AGENCY PHONE		FUNDING AGENCY FAX		FUNDING AGENCY WEBSITE		FUNDING AGENCY URL		FUNDING AGENCY EMAIL		FUNDING AGENCY COMMENTS		
APPROVAL AUTHORITY	APPROVAL DATE	FUNDING AGENCY	FUNDING AGENCY TYPE	FUNDING AGENCY ADDRESS	FUNDING AGENCY CONTACT	FUNDING AGENCY PHONE	FUNDING AGENCY FAX	FUNDING AGENCY WEBSITE	FUNDING AGENCY URL	FUNDING AGENCY EMAIL	FUNDING AGENCY COMMENTS	APPROVAL AUTHORITY	APPROVAL DATE	FUNDING AGENCY	FUNDING AGENCY TYPE	FUNDING AGENCY ADDRESS	FUNDING AGENCY CONTACT	FUNDING AGENCY PHONE	FUNDING AGENCY FAX	FUNDING AGENCY WEBSITE	FUNDING AGENCY URL	FUNDING AGENCY EMAIL	FUNDING AGENCY COMMENTS			
ADDITIONAL INFORMATION FOR THE FUNDING AGENCY																										
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Year	Month	Day	Time	Location	Activity	Duration	Frequency	Priority	Status	Notes	...
2023	01	01	08:00	Room 101	Meeting	1h	Weekly	High	Completed		
2023	01	02	09:00	Room 102	Training	2h	Monthly	Medium	In Progress		
2023	01	03	10:00	Room 103	Workshop	3h	Quarterly	Low	Planned		
2023	01	04	11:00	Room 104	Conference	4h	Annual	High	Completed		
2023	01	05	12:00	Room 105	Lunch	1h	Daily	Low	Ongoing		
2023	01	06	13:00	Room 106	Workshop	2h	Weekly	Medium	In Progress		
2023	01	07	14:00	Room 107	Meeting	1h	Weekly	High	Completed		
2023	01	08	15:00	Room 108	Training	2h	Monthly	Medium	In Progress		
2023	01	09	16:00	Room 109	Workshop	3h	Quarterly	Low	Planned		
2023	01	10	17:00	Room 110	Conference	4h	Annual	High	Completed		
2023	01	11	18:00	Room 111	Lunch	1h	Daily	Low	Ongoing		
2023	01	12	19:00	Room 112	Workshop	2h	Weekly	Medium	In Progress		
2023	01	13	20:00	Room 113	Meeting	1h	Weekly	High	Completed		
2023	01	14	21:00	Room 114	Training	2h	Monthly	Medium	In Progress		
2023	01	15	22:00	Room 115	Workshop	3h	Quarterly	Low	Planned		
2023	01	16	23:00	Room 116	Conference	4h	Annual	High	Completed		
2023	01	17	00:00	Room 117	Lunch	1h	Daily	Low	Ongoing		
2023	01	18	01:00	Room 118	Workshop	2h	Weekly	Medium	In Progress		
2023	01	19	02:00	Room 119	Meeting	1h	Weekly	High	Completed		
2023	01	20	03:00	Room 120	Training	2h	Monthly	Medium	In Progress		
2023	01	21	04:00	Room 121	Workshop	3h	Quarterly	Low	Planned		
2023	01	22	05:00	Room 122	Conference	4h	Annual	High	Completed		
2023	01	23	06:00	Room 123	Lunch	1h	Daily	Low	Ongoing		
2023	01	24	07:00	Room 124	Workshop	2h	Weekly	Medium	In Progress		
2023	01	25	08:00	Room 125	Meeting	1h	Weekly	High	Completed		
2023	01	26	09:00	Room 126	Training	2h	Monthly	Medium	In Progress		
2023	01	27	10:00	Room 127	Workshop	3h	Quarterly	Low	Planned		
2023	01	28	11:00	Room 128	Conference	4h	Annual	High	Completed		
2023	01	29	12:00	Room 129	Lunch	1h	Daily	Low	Ongoing		
2023	01	30	13:00	Room 130	Workshop	2h	Weekly	Medium	In Progress		
2023	01	31	14:00	Room 131	Meeting	1h	Weekly	High	Completed		
2023	02	01	15:00	Room 132	Training	2h	Monthly	Medium	In Progress		
2023	02	02	16:00	Room 133	Workshop	3h	Quarterly	Low	Planned		
2023	02	03	17:00	Room 134	Conference	4h	Annual	High	Completed		
2023	02	04	18:00	Room 135	Lunch	1h	Daily	Low	Ongoing		
2023	02	05	19:00	Room 136	Workshop	2h	Weekly	Medium	In Progress		
2023	02	06	20:00	Room 137	Meeting	1h	Weekly	High	Completed		
2023	02	07	21:00	Room 138	Training	2h	Monthly	Medium	In Progress		
2023	02	08	22:00	Room 139	Workshop	3h	Quarterly	Low	Planned		
2023	02	09	23:00	Room 140	Conference	4h	Annual	High	Completed		
2023	02	10	00:00	Room 141	Lunch	1h	Daily	Low	Ongoing		
2023	02	11	01:00	Room 142	Workshop	2h	Weekly	Medium	In Progress		
2023	02	12	02:00	Room 143	Meeting	1h	Weekly	High	Completed		
2023	02	13	03:00	Room 144	Training	2h	Monthly	Medium	In Progress		
2023	02	14	04:00	Room 145	Workshop	3h	Quarterly	Low	Planned		
2023	02	15	05:00	Room 146	Conference	4h	Annual	High	Completed		
2023	02	16	06:00	Room 147	Lunch	1h	Daily	Low	Ongoing		
2023	02	17	07:00	Room 148	Workshop	2h	Weekly	Medium	In Progress		
2023	02	18	08:00	Room 149	Meeting	1h	Weekly	High	Completed		
2023	02	19	09:00	Room 150	Training	2h	Monthly	Medium	In Progress		
2023	02	20	10:00	Room 151	Workshop	3h	Quarterly	Low	Planned		
2023	02	21	11:00	Room 152	Conference	4h	Annual	High	Completed		
2023	02	22	12:00	Room 153	Lunch	1h	Daily	Low	Ongoing		
2023	02	23	13:00	Room 154	Workshop	2h	Weekly	Medium	In Progress		
2023	02	24	14:00	Room 155	Meeting	1h	Weekly	High	Completed		
2023	02	25	15:00	Room 156	Training	2h	Monthly	Medium	In Progress		
2023	02	26	16:00	Room 157	Workshop	3h	Quarterly	Low	Planned		
2023	02	27	17:00	Room 158	Conference	4h	Annual	High	Completed		
2023	02	28	18:00	Room 159	Lunch	1h	Daily	Low	Ongoing		
2023	02	29	19:00	Room 160	Workshop	2h	Weekly	Medium	In Progress		
2023	02	30	20:00	Room 161	Meeting	1h	Weekly	High	Completed		

Year	Country	Year	Country	Year	Country	Year	Country	Year	Country	Year	Country	Year	Country	Year	Country	Year	Country	Year	Country	Year	Country
2010	USA	2011	USA	2012	USA	2013	USA	2014	USA	2015	USA	2016	USA	2017	USA	2018	USA	2019	USA	2020	USA
2010	China	2011	China	2012	China	2013	China	2014	China	2015	China	2016	China	2017	China	2018	China	2019	China	2020	China
2010	India	2011	India	2012	India	2013	India	2014	India	2015	India	2016	India	2017	India	2018	India	2019	India	2020	India
2010	Germany	2011	Germany	2012	Germany	2013	Germany	2014	Germany	2015	Germany	2016	Germany	2017	Germany	2018	Germany	2019	Germany	2020	Germany
2010	France	2011	France	2012	France	2013	France	2014	France	2015	France	2016	France	2017	France	2018	France	2019	France	2020	France
2010	UK	2011	UK	2012	UK	2013	UK	2014	UK	2015	UK	2016	UK	2017	UK	2018	UK	2019	UK	2020	UK
2010	Japan	2011	Japan	2012	Japan	2013	Japan	2014	Japan	2015	Japan	2016	Japan	2017	Japan	2018	Japan	2019	Japan	2020	Japan
2010	Canada	2011	Canada	2012	Canada	2013	Canada	2014	Canada	2015	Canada	2016	Canada	2017	Canada	2018	Canada	2019	Canada	2020	Canada
2010	Australia	2011	Australia	2012	Australia	2013	Australia	2014	Australia	2015	Australia	2016	Australia	2017	Australia	2018	Australia	2019	Australia	2020	Australia
2010	South Korea	2011	South Korea	2012	South Korea	2013	South Korea	2014	South Korea	2015	South Korea	2016	South Korea	2017	South Korea	2018	South Korea	2019	South Korea	2020	South Korea
2010	Italy	2011	Italy	2012	Italy	2013	Italy	2014	Italy	2015	Italy	2016	Italy	2017	Italy	2018	Italy	2019	Italy	2020	Italy
2010	Spain	2011	Spain	2012	Spain	2013	Spain	2014	Spain	2015	Spain	2016	Spain	2017	Spain	2018	Spain	2019	Spain	2020	Spain
2010	Russia	2011	Russia	2012	Russia	2013	Russia	2014	Russia	2015	Russia	2016	Russia	2017	Russia	2018	Russia	2019	Russia	2020	Russia
2010	Brazil	2011	Brazil	2012	Brazil	2013	Brazil	2014	Brazil	2015	Brazil	2016	Brazil	2017	Brazil	2018	Brazil	2019	Brazil	2020	Brazil
2010	Mexico	2011	Mexico	2012	Mexico	2013	Mexico	2014	Mexico	2015	Mexico	2016	Mexico	2017	Mexico	2018	Mexico	2019	Mexico	2020	Mexico
2010	Argentina	2011	Argentina	2012	Argentina	2013	Argentina	2014	Argentina	2015	Argentina	2016	Argentina	2017	Argentina	2018	Argentina	2019	Argentina	2020	Argentina
2010	South Africa	2011	South Africa	2012	South Africa	2013	South Africa	2014	South Africa	2015	South Africa	2016	South Africa	2017	South Africa	2018	South Africa	2019	South Africa	2020	South Africa
2010	Nigeria	2011	Nigeria	2012	Nigeria	2013	Nigeria	2014	Nigeria	2015	Nigeria	2016	Nigeria	2017	Nigeria	2018	Nigeria	2019	Nigeria	2020	Nigeria
2010	Indonesia	2011	Indonesia	2012	Indonesia	2013	Indonesia	2014	Indonesia	2015	Indonesia	2016	Indonesia	2017	Indonesia	2018	Indonesia	2019	Indonesia	2020	Indonesia
2010	Philippines	2011	Philippines	2012	Philippines	2013	Philippines	2014	Philippines	2015	Philippines	2016	Philippines	2017	Philippines	2018	Philippines	2019	Philippines	2020	Philippines
2010	Thailand	2011	Thailand	2012	Thailand	2013	Thailand	2014	Thailand	2015	Thailand	2016	Thailand	2017	Thailand	2018	Thailand	2019	Thailand	2020	Thailand
2010	Vietnam	2011	Vietnam	2012	Vietnam	2013	Vietnam	2014	Vietnam	2015	Vietnam	2016	Vietnam	2017	Vietnam	2018	Vietnam	2019	Vietnam	2020	Vietnam
2010	India	2011	India	2012	India	2013	India	2014	India	2015	India	2016	India	2017	India	2018	India	2019	India	2020	India
2010	China	2011	China	2012	China	2013	China	2014	China	2015	China	2016	China	2017	China	2018	China	2019	China	2020	China
2010	USA	2011	USA	2012	USA	2013	USA	2014	USA	2015	USA	2016	USA	2017	USA	2018	USA	2019	USA	2020	USA