Implementation Status & Results
Brazil
Brazil: Rio Grande do Norte Strategy for Institutional Strengthening of the Secretariat of Health (P144735)

Operation Name: Brazil: Rio Grande do Norte Strategy for Institutional Strengthening of the Secretariat of Health (P144735)  
Project Stage: Implementation  
Seq.No: 1  
Status: ARCHIVED  
Archive Date: 23-Jun-2014

Country: Brazil  
Approval FY: 2013
Product Line: Institutional Development Fund  
Region: LATIN AMERICA AND CARIBBEAN  
Lending Instrument:
Implementing Agency(ies): Secretariat of Public Health

Key Dates
Board Approval Date: 29-Mar-2013  
Original Closing Date: 30-Jun-2016  
Planned Mid Term Review Date: 17-Jun-2013  
Last Archived ISR Date: 23-Jun-2014
Effectiveness Date: 17-Jun-2013  
Revised Closing Date: 17-Jun-2016  
Actual Mid Term Review Date:

Project Development Objectives
Project Development Objective (from IDF Proposal)
The development objective of this IDF is to improve the institutional capacity and the management of the Secretariat of Health of the State of Rio Grande do Norte (RGN) in the Northeast of Brazil, particularly in the areas of (i) human resources, (ii) procurement, and (iii) financial management.

Has the Project Development Objective been changed since Board Approval of the Project?
☐ Yes  ☐ No

Component(s)
Component Name  
Rapid Assessment and Action Plan  152500.00
Long Term Strategy for the Management of the Secretariat of Health  547500.00

Overall Ratings
<table>
<thead>
<tr>
<th>Objective</th>
<th>Previous Rating</th>
<th>Current Rating</th>
</tr>
</thead>
<tbody>
<tr>
<td>Progress towards achievement of PDO</td>
<td></td>
<td>Satisfactory</td>
</tr>
<tr>
<td>Overall Implementation Progress (IP)</td>
<td></td>
<td>Satisfactory</td>
</tr>
<tr>
<td>Overall Risk Rating</td>
<td></td>
<td>Low</td>
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Implementation Status Overview
Three implementation support missions have been carried out since the initiation of the project. The first supervision mission took place previously, as a segment of the first supervision mission of the Rio Grande do Norte: Regional Development and Governance Project (P126452), in October 2013. During this mission, the selection process was initiated for hiring the five consultants to carry out the Rapid Assessment and Action Plan (RAAP) and elaborate a short and medium term Action Plan. Subsequently, five consultants were hired to assess five areas within SEPLAN: Acquisitions, Asset Management, Financial Management, Human Resource Management, and Planning. In preparation to their mission, the consultants met with: the Bank staff supporting the IDF Grant Fund Implementation; the Secretariat of Planning and Finance of the State of Rio Grande do Norte (SEPLAN); and...
the Secretariat of Health of the State of Rio Grande do Norte (SESAP), to align initiatives for the rapid assessment mission by VC.

The second supervision mission was carried out from March 24 to April 4, 2014. Each of the consultant carried out an assessment and met with the respective technical teams. The specific objective of the mission was to elaborate an initial diagnostic of SESAP. The mission's objective was successfully achieved. At the end of the mission, a preliminary list of possible actions were identified for each of the areas. The consultants then processed to develop a full report that was delivered on April 15.

A third mission was took place from May 19 to 22, 2014, to follow up on the proposed short term actions, prioritize actions, define implementation strategies and agree a timetable and responsible coordinators for each of the areas. A monitoring mechanism was establish to accompany progress on a monthly basis and consultants will continue to support implementation of the defined actions.

As next steps, the SESAP team will compile all reports and produce a single document. The Bank team has agreed to visit the SESAP to assist with the completion of the report and to advance on the definition of activities, terms of references and timetable for implementation of the second component of the grant.

Locations

No Location data has been entered

Results

<table>
<thead>
<tr>
<th>Indicators</th>
<th>Core</th>
<th>Unit of Measure</th>
<th>Baseline</th>
<th>Current</th>
<th>End Target</th>
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</thead>
<tbody>
<tr>
<td>Percentage of Decrease of Expenditure on Medicine and Expendable Goods</td>
<td></td>
<td>Percentage</td>
<td>Value</td>
<td>Date</td>
<td></td>
</tr>
<tr>
<td>Value</td>
<td>0.00</td>
<td>01-Jan-2013</td>
<td>0.00</td>
<td>01-Jan-2013</td>
<td>30-Jun-2016</td>
</tr>
<tr>
<td>Comments</td>
<td></td>
<td>The reorganization of the procurement unit and process will allow the Secretariat to measure and track progress of this indicator.</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Reduction of Staff Absenteeism</td>
<td></td>
<td>Percentage</td>
<td>Value</td>
<td>Date</td>
<td></td>
</tr>
<tr>
<td>Value</td>
<td>0.00</td>
<td>01-Jan-2013</td>
<td>24.48</td>
<td>01-Jan-2013</td>
<td>30-Jun-2016</td>
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<tr>
<td>Comments</td>
<td></td>
<td>Equivalent to savings in the amount BRL 206,160 during first quarter of 2014.</td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>Reduction of Procurement Processing Time</td>
<td></td>
<td>Percentage</td>
<td>Value</td>
<td>Date</td>
<td></td>
</tr>
<tr>
<td>Value</td>
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<td>01-Jan-2013</td>
<td>10.00</td>
<td>01-Jan-2013</td>
<td>30-Jun-2016</td>
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<tr>
<td>Comments</td>
<td></td>
<td>The reorganization of the procurement unit and process will allow the Secretariat to calculate a baseline, measure and track progress in the reduction of procurement time.</td>
<td></td>
<td></td>
<td></td>
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</table>
Data on Financial Performance (as of 27-May-2014)

Financial Agreement(s) Key Dates

<table>
<thead>
<tr>
<th>Project</th>
<th>Ln/Cr/Tf</th>
<th>Status</th>
<th>Approval Date</th>
<th>Signing Date</th>
<th>Effectiveness Date</th>
<th>Original Closing Date</th>
<th>Revised Closing Date</th>
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</table>

Disbursements

<table>
<thead>
<tr>
<th>Project</th>
<th>Ln/Cr/Tf</th>
<th>Status</th>
<th>Currency</th>
<th>Original</th>
<th>Revised</th>
<th>Cancelled</th>
<th>Disbursed</th>
<th>Undisbursed</th>
<th>% Disbursed</th>
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<tbody>
<tr>
<td>P144735</td>
<td>TF-14559</td>
<td>Effective</td>
<td>USD</td>
<td>0.70</td>
<td>0.70</td>
<td>0.00</td>
<td>0.16</td>
<td>0.54</td>
<td>23.00</td>
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</table>

Disbursement Graph

![Disbursement Graph]

Key Decisions Regarding Implementation

No key decisions for disclosure.

Restructuring History

There has been no restructuring to date.

Related Projects

There are no related projects.