



Zanzibar Urban Services Project (P111155)

AFRICA | Tanzania | Social, Urban, Rural and Resilience Global Practice Global Practice |
IBRD/IDA | Investment Project Financing | FY 2011 | Seq No: 16 | ARCHIVED on 03-May-2019 | ISR35939 |

Implementing Agencies: The United Republic of Tanzania - Ministry of Finance and Planning, Ministry of Finance and Planning of the Revolutionary Government of Zanzibar

Key Dates

Key Project Dates

Bank Approval Date: 24-Feb-2011	Effectiveness Date: 11-Jul-2011
Planned Mid Term Review Date: 15-Nov-2013	Actual Mid-Term Review Date: 03-Dec-2013
Original Closing Date: 30-Jun-2016	Revised Closing Date: 30-Jun-2020

Project Development Objectives

Project Development Objective (from Project Appraisal Document)

Improve access to urban services in Zanzibar and conserve the physical cultural heritage at one public location within the Stone Town.

Has the Project Development Objective been changed since Board Approval of the Project Objective?

Yes

Board Approved Revised Project Development Objective (If project is formally restructured)

Improve access to urban services and conserve physical cultural heritage in Zanzibar.

Components

Name

Institutional Strengthening and Infrastructure Development in Zanzibar Municipal Council Area:(Cost \$75.50 M)
Support to Town Councils in Pemba:(Cost \$10.10 M)
Project Management:(Cost \$7.40 M)

Overall Ratings

Name	Previous Rating	Current Rating
Progress towards achievement of PDO	● Moderately Satisfactory	● Moderately Satisfactory
Overall Implementation Progress (IP)	● Moderately Satisfactory	● Moderately Satisfactory
Overall Risk Rating	● Substantial	● Substantial

Implementation Status and Key Decisions

The overall performance of ZUSP implementation is on good track even though there are some challenges faced by project management team. A project restructuring was approved in February 2019 to extend the closing date of the additional financing from June 30, 2019 to June 30, 2020. All major infrastructure works completed have started to show visible benefits to local communities. The Mizingani sea wall became an iconic public space frequently visited by local residents and tourists. About 14 km of stormwater drainage systems have been completed and are



providing significant benefits to protect households in their catchment areas from flooding. Installed street lights along main arterial roads had good beneficiary feedback. The small-scale investment works in Pemba Island yielded sound social and economic returns. However, there is a need to improve project management to deliver all project activities on time and to quality standards.

Risks

Systematic Operations Risk-rating Tool

Risk Category	Rating at Approval	Previous Rating	Current Rating
Political and Governance	--	● Substantial	● Substantial
Macroeconomic	--	● Low	● Low
Sector Strategies and Policies	--	● Substantial	● Substantial
Technical Design of Project or Program	--	● Substantial	● Substantial
Institutional Capacity for Implementation and Sustainability	--	● Substantial	● Substantial
Fiduciary	--	● Moderate	● Moderate
Environment and Social	--	● Substantial	● Substantial
Stakeholders	--	● Moderate	● Moderate
Other	--	● Substantial	● Substantial
Overall	--	● Substantial	● Substantial

Results

PDO Indicators by Objectives / Outcomes



Improve access to urban services and conserve physical cultural heritage in Zanzibar				
►Households suffering from flooding in ZMC area (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	3,645.00	1,900.00	1,800.00	50.00
Date	28-Jan-2011	28-Sep-2018	28-Feb-2019	30-Jun-2020
►People in urban areas (ZMC) provided with access to solid waste management services under the project (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	75,600.00	185,300.00	185,500.00	190,215.00
Date	28-Jan-2011	28-Sep-2018	28-Feb-2019	30-Jun-2020
►The Stone Town retains status of World Heritage City (Yes/No, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	Yes	Yes	Yes	Yes
Date	28-Jan-2011	28-Sep-2018	28-Feb-2019	30-Jun-2020
►Direct project beneficiaries (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	377,771.00	377,771.00	394,765.00
Date	28-Jan-2011	28-Sep-2018	28-Feb-2019	30-Jun-2020
▲Female beneficiaries (Percentage, Custom Supplement)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	52.00	54.00	54.00	52.00
►Beneficiaries that feel project investments reflected their needs (percentage) (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	38.10	38.10	60.00
Date	28-Jan-2011	28-Sep-2018	28-Feb-2019	30-Jun-2020
▲Beneficiaries that feel project inv. reflected their needs - female (number) (Number, Custom Supplement)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	58,000.00	58,000.00	117,000.00
▲Total beneficiaries - female (number) (Number, Custom Supplement)				
	Baseline	Actual (Previous)	Actual (Current)	End Target

Value	0.00	194,766.00	194,766.00	205,278.00
▲Total beneficiaries - male (number) (Number, Custom Supplement)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	179,784.00	179,784.00	189,487.00
▲Beneficiaries that feel project inv. reflected their needs - male (number) (Number, Custom Supplement)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	62,531.00	62,531.00	108,000.00

Overall Comments

The PMT has hired a consulting firm to conduct the project evaluation. The above work is ongoing and expected to be completed by June, 2019. Both PMT and the Bank task team anticipate the latest results for the indicators and can be reflected through next ISR.

Intermediate Results Indicators by Components

Component 1: Institutional Strengthening and Infrastructure Development in ZMC area				
▶ZMC's Change Management Strategic Plan developed and under implementation (Yes/No, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No	Yes	Yes	Yes
Date	28-Jan-2011	28-Sep-2018	28-Feb-2019	30-Jun-2020
▶Construction of storm water drains completed in ZMC outside of the Stone Town (Meter(m), Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	11,145.00	12,747.00	21,800.00
Date	28-Jan-2011	28-Sep-2018	28-Feb-2019	30-Jun-2020
▶Streets with new lighting installed along selected roads and junctions (kms) (Kilometers, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	11.20	11.20	11.20
Date	28-Jan-2011	28-Sep-2018	28-Feb-2019	30-Jun-2020
▶Length of Mizingani sea wall and promenade constructed (Meter(m), Custom)				

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	340.00	340.00	340.00
Date	28-Jan-2011	28-Sep-2018	28-Feb-2019	30-Jun-2020
►New landfill of 425,000 cubic meters capacity constructed and equipped for operation (Yes/No, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No	No	No	Yes
Date	31-Mar-2016	28-Sep-2018	28-Feb-2019	30-Jun-2020
►Zanzibar Heritage Master Plan is updated (Yes/No, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No	No	No	Yes
Date	31-Mar-2016	28-Sep-2018	28-Feb-2019	30-Jun-2020
►Feasibility Studies for Public Private Partnerships completed (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	4.00
Date	31-Mar-2016	28-Sep-2018	28-Feb-2019	30-Jun-2020
►LGRCIS in ZMC fully operational (Yes/No, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No	No	No	Yes
Date	31-Mar-2016	28-Sep-2018	28-Feb-2019	30-Jun-2020

Component 2: Support to Town Councils on Pemba Island

►Small investments identified and implemented by the three town councils in Pemba (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	9.00	9.00	14.00
Date	28-Jan-2011	28-Sep-2018	28-Feb-2019	30-Jun-2020

Overall Comments



For the indicator of PPP feasibility studies, due to the changes of pre-identified projects and huge delay in procurement, the project has been made slowly. The consulting firm has recently been selected and more progress is expected to be achieved in the coming months.

Data on Financial Performance

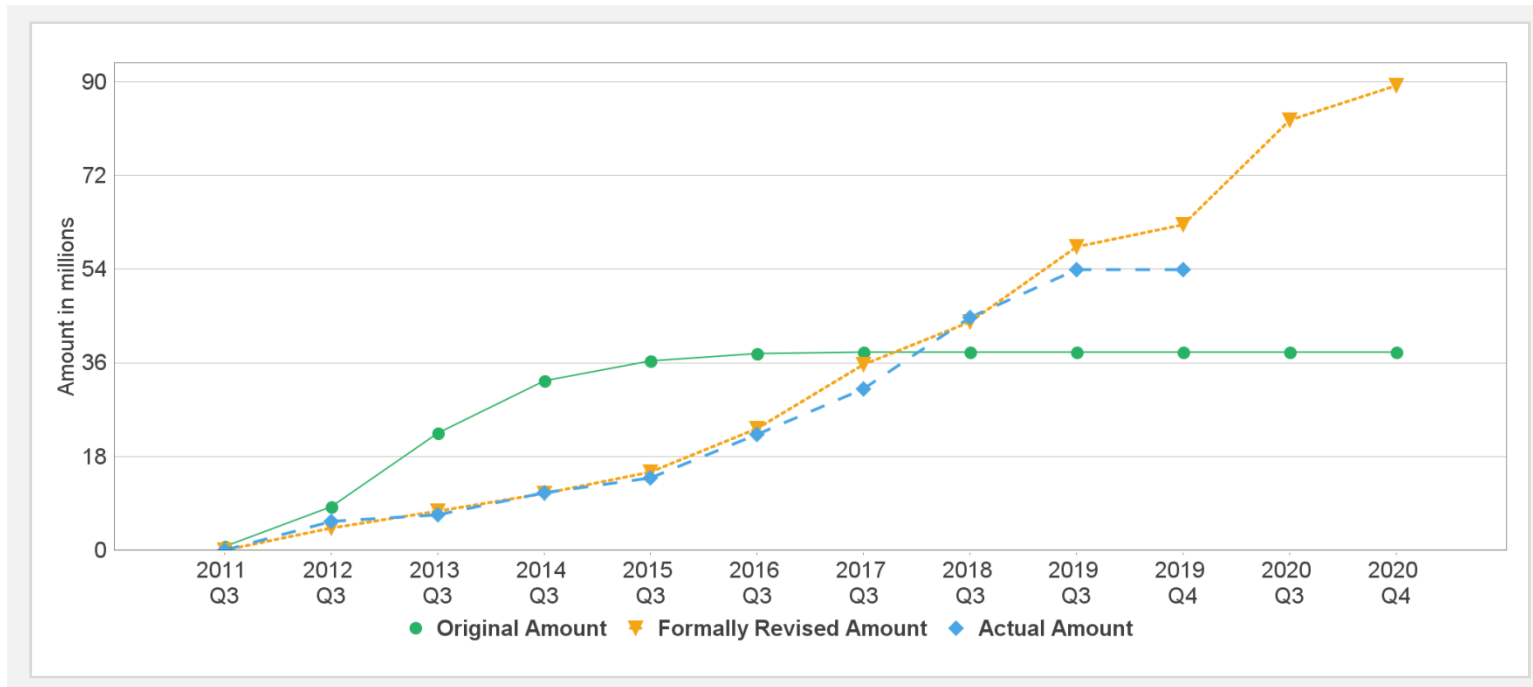
Disbursements (by loan)

Project	Loan/Credit/TF	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	% Disbursed
P111155	IDA-48610	Effective	USD	38.00	38.00	0.00	36.08	0.00	100%
P111155	IDA-58430	Effective	USD	55.00	55.00	0.00	17.79	36.18	33%

Key Dates (by loan)

Project	Loan/Credit/TF	Status	Approval Date	Signing Date	Effectiveness Date	Orig. Closing Date	Rev. Closing Date
P111155	IDA-48610	Effective	24-Feb-2011	06-Apr-2011	11-Jul-2011	30-Jun-2016	30-Jun-2019
P111155	IDA-58430	Effective	13-Jun-2016	29-Aug-2016	03-Feb-2017	30-Jun-2019	30-Jun-2020

Cumulative Disbursements





Restructuring History

Level 2 Approved on 28-Sep-2018

Related Project(s)

P155392-Zanzibar Urban Services Project Additional Financing
