



Ghana---Social Opportunities Project (P115247)

AFRICA | Ghana | Social Protection Global Practice |
IBRD/IDA | Specific Investment Loan | FY 2010 | Seq No: 9 | ARCHIVED on 04-Mar-2015 | ISR17362 |

Implementing Agencies: Ministry of Gender, Children and Social Protection, Ministry of Local Government and Rural Development

Key Dates

Key Project Dates

Board Approval date:20-May-2010

Effectiveness Date:19-Oct-2010

Planned Mid Term Review Date:12-Feb-2014

Actual Mid-Term Review Date:12-Feb-2014

Original Closing Date:30-Jun-2016

Revised Closing Date:30-Jun-2017

Project Development Objectives

Project Development Objective (from Project Appraisal Document)

The objectives of the Project are to improve targeting in social protection spending, increase access to conditional cash transfers nationwide, increase access to employment and cash-earning opportunities for the rural poor during the agricultural off-season, and improve economic and social infrastructure in target districts.

Has the Project Development Objective been changed since Board Approval of the Project Objective?

Yes

Board Approved Revised Project Development Objective (If project is formally restructured)

The Project Development Objectives (PDO) of this Additional Financing is to improve targeting of social protection programs and provide income support to poor households through LEAP grants and LIPW infrastructure in targeted districts.

Components

Name

Component One: Social Protection Policy and Systems Strengthening:(Cost \$9.00 M)

Component Two: Labor Intensive Public Works Implementation and Capacity Building.:(Cost \$19.20 M)

Component Three: Livelihood Empowerment Against Poverty Implementation and Capacity Building:(Cost \$15.70 M)

Component Four: Project Management and Coordination:(Cost \$6.10 M)

Overall Ratings

Name	Previous Rating	Current Rating
Progress towards achievement of PDO	● Satisfactory	● Satisfactory
Overall Implementation Progress (IP)	● Satisfactory	● Satisfactory



Overall Risk Rating

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● Low

Implementation Status and Key Decisions

The project has registered a number of achievements as follows;

Under the LIPW Component, a number of sub-projects were completed by December 31, 2014. The completed subprojects are made up of 40 social infrastructure subprojects, 120 feeder roads of length 472.75km, 111 small earth dams and dug outs and 159 climate change interventions covering an area of 1,492.03 hectares. The on-going sub-projects include 40 feeder roads of length 150.25 km, 33 small earth dams and dugouts and 21 climate change activities. Total expenditure stood at GHS 63,093,210.35 at the end of September 2014 and 53 percent has been spent on unskilled labor. A total of 110,948 skilled and unskilled persons were employed since inception with females making up 61.6 percent. Out of the total number employed, 97.3 percent are unskilled and a total of GHS 34,053,877.46 has been paid to them.

The LEAP program currently has 77,000 households in its registry out of which 70% are female. This is against the December 30, 2014 target of 150,000 households. The LEAP program expects to meet the 150,000 target by June 2015.

Building on the successes of this original project, Additional Financing (AF) was prepared and was approved by the World Bank Board of Directors on May 27, 2014. However, the AF is yet to be ractified by Parliament and is yet to become effective, nine months after approval by the World Bank Board of Directors.

Under the AF, the project was restructured to adopt a stronger focus on strengthening social protection systems and better achievement of results. Therefore, the Project Development Objectives (PDO) has been revised and the key project indicators simplified. Specifically, Additional Financing would support: (i) formulation of social protection policy; (ii) scaling up of the Labor Intensive Public Works (LIPW) and the Livelihood Empowerment Against Poverty (LEAP) programs; (iii) designing and rolling out the Ghana National Household Registry (GNHR) for social protection programs and strengthening social protection implementation procedures; and (iv) capacity building to support the implementation of LIPW and LEAP in existing and new districts.

Below is a summary of broad project achievements to date.

Under the LIPW Component, a number of sub-projects have been completed by December 31, 2014. The completed subprojects are made up of 40 social infrastructure subprojects, 120 feeder roads of length 472.75km, 111 small earth dams and dug outs and 159 climate change interventions covering an area of 1,492.03 hectares. The on-going sub-projects include 40 feeder roads of length 150.25 km, 33 small earth dams and dugouts and 21 climate change activities. Total expenditure stood at GHS 63,093,210.35 at the end of September 2014 and 53 percent has been spent on unskilled labor. A total of 110,948 skilled and unskilled persons were employed since inception with females making up 61.6 percent. Out of the total number employed, 97.3 percent are unskilled and a total of GHS 34,053,877.46 has been paid to them.

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Risks

Systematic Operations Risk-rating Tool

Risk Category	Rating at Approval	Previous Rating	Current Rating
Political and Governance	--	--	● Low
Macroeconomic	--	--	● Substantial
Sector Strategies and Policies	--	--	● Low
Technical Design of Project or Program	--	--	● Low
Institutional Capacity for Implementation and Sustainability	--	--	● Substantial
Fiduciary	--	--	● Low
Environment and Social	--	--	● Low
Stakeholders	--	--	● Low
Other	--	--	● Low
Overall	--	--	● Low

Results

Project Development Objective Indicators

► Beneficiaries of Safety Nets programs (number) (Number, Core)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	156000.00	451718.00	390000.00



Date	05-Mar-2010	30-Sep-2013	30-Nov-2014	30-Jun-2017
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▲ Beneficiaries of Safety Nets programs - Female (number) (Number, Core Breakdown)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	101400.00	259250.00	253500.00
Date	05-Mar-2010	31-Mar-2014	30-Nov-2014	30-Jun-2017

▲ Beneficiaries of Safety Nets programs - Cash-for-work, food-for-work and public works (number) (Number, Core Breakdown)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	80678.00	110948.00	190000.00
Date	05-Mar-2010	30-Sep-2013	30-Nov-2014	30-Jun-2017

▶ Direct project beneficiaries (Number, Core)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	156000.00	156000.00	390000.00
Date	20-May-2010	31-Mar-2014	31-Mar-2014	30-Jun-2017

▲ Female beneficiaries (Percentage, Core Supplement)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	65.00	65.00	65.00
Date	20-May-2010	31-Mar-2014	31-Mar-2014	30-Jun-2017



▲ Direct project beneficiaries under cash transfer component (Number, Custom Breakdown)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	74347.00	85000.00	200000.00
Date	20-May-2010	31-Dec-2013	30-Nov-2014	30-Jun-2017

▲ Direct project beneficiaries under LIPW component (Number, Custom Breakdown)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	80678.00	110948.00	190000.00
Date	20-May-2010	30-Sep-2013	30-Nov-2014	30-Jun-2017

▶ Average annual earnings of unskilled workers in LIPWs (cedi) (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	245.00	306.90	200.00
Date	20-May-2010	30-Sep-2013	30-Nov-2014	30-Jun-2017

▶ Person days of unskilled workers (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	3200000.00	5132021.00	9500000.00
Date	20-May-2010	30-Sep-2013	30-Jun-2014	30-Jun-2017

▶ Potential and actual beneficiaries in participating districts satisfied with subprojects, LIPW program and LEAP transfers (%) (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	--	70.00



Date	20-May-2010	--	--	30-Jun-2017
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► Share of beneficiaries from the poorest 20% of population for LEAP and poorest 30% of the population for LIPW. (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	--	--	--	50.00
Date	31-Mar-2014	--	--	30-Jun-2017

Overall Comments

Beneficiaries of LEAP (cash transfer component) are reported in households.
Beneficiaries of LIPW (public works) are cumulative numbers at the end of the period.

Intermediate Results Indicators

► Targeting performance (share of beneficiaries from the poorest 20% of population) (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	19.00	--	--	50.00
Date	31-Mar-2014	--	--	30-Jun-2017

► Enrolled beneficiaries in the districts where LEAP pilot will be intensified (% increase) (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	100.00	230.77	270.00
Date	20-May-2010	31-Mar-2014	30-Mar-2014	30-Jun-2017



▶ LEAP administrative costs compared to total costs (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	15.00	--	10.57	11.00
Date	30-Sep-2013	--	31-Dec-2013	30-Jun-2017

▶ Total unskilled worker earnings as share of LIPW cost (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	40.00	48.00	48.00	62.00
Date	20-May-2010	31-Mar-2014	31-Mar-2014	30-Jun-2017

▶ Original name: Maintenance program established for roads and dams. Revised name: District Assemblies with maintenance programs established for completed sub-projects (number) (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	10.00	10.00	10.00	60.00
Date	20-May-2010	31-Mar-2014	31-Mar-2014	30-Jun-2017

▶ Original name: Rehabilitated dams inspected annually by communities for dam safety concerns. Revised name: Completed subprojects inspected annually by Communities (under spn of district tech. spc). (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	50.00	50.00	50.00	90.00
Date	20-May-2010	30-Sep-2013	30-Sep-2013	30-Jun-2017



► Roads rehabilitated, Rural (Kilometers, Core)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	421.00	428.85	700.00
Date	20-May-2010	31-Mar-2014	30-Jun-2014	30-Jun-2017

► Payments to workers under LIPW program made within 20 days after the attendance at work sites (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	60.00	65.20	80.00
Date	20-May-2010	31-Mar-2014	30-Jun-2014	30-Jun-2017

► Original name: Payments made to contractors after receipt of performance security. Revised name: Avg time lapse between submission of interim certificate by LIPW contractors and payments by DAs (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	30.00	--	--	20.00
Date	30-Sep-2013	--	--	30-Jun-2017

► Original name: Working group to set priorities for social protection indicators to be set under MoFEP leadership. Revised name: Social Protection Policy drafted by MoGCSP and submitted to cabinet (Yes/No, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	N	N	N	Y
Date	20-May-2010	30-Sep-2013	30-Sep-2013	30-Jun-2016



► Area Planted for Fruit Trees and Multi-Purpose Woodlots (ha) (Hectare(Ha), Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	672.00	--	798.13	2360.00
Date	31-Mar-2014	--	30-Jun-2014	30-Jun-2014

► Small earth dams and dug-outs rehabilitated (number) (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	62.00	--	88.00	300.00
Date	31-Mar-2014	--	30-Jun-2014	30-Jun-2017


► Private contractors technically capable of implementing and supervising LIPW. (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	74.00	--	--	125.00
Date	31-Mar-2014	--	--	30-Jun-2017

Overall Comments

Data on Financial Performance

Disbursements (by loan)

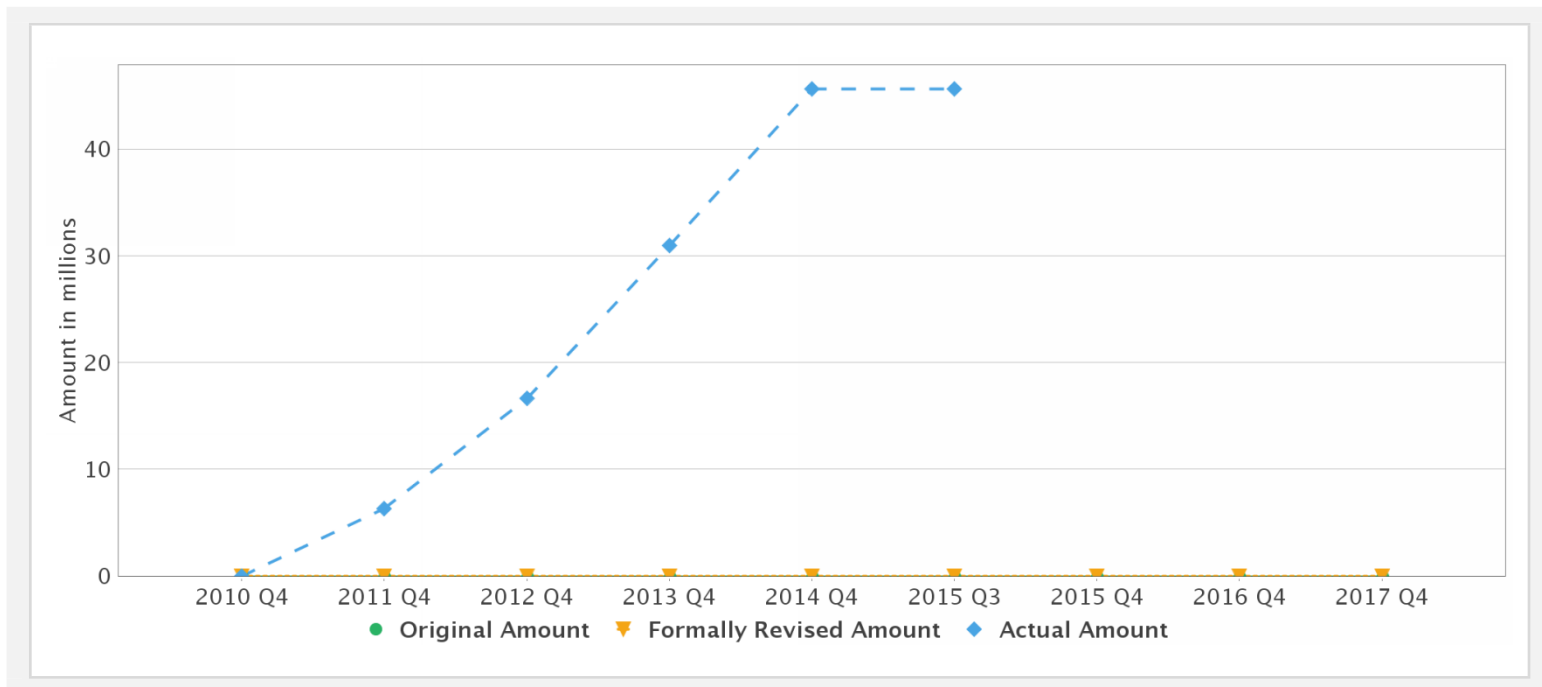
Project	Loan/Credit/TF	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	Disbursed
P115247	IDA-47350	Effective	XDR	58.40	58.40	0.00	45.66	12.74	 78%
P115247	IDA-54660	Not Effective	XDR	32.40	32.40	0.00	0.00	32.40	0%

Key Dates (by loan)



Project	Loan/Credit/TF	Status	Approval Date	Signing Date	Effectiveness Date	Orig. Closing Date	Rev. Closing Date
P115247	IDA-47350	Effective	20-May-2010	08-Sep-2010	19-Oct-2010	30-Jun-2016	30-Jun-2016
P115247	IDA-54660	Not Effective	27-May-2014	--	--	30-Jun-2017	30-Jun-2017

Cumulative Disbursements



Restructuring History

There has been no restructuring to date.

Related Project(s)

P146923-AF Ghana Social Opportunities Project