

**Implementation Status & Results
Solomon Islands
SB Health Sector Support Project (TA) (P097671)**

Public Disclosure Copy

Operation Name: SB Health Sector Support Project (TA) (P097671)	Project Stage: Implementation	Seq.No: 5	Status: ARCHIVED	Archive Date: 11-May-2011
Country: Solomon Islands	Approval FY: 2008			
Product Line: IBRD/IDA	Region: EAST ASIA AND PACIFIC	Lending Instrument: Technical Assistance Loan		
Implementing Agency(ies): Ministry of Health and Medical Services				

Key Dates

Board Approval Date	20-Mar-2008	Original Closing Date	31-Mar-2011	Planned Mid Term Review Date	02-Sep-2010	Last Archived ISR Date	11-May-2011
Effectiveness Date	14-Jul-2008	Revised Closing Date	31-Dec-2011	Actual Mid Term Review Date	02-Sep-2010		

Project Development Objectives

Project Development Objective (from Project Appraisal Document)

The Project's development objective is to improve the institutional capacity of MHMS in the areas of public expenditure management and sector performance monitoring. Such capacity development would be critical to the overall success of the Program in improving health services delivery and outcomes.

Has the Project Development Objective been changed since Board Approval of the Project?

Yes No

Component(s)

Component Name	Component Cost
Public Expenditure Management	0.19
Sector Performance Monitoring	0.89
Training and Capacity Building	0.16

Overall Ratings

	Previous Rating	Current Rating
Progress towards achievement of PDO	Satisfactory	Moderately Satisfactory
Overall Implementation Progress (IP)	Moderately Satisfactory	Moderately Unsatisfactory
Overall Risk Rating		

Implementation Status Overview

The Health Sector Support Program - Technical Assistance (HSSP-TA) grant supported the Ministry of Health and Medical Services (MHMS) to strengthen its public expenditure management, health sector planning, and sector performance monitoring. MHMS used the grant to develop the National Health Strategic Plan (NHSP) for 2011-2015, its associated monitoring and evaluation framework, and, a Medium Term Expenditure Framework (MTEF). The grant closed on 31 December 2011.

Locations

Public Disclosure Copy

Country	First Administrative Division	Location	Planned	Actual
Solomon Islands	Guadalcanal Province	Guadalcanal Province	✓	✓

Results

Project Development Objective Indicators

Indicator Name	Core	Unit of Measure		Baseline	Current	End Target
Completion of the first rolling medium term sector expenditure program linking resources with priorities	<input type="checkbox"/>	Text	Value		MTEF finalised and distributed	MTEF developed and finalised
			Date		05-Dec-2011	31-Dec-2011
			Comments		The final MTEF formed the basis for the resource envelope for the new NHSP and subsequently informed the development of annual operational plans.	
Increased proportion of health sector expenditures on primary health services and provincial health programs	<input type="checkbox"/>	Text	Value		Provincial grants have increased expenditure on primary health care by 25-30%. Provincial secondary health expenditure has also increased. Overall provincial health expenditure has increased to approximately 37%.	Increased by 17% the proportion of health expenditure on primary health services and provincial health programs
			Date		05-Dec-2011	31-Dec-2011
			Comments		The MHMS is working with the Ministry of Provincial Government and the Ministry of Finance to develop Imprest accounts to enable decentralization of expenditures. The Ministry of Finance is yet to develop a system (with associated charter of accounts) that enables full appropriation of national programs to the provincial level. System development will take time.	

Public Disclosure Copy

Public Disclosure Copy

Participatory joint annual reviews conducted	<input type="checkbox"/>	Text	Value		Formal joint annual reviews conducted in 2009, 2010, and 2011.	Joint reviews conducted annually.
			Date	01-Feb-2008	30-Sep-2011	31-Dec-2011
			Comments	Less substantial reviews were undertaken in 2007 and 2008.		

Intermediate Results Indicators

Indicator Name	Core	Unit of Measure		Baseline	Current	End Target
Increased community participation in health services planning at the provincial level	<input type="checkbox"/>	Text	Value		Increased involvement of provincial health staff and communities in service planning.	Increased community participation in provincial health services planning
			Date	01-Feb-2008	05-Dec-2011	31-Dec-2011
			Comments	All health planning had been conducted in a centralized and top-down manner prior to the preparation of the new NHSP.	There has been a gradual increase in community involvement in health service planning at the provincial level. Provincial plans were developed by provincial level officials with guidance from the Planning team. Partnerships between stakeholders and the community continue to develop and strengthen in the provinces.	
Budget planning and development, and accounting processes enhanced and institutionalized	<input type="checkbox"/>	Text	Value		Agreements were reached on coding structures, the use of MYOB and initial training activities	Accounting processes enhanced and institutionalized.
			Date	01-Feb-2008	01-Apr-2011	31-Dec-2011
			Comments	All financial systems were fragile. At the provincial level, the system was unable to separate expenditures from the hospital and primary health care programs.	A financial controller was recruited and systems are being further developed and institutionalized. These, systems (though still fragile) are being used for the NHSP and its operational plans. The MHMS has reached out to the Ministry of Finance to develop a chartof accounts that will	

Public Disclosure Copy

					enable full appropriation of budgets to provinces and provincial programs as per requirements of the MHMS. Inthe meantime, the MHMS continues to run MYOB to monitor budgets and expenditures by program, at the national and provincial level.	
Comprehensive sector performance indicators and monitoring system developed	<input type="checkbox"/>	Text	Value		NHSP 2011-2015 with a comprehensive M&E framework developed	Comprehensive sector performance indicator and monitoring system developed.
			Date	01-Feb-2008	05-Dec-2011	31-Dec-2011
			Comments	Health information systems are very fragile, unsystematic and often subject to delays in processing.		
MHMS Executive making decisions based on Monitoring and Evaluation reports	<input type="checkbox"/>	Text	Value		MHMS executive are making decisions based on a range of assessments	Evidence-based decision making by the MHMS executive
			Date	23-Feb-2007	05-Dec-2011	31-Dec-2011
			Comments	Previously the executive team placed less priority on the need for timely information to inform their strategic decisions.	At the National Health Conference, the MHMS Executive demonstrated a growing commitment to evidence-based planning at both the national and provincial levels. Continued strengthening of information systems will enable this demand to be more fully institutionalized.	
Provincial planning process including medium term plan and annual operational planning system adopted with strong M&E framework	<input type="checkbox"/>	Text	Value		Operational plans with stronger M&E framework developed and adopted	Provincial planning process and operational plans adopted
			Date	07-Feb-2008	05-Dec-2011	31-Dec-2011
			Comments	The Ministry had top-down annual operational planning system without strong and timely M&E framework.	The new NSHP emphasizes the important role of provinces and their enhanced responsibility for planning and implementing programs. The MTEF signals a need for the	

Public Disclosure Copy

					MHMS to more fully develop five-year plans consistent with the resource envelope. Fragile budgeting systems and limited preparation timeframes mean the Ministry has difficulty linking budgeting and planning, particularly at the provincial level. This remains an ongoing challenge.	
Provincial health plans developed, implemented and monitored for progress against agreed targets	<input type="checkbox"/>	Text	Value		Provincial health plans developed with M&E framework	Provincial operational plans developed
			Date	14-Feb-2008	05-Dec-2011	31-Dec-2011
			Comments	Provincial plans were top-down and often comprised of a series of activity lists without a strategic program focus or M&E framework.	Provincial operational plans developed for 2010 formed the basis for monitoring of provincial expenditures and program outcomes for 2011. The timelines for provincial planning and its problematic link to budgeting cycles (as noted above) continue to mean there is significant room for improvement in ex-ante planning and budgeting.	

Data on Financial Performance (as of 02-Aug-2011)

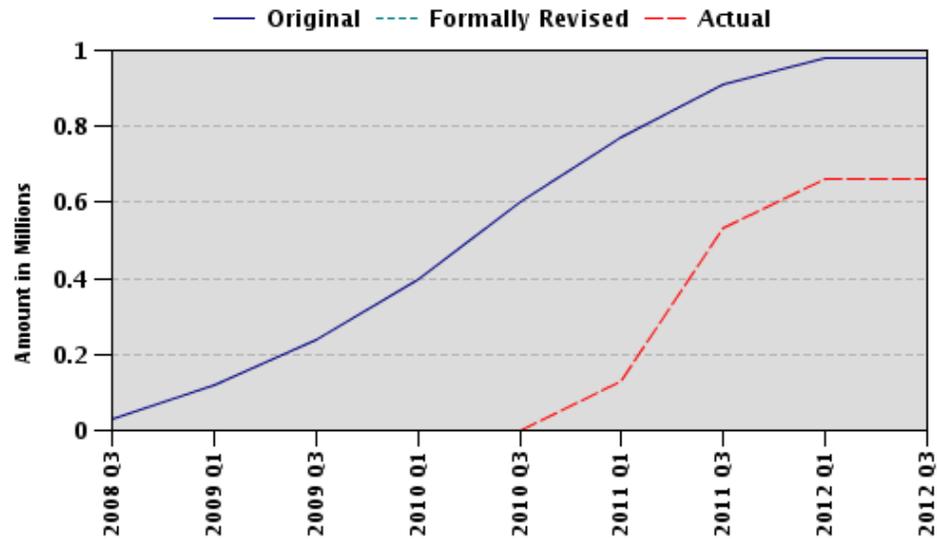
Financial Agreement(s) Key Dates

Project	Loan No.	Status	Approval Date	Signing Date	Effectiveness Date	Closing Date
P097671	IDA-H3600	Closed	20-Mar-2008	14-Apr-2008	14-Jul-2008	31-Dec-2011

Disbursements (in Millions)

Project	Loan No.	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	% Disbursed
P097671	IDA-H3600	Closed	XDR	1.00	1.00	0.00	0.66	0.34	66.00

Disbursement Graph



Key Decisions Regarding Implementation

A draft Implementation Completion and Results Report (ICR) for the Project will be finalised in the first quarter of 2012.

Restructuring History

Level two Approved on 28-Sep-2010

Related Projects

There are no related projects.