Sierra Leone Safety Nets Project (P143588)

Key Dates

**Key Project Dates**
- Bank Approval Date: 25-Mar-2014
- Effectiveness Date: 29-Aug-2014
- Planned Mid Term Review Date: 02-Oct-2017
- Actual Mid-Term Review Date: 06-Nov-2017
- Original Closing Date: 30-Sep-2017
- Revised Closing Date: 30-Jun-2023

Project Development Objectives

**Project Development Objective (from Project Appraisal Document)**
The project development objective is to establish the key building blocks for a basic national safety net system and to provide income support to extremely poor households in Sierra Leone.

Has the Project Development Objective been changed since Board Approval of the Project Objective?
No

Components

**Name**
- Development of Systems for Implementation of Social Safety Net Interventions:(Cost $5.66 M)
- Cash Transfers to Extremely Poor Households and Emergency Response:(Cost $38.46 M)
- Project Management and Capacity Building:(Cost $11.60 M)

Overall Ratings

<table>
<thead>
<tr>
<th>Name</th>
<th>Previous Rating</th>
<th>Current Rating</th>
</tr>
</thead>
<tbody>
<tr>
<td>Progress towards achievement of PDO</td>
<td>●Satisfactory</td>
<td>●Satisfactory</td>
</tr>
<tr>
<td>Overall Implementation Progress (IP)</td>
<td>●Moderately Satisfactory</td>
<td>●Moderately Satisfactory</td>
</tr>
<tr>
<td>Overall Risk Rating</td>
<td>●Moderate</td>
<td>●Moderate</td>
</tr>
</tbody>
</table>

Implementation Status and Key Decisions

A total of 182,718 persons have benefited from the Social Safety Nets (SSN) cash transfers since its inception in 2014 and 92 percent of the household representatives, who received the cash, are women. The final cash transfers to Social Safety Net (SSN) beneficiaries across 10 districts was successfully delivered from September 25 and completed on October 12, 2019. The implementing agency, the National Commission for Social Action (NaCSA) and the payment service provider are working on the payment reconciliation process (including photo verification of all cash recipients and detailed analysis of undelivered payments), aiming for completion by the end of December 2019. The second additional financing for the SSN Project ("SSN-AF2") will expand coverage to approximately 230,000 extremely poor beneficiaries in all 16 districts in Sierra Leone. The grant financing for SSN-AF2 was declared effective on December 10, 2019. Preparatory work for rolling out the SSN-AF2 is well underway.
Risks

Systematic Operations Risk-rating Tool

<table>
<thead>
<tr>
<th>Risk Category</th>
<th>Rating at Approval</th>
<th>Previous Rating</th>
<th>Current Rating</th>
</tr>
</thead>
<tbody>
<tr>
<td>Political and Governance</td>
<td>--</td>
<td>Moderate</td>
<td>Moderate</td>
</tr>
<tr>
<td>Macroeconomic</td>
<td>--</td>
<td>Substantial</td>
<td>Substantial</td>
</tr>
<tr>
<td>Sector Strategies and Policies</td>
<td>--</td>
<td>Moderate</td>
<td>Moderate</td>
</tr>
<tr>
<td>Technical Design of Project or Program</td>
<td>--</td>
<td>Moderate</td>
<td>Moderate</td>
</tr>
<tr>
<td>Institutional Capacity for Implementation and Sustainability</td>
<td>--</td>
<td>Substantial</td>
<td>Substantial</td>
</tr>
<tr>
<td>Fiduciary</td>
<td>--</td>
<td>Substantial</td>
<td>Substantial</td>
</tr>
<tr>
<td>Environment and Social</td>
<td>--</td>
<td>Moderate</td>
<td>Moderate</td>
</tr>
<tr>
<td>Stakeholders</td>
<td>--</td>
<td>Moderate</td>
<td>Moderate</td>
</tr>
<tr>
<td>Other</td>
<td>--</td>
<td>--</td>
<td>--</td>
</tr>
<tr>
<td>Overall</td>
<td>--</td>
<td>Moderate</td>
<td>Moderate</td>
</tr>
</tbody>
</table>

Results

PDO Indicators by Objectives / Outcomes

To establish the key building blocks for a basic national safety net system

►Proportion of beneficiary households below the extreme poverty line (Percentage, Custom)

<table>
<thead>
<tr>
<th></th>
<th>Baseline</th>
<th>Actual (Previous)</th>
<th>Actual (Current)</th>
<th>End Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>Value</td>
<td>57.50</td>
<td>57.50</td>
<td>57.50</td>
<td>70.00</td>
</tr>
</tbody>
</table>

►Proportion of payments delivered on time (Percentage, Custom)

<table>
<thead>
<tr>
<th></th>
<th>Baseline</th>
<th>Actual (Previous)</th>
<th>Actual (Current)</th>
<th>End Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>Value</td>
<td>26.00</td>
<td>26.00</td>
<td>39.10</td>
<td>75.00</td>
</tr>
</tbody>
</table>

►Proportion of cash transfer component related grievances resolved within three months of being recorded in the GRM database (Percentage, Custom)
The results framework was discussed during the mission. The Government reassured that all new beneficiaries under the SSN-AF2 will be recruited following the three-step targeting process including the proxy-means testing (PMT) to ascertain the enrollment of extremely poor households. With regards to timeliness of payment, the low baseline resulted from a measurement method that recorded zero percentages for the first two quarters of 2019 due to the absence of payment service provider. Moving forward, the Government is committed to ensure timeliness of the quarterly payments. The indicator measuring the recording and resolution of grievances is yet to change because the incoming grievances from the exit payment (Q3-2019) is yet to reach its 90-day deadline for resolutions. The mission also noted IT system issues in the updating of grievance resolutions in the MIS and the Government is committed to resolve this by the end of 2019 and therefore an increase should be recorded in the next ISR reporting. No change in the number of beneficiaries because there has been no new enrollment, pending the effectiveness of the SSN-AF2.

Intermediate Results Indicators by Components

Development of Systems for Implementation of Social Safety Net Interventions

<table>
<thead>
<tr>
<th>Baseline</th>
<th>Actual (Previous)</th>
<th>Actual (Current)</th>
<th>End Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>Value</td>
<td>90.00</td>
<td>90.00</td>
<td>95.00</td>
</tr>
</tbody>
</table>

Overall Comments
|------------|-------------|-------------|-------------|-------------|

**Proportion of beneficiaries’ representatives issued with photo identification (IDs) (Percentage) (Text, Custom)**

<table>
<thead>
<tr>
<th>Value</th>
<th>Baseline</th>
<th>Actual (Previous)</th>
<th>Actual (Current)</th>
<th>End Target</th>
</tr>
</thead>
</table>

**Proportion of valid complaints registered in the GRM by ACC Call Center (Percentage, Custom)**

<table>
<thead>
<tr>
<th>Value</th>
<th>Baseline</th>
<th>Actual (Previous)</th>
<th>Actual (Current)</th>
<th>End Target</th>
</tr>
</thead>
</table>

**Proportion of beneficiaries data update resolved within 90 days (Percentage, Custom)**

<table>
<thead>
<tr>
<th>Value</th>
<th>Baseline</th>
<th>Actual (Previous)</th>
<th>Actual (Current)</th>
<th>End Target</th>
</tr>
</thead>
</table>

**Social Protection Registry for Integrated National Targeting (SPRINT) operationalized (Text, Custom)**

<table>
<thead>
<tr>
<th>Value</th>
<th>Baseline</th>
<th>Actual (Previous)</th>
<th>Actual (Current)</th>
<th>End Target</th>
</tr>
</thead>
</table>

**Implementation strategy of the Social Protection policy revised and launched, and the National Social Protection Policy enacted (Yes/No) (Text, Custom)**

<table>
<thead>
<tr>
<th>Value</th>
<th>Baseline</th>
<th>Actual (Previous)</th>
<th>Actual (Current)</th>
<th>End Target</th>
</tr>
</thead>
</table>

**Cash Transfers to Extremely Poor Households and Emergency Response**

**Proportion of beneficiaries who receive cash transfer in the current quarter (Percentage, Custom)**

<table>
<thead>
<tr>
<th>Value</th>
<th>Baseline</th>
<th>Actual (Previous)</th>
<th>Actual (Current)</th>
<th>End Target</th>
</tr>
</thead>
</table>

**Proportion of households with Persons with Disability (PWD) (Percentage, Custom)**
<table>
<thead>
<tr>
<th>Indicator</th>
<th>Baseline</th>
<th>Actual (Previous)</th>
<th>Actual (Current)</th>
<th>End Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>Proportion of beneficiaries receiving new workshop modules/materials</td>
<td>0.00</td>
<td>0.00</td>
<td>0.00</td>
<td>80.00</td>
</tr>
<tr>
<td>Proportion of beneficiaries reporting saving</td>
<td>0.00</td>
<td>0.00</td>
<td>0.00</td>
<td>5.00</td>
</tr>
<tr>
<td>Proportion of household representatives collecting the cash transfers</td>
<td>90.00</td>
<td>90.00</td>
<td>92.30</td>
<td>90.00</td>
</tr>
<tr>
<td>with access to cash transfers from the contingency finance</td>
<td>0.00</td>
<td>0.00</td>
<td>0.00</td>
<td>35,000.00</td>
</tr>
</tbody>
</table>

**Overall Comments**

Many of these intermediate indicators are newly added for the SSN-AF2, which is not yet effective as of the filing of this ISR. Preparatory activities (such as the targeting strategy for new 234,000 extremely poor people, including persons living with disability, and key messages for the new modules of the behavior change workshop) have started, but as the activities have not yet been implemented, progress of these new indicator are not yet available. Reporting of these new indicators are expected by the next ISR period in the first semester of 2020. Those indicators with updated numbers reflect data from the exit payment that was conducted in October 2019.

**Data on Financial Performance**

**Disbursements (by loan)**

<table>
<thead>
<tr>
<th>Date</th>
<th>Value</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>29-Mar-2019</td>
<td>0.00</td>
<td></td>
</tr>
<tr>
<td>29-Nov-2019</td>
<td>0.00</td>
<td></td>
</tr>
<tr>
<td>30-Jun-2023</td>
<td>35,000.00</td>
<td></td>
</tr>
</tbody>
</table>
The World Bank
Sierra Leone Safety Nets Project (P143588)

Implementation Status & Results Report

<table>
<thead>
<tr>
<th>Project</th>
<th>Loan/Credit/TF</th>
<th>Status</th>
<th>Currency</th>
<th>Original</th>
<th>Revised</th>
<th>Cancelled</th>
<th>Disbursed</th>
<th>Undisbursed</th>
<th>% Disbursed</th>
</tr>
</thead>
<tbody>
<tr>
<td>P143588</td>
<td>IDA-D0920</td>
<td>Effective</td>
<td>USD</td>
<td>10.00</td>
<td>10.00</td>
<td>0.00</td>
<td>7.92</td>
<td>2.11</td>
<td>79%</td>
</tr>
<tr>
<td>P143588</td>
<td>IDA-D4900</td>
<td>Effective</td>
<td>USD</td>
<td>30.00</td>
<td>30.00</td>
<td>0.00</td>
<td>0.00</td>
<td>30.03</td>
<td>0%</td>
</tr>
<tr>
<td>P143588</td>
<td>IDA-H9250</td>
<td>Effective</td>
<td>USD</td>
<td>7.00</td>
<td>7.00</td>
<td>0.00</td>
<td>6.48</td>
<td>0.00</td>
<td>100%</td>
</tr>
<tr>
<td>P143588</td>
<td>TF-A0806</td>
<td>Closed</td>
<td>USD</td>
<td>4.30</td>
<td>4.30</td>
<td>0.00</td>
<td>4.30</td>
<td>0.00</td>
<td>100%</td>
</tr>
</tbody>
</table>

**Key Dates (by loan)**

<table>
<thead>
<tr>
<th>Project</th>
<th>Loan/Credit/TF</th>
<th>Status</th>
<th>Approval Date</th>
<th>Signing Date</th>
<th>Effectiveness Date</th>
<th>Orig. Closing Date</th>
<th>Rev. Closing Date</th>
</tr>
</thead>
</table>

**Cumulative Disbursements**

![Cumulative Disbursements Chart](chart.png)
Restructuring History

Level 2 Approved on 08-Feb-2018, Level 2 Approved on 27-Mar-2019

Related Project(s)

P154454-Social Safety Nets Additional Financing, P167757-Sierra Leone SSN Project Second Additional Financing