Implementation Status & Results
Philippines
Operationalizing Institutional Mechanisms for Performance Accountability in the Philippines Health Insurance Corporation (PhilHealth (P125479))

Operation Name: Operationalizing Institutional Mechanisms for Performance Accountability in the Philippines Health Insurance Corporation (PhilHealth (P125479))
Project Stage: Implementation
Seq.No: 4
Status: ARCHIVED
Archive Date: 04-Jun-2014
Country: Philippines
Approval FY: 2011
Region: EAST ASIA AND PACIFIC
Lending Instrument:
Implementing Agency(ies): PHILHEALTH

Key Dates
- Board Approval Date: 15-Mar-2011
- Original Closing Date: 08-Sep-2014
- Planned Mid Term Review Date: 
- Last Archived ISR Date: 21-Feb-2014
- Effectiveness Date: 08-Sep-2011
- Revised Closing Date: 08-Sep-2014
- Actual Mid Term Review Date: 

Project Development Objectives
Project Development Objective (from IDF Proposal)
The development objective of the proposed IDF is to build the capacity of relevant offices within PhilHealth (Office of the Chairman of the PhilHealth Board or OCOP, Governance, Audit and Investments Committee of the Board) and Corporate Planning Department to operationalize institutional mechanisms for comprehensive (bottom-up, top-down) performance accountability.

Has the Project Development Objective been changed since Board Approval of the Project?
- Yes
- No

Component(s)
Component Name | Component Cost
--- | ---
Capacity-building of the PhilHealth Board to strengthen Performance Accountability of the Corporation | 51600.00
Implementation of Generic Tools for Enhanced PhilHealth performance accountability | 153500.00

Overall Ratings
<table>
<thead>
<tr>
<th>Previous Rating</th>
<th>Current Rating</th>
</tr>
</thead>
<tbody>
<tr>
<td>Progress towards achievement of PDO</td>
<td>Satisfactory</td>
</tr>
<tr>
<td>Overall Implementation Progress (IP)</td>
<td>Satisfactory</td>
</tr>
<tr>
<td>Overall Risk Rating</td>
<td>Moderately Satisfactory</td>
</tr>
</tbody>
</table>

Implementation Status Overview
The project is on-track to achieve all of its development objectives by grant closing in September 2014. The first performance indicator, namely the development of the Philhealth balanced scorecard, is partially attained, with only the external validation of the scorecard's performance targets and publication of the scorecard on the internet still pending. The
second performance indicator, related to the development of performance targets for all Philhealth regional offices, has been achieved. The third performance indicator, namely that the results of the actuarial analyses supported by the project are used in at least one major decision of the Board, is fully achieved. In fact, the actuarial analyses have been used in a number of recent Board decisions.

Nevertheless, there are a number of activities that still need to be carried out over a rather short timeline: 

The first component, which is designed to build the capacity of the PhilHealth Board, has produced useful technical reports which have served as inputs into Board discussions. The most recent addition was an assessment of the 23 case rates provider payment method previously employed by Philhealth. Remaining funds will be used to coordinate a set of costing activities around a proposed expanded Philhealth benefit package and to interpret the findings of the costing activities for the Board’s decision. 

While good progress has also been made on the second component, shifting priorities and slow procurement means that there are some activities that are still at an early stage of implementation. Activities still to be carried out before project closing include: external validation of the balanced scorecard values (and publication of the results on the web), a review of the Philhealth organizational structure, and the completion of an actuarial manual.

The project continues to be well-managed by the Recipient.

<table>
<thead>
<tr>
<th>Locations</th>
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<tbody>
<tr>
<td>No Location data has been entered</td>
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| Results |

<table>
<thead>
<tr>
<th>Indicators</th>
</tr>
</thead>
<tbody>
<tr>
<td>Indicator Name</td>
</tr>
<tr>
<td>PhilHealth Balanced Scorecard published on PhilHealth and DOH website</td>
</tr>
<tr>
<td>Performance targets for PhilHealth regional offices identified on the basis of Scorecard</td>
</tr>
<tr>
<td>Results of updated health insurance actuarial analysis reflected in at least one major decision on Benefits Package by the Board</td>
</tr>
</tbody>
</table>
members, decisions on contribution rates, and expansion of benefit package (specifically the z-type packages).

Data on Financial Performance (as of 21-Mar-2014)

Financial Agreement(s) Key Dates

<table>
<thead>
<tr>
<th>Project</th>
<th>Ln/Cr/Tf</th>
<th>Status</th>
<th>Approval Date</th>
<th>Signing Date</th>
<th>Effectiveness Date</th>
<th>Original Closing Date</th>
<th>Revised Closing Date</th>
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<tbody>
<tr>
<td>P125479</td>
<td>TF-99315</td>
<td>Effective</td>
<td>08-Sep-2011</td>
<td>08-Sep-2011</td>
<td>08-Sep-2011</td>
<td>08-Sep-2014</td>
<td>08-Sep-2014</td>
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Disbursements

<table>
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<tr>
<th>Project</th>
<th>Ln/Cr/Tf</th>
<th>Status</th>
<th>Currency</th>
<th>Original</th>
<th>Revised</th>
<th>Cancelled</th>
<th>Disbursed</th>
<th>Undisbursed</th>
<th>% Disbursed</th>
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</thead>
<tbody>
<tr>
<td>P125479</td>
<td>TF-99315</td>
<td>Effective</td>
<td>USD</td>
<td>0.21</td>
<td>0.21</td>
<td>0.00</td>
<td>0.13</td>
<td>0.08</td>
<td>62.00</td>
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</table>

Disbursement Graph

Key Decisions Regarding Implementation

For Component 1, progress toward project goals will be further enhanced by having a consultant coordinate the costing of an extended primary benefit package (which is a critical imminent Board decision) and interpreting the work of the costing consultants for Board decision.

For Component 2, it was agreed that the proposed work on leadership index profiling be dropped so that there would be sufficient funds to undertake the review of the organizational structure which is a priority activity for Philhealth.
Restructuring History
There has been no restructuring to date.

Related Projects
There are no related projects.