



Development Response to Displacement Impacts Project in the HoA (P152822)

AFRICA | Africa | Social, Urban, Rural and Resilience Global Practice Global Practice |
IBRD/IDA | Investment Project Financing | FY 2016 | Seq No: 2 | ARCHIVED on 07-Jun-2017 | ISR28229 |

Implementing Agencies: IGAD, Agence Djiboutienne de Développement Social, Ministry of Agriculture and Natural Resources, Office of the Prime Minister, Ministry of Finance and Economic Cooperation

Key Dates

Key Project Dates

Bank Approval Date:31-May-2016

Effectiveness Date:20-Jul-2016

Planned Mid Term Review Date:30-Jun-2019

Actual Mid-Term Review Date:--

Original Closing Date:31-Dec-2021

Revised Closing Date:31-Dec-2021

Project Development Objectives

Project Development Objective (from Project Appraisal Document)

The Project Development Objective (PDO) is to improve access to basic social services, expand economic opportunities, and enhance environmental management for communities hosting refugees in the target areas of Djibouti, Ethiopia and Uganda. The proposed regional project will embed the essential features of ensuring citizen participation and engagement in identifying and prioritizing developmental needs, including socio-economic infrastructure and livelihood opportunities to improve self-reliance of refugee hosting communities; improving social cohesion between refugees and refugee hosting communities; increasing citizen voice and role in development decision making; and eliciting greater demand for social accountability. The operational approach will be Community Driven Development (CDD) and will involve: (i) building and capacitating grassroots institutions; (ii) ensuring the voice of all communities is heard in decision making; (iii) strengthening decentralized government administrative functions; and (iv) investing in public service delivery and social mobilization to enhance social cohesion among beneficiary communities.

Has the Project Development Objective been changed since Board Approval of the Project Objective?

No

Components

Name

Social and Economic Services and Infrastructure:(Cost \$85.00 M)

Sustainable Environmental Management:(Cost \$33.60 M)

Livelihoods Program:(Cost \$36.85 M)

Project Management, and Monitoring and Evaluation:(Cost \$14.55 M)

Regional Support for Coordination, Capacity and Knowledge:(Cost \$5.00 M)

Overall Ratings



Name	Previous Rating	Current Rating
Progress towards achievement of PDO	● Satisfactory	● Satisfactory
Overall Implementation Progress (IP)	● Satisfactory	● Satisfactory
Overall Risk Rating	● Substantial	● Substantial

Implementation Status and Key Decisions

Following Board approval on May 31, 2016, the three countries (Djibouti, Ethiopia and Uganda) as well as IGAD worked on signing the financing agreements and meeting the different conditions to have the project effective. Below is a status country by country as well as for IGAD.

Djibouti:

Since the launch of the Project in October 2016, two supervisions mission went to Djibouti in February and May 2017 to focus on planning of activities and ensuring the dedicated Team is in place.

The following described the situation of each set of activities:

- 1 . The dedicated team is in place with the exception to the engineer and the technician to be based in Holl Holl. This is due to the difficulties to find the right candidate to fill those position, however the ADDS is now finalizing the recruitment process and expected to be done by June 30.
- 2 . The planning of activities was finalized and the first activities to take place will be:
 - Health centers rehabilitation and extension for Holl Holl, Ali Adeh and Obock. It's currently under procurement process and works are expected to start in early August 2017. In addition, the list of health equipment requirement has been transmitted which will allow the Project to be ready to procure it as soon as the rehabilitation are completed.
 - Electrification of Holl Holl. The single sourcing of the EDD (Electricity of Djibouti) to connect Holl Holl to the grid (through the railroad) has been approved by the WB and the preparation of the ToRs are now underway.
 - Livelihoods activities. The last mission in May worked with the ADDS to prepare and improved plan of activities and villages mobilization is expected by September 1st.
 - Support to ONARS. With the support from IOM the ADDS will recruit two consultants to support ONARS is develop their strategy as well as their legal status.

In addition, through support to the M&E team has been provided in order to develop the tools to ensure close and adequate monitoring of the operation. The global M&E plan was developed and the final version is expected to be transmitted to the WB by June 15.

Both environmental and social safeguards specialists have been part of the supervision mission in May and visited all sites of the Project's activities. At this stage no specific safeguards issues are expected but continued support will continue to be provided.

Finally, it must be noted that the Project is collaborating with other agencies and is regularly updating and exchanging with UNHCR and IOM but also bilateral such as the European Union.

Ethiopia:

The project was declared effective on 26 July 2016 and launched (at the federal level) on 22-23 October 2016. This was followed by subsequent regional level project launch workshops, the latest (and final) of which was held in Benishangul Gumuz Region from 16-18 December, 2016. The first year of implementation was dedicated (by design) to finalizing preparatory activities, including staffing and institutional and implementation arrangements as well as planning. The progress made is satisfactory as since most of these activities have been successfully undertaken. This was ascertained during the first Implementation Support Mission (ISM), the objective of which was to assess implementation readiness, was held from 21-28 October 2016. This (third) mission was held to further assess the progress made in implementation readiness as well as the status of the preparation of the next fiscal year (EFY2010 or FY18). The following are key findings:

- 1 . *Basic training and handholding support for project Staff:* Except for their (project staff whose recruitment was completed by then) participation in the project launch workshops that were held at federal and regional levels, (a one day and half) training for project staff at regional level (Gambella region) and the TOT on CDD, basic trainings are yet to be provided for project staff, including on fundamentals of project management, monitoring and evaluation; financial management; procurement management; and safeguards management. It is absolutely crucial that such basic trainings are carefully planned and effectively executed before the commencement of project activities. This is important more so because a number of project staff have joined the project only after project launch workshops were held and some very recently. This needs to be accompanied with regular handholding support for project staff. The mission thus recommends that such trainings be included in the EFY10 Annual Work Plan and Budget (AWP&B) and organized at the first quarter of EFY2010 (FY18) and that continuous and enhanced handholding support be provided for project staff at all levels.



2 . *Sensitization and awareness creation*: Sensitization and awareness creation events were reported to have been organized at various levels, including project launch workshops which were used as venues to sensitize and create awareness among government officials but also project staff. However, due to the on-going administrative and/or political reform in the country, many changes have occurred and are continuing to happen, including at the leadership level. Besides, sensitization and awareness creation need to be a continuous activity. There is thus an urgent need to organize yet another round of sensitization and awareness creation events where SC and TC members as well as technical staff at the various IAs can get sensitized and become aware of basic tenants of the project. The mission thus recommends that a series of sensitization and awareness creation events be included in the EFY2010 AWP&B and executed in the first quarter o EFY2010.

3 . *Steering and Technical Committees*: Steering and Technical committees were reported to have been established at all levels i.e. federal, regional, and woreda. However, it is neither clear if indeed they have been established at all levels, have been functioning very well i.e. holding their regular meetings as per the provision in the PIM nor at least there is no such evidence. It is absolutely essential that SCs and TCs function well as their oversight and advisory roles are critical in ensuring project management, coordination and effective implementation of project activities. However, in order for SCs and TCs to be able to play their oversight and advisory roles properly and effectively, they too need to be sensitized and be aware of what the project is, including what it intends to achieve, what the components are and its coordination and implementation modality. The mission thus recommends that the establishment of SCs and TCs be completed at all levels and that a sensitization and awareness creation event included in the EFY2010 AWP&B and organized in the first quarter of EFY2010.

4 . *Planning and Annual Work Plan and Budget Preparation*: The mission noted that planning had already started and that some regions have already developed a preliminary (zero drat) Annual Work Plana and Budget (AWP&B) for EFY2010 8FY18). However, the preliminary AWP&B presented to the team during the mission has substantive issues, including lack of clarity and comprehensiveness (area abased planning), less involvement of some key actors e.g. ARRA and UNHCR, and appearing as planned in a top don manner/fashion thereby missing basic aspects of CDD. The mission thus advised the FPCU to seriously and closely engage in the planning process and revisit the preliminary AWP&B, including involving in a serious consultation with beneficiary communities, working closely with technical committees and appraisal committees. The mission thus recommends that a planning workshop (lasting a minimum of five days) be held in June 2017 where the draft AWP&B will be discussed at a great length.

Uganda: The team is working closely in coordination with the CMU to facilitate the approval of the project by the Parliament.

IGAD:

Following the signature of the financing agreement on July 11, 2016 IGAD provided the required legal opinion to the World Bank allowing to declare the project effective on July 20, 2016.

IGAD has established the Regional Secretariat on Forced Displacement and Mixed Migration and has completed recruitment of all staff including the Senior Program Coordinator, the Knowledge and Monitoring and Evaluation Officer; and The Forced Displacement Officer. Both Financial Management and Procurement Specialists are in place and designated accounts have been open and signatories communicated to the World Bank.

The Strategy for the Secretariat is under preparation and the first Regional Project Steering Committee meeting is being planned for June 19-21, 2017 in which the Strategy will be endorsed. The next Implementation Support Mission for IGAD is scheduled for June 19-21, 2017.

Risks

Systematic Operations Risk-rating Tool

Risk Category	Rating at Approval	Previous Rating	Current Rating
Political and Governance	● Substantial	● Substantial	● Substantial
Macroeconomic	● Moderate	● Moderate	● Moderate
Sector Strategies and Policies	● Moderate	● Substantial	● Substantial
Technical Design of Project or Program	● Substantial	● Substantial	● Substantial
Institutional Capacity for Implementation and Sustainability	● Substantial	● Substantial	● Substantial
Fiduciary	● Substantial	● Substantial	● Substantial



Environment and Social	● Substantial	● Substantial	● Substantial
Stakeholders	● Moderate	● Moderate	● Moderate
Other	--	--	--
Overall	● Substantial	● Substantial	● Substantial

Results

Project Development Objective Indicators

► Beneficiaries with access to social and economic services and infrastructure (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	--	1,328,775.00
Date	26-Jul-2016	30-Dec-2016	30-Dec-2016	31-Dec-2021

► Direct project beneficiaries (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	--	470,948.00
Date	26-Jul-2016	30-Dec-2016	30-Dec-2016	31-Dec-2021

▲ Female beneficiaries (Percentage, Custom Supplement)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	--	50.00

► Beneficiaries of economic development activities that report an increase in income (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	--	236,060.00



Date	26-Jul-2016	30-Dec-2016	30-Dec-2016	31-Dec-2021
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► Land area where sustainable land management practices have been adopted as a result of the project (Hectare(Ha), Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	--	36,037.50
Date	26-Jul-2016	30-Dec-2016	30-Dec-2016	31-Dec-2021

► Strategy for the Regional Secretariat and annual progress reports endorsed by participating countries (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	--	5.00
Date	26-Jul-2016	30-Dec-2016	30-Dec-2016	31-Dec-2021

Overall Comments

Intermediate Results Indicators

► Community-based organizations formed or reinforced and still operational one year after receiving funding (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	--	963.00
Date	26-Jul-2016	30-Dec-2016	30-Dec-2016	31-Dec-2021



► Beneficiaries that feel project investments reflected their needs (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	--	80.00
Date	26-Jul-2016	30-Dec-2016	30-Dec-2016	31-Dec-2021

▲ Total beneficiaries - female (Number, Custom Supplement)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	--	133,880.00

▲ Total Beneficiaries - Male (Number, Custom Supplement)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	--	133,880.00

▲ Beneficiaries that feel project investments reflected their needs (Number, Custom Supplement)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	--	267,760.00



► Infrastructure investments for which Local Government adopt recurrent budget allocations and/or operations/maintenance plans (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	--	65.00
Date	26-Jul-2016	30-Dec-2016	30-Dec-2016	31-Dec-2021

► Beneficiaries with access to improved energy sources (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	--	40,350.00
Date	26-Jul-2016	30-Dec-2016	30-Dec-2016	31-Dec-2021

► Area provided with new/improved irrigation or drainage services (Hectare(Ha), Corporate)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	--	15,075.50
Date	26-Jul-2016	--	--	31-Dec-2021

▲ Area provided with improved irrigation or drainage services (Hectare(Ha), Corporate Breakdown)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	--	10,958.00
Date	26-Jul-2016	30-Dec-2016	30-Dec-2016	31-Dec-2021



▲ Area provided with new irrigation or drainage services (Hectare(Ha), Corporate Breakdown)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	--	4,079.50
Date	26-Jul-2016	30-Dec-2016	30-Dec-2016	31-Dec-2021

▶ Financed sub-projects that are functioning or delivering services to communities six months after completion (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	--	299.00
Date	26-Jul-2016	30-Dec-2016	30-Dec-2016	31-Dec-2021

▶ Beneficiaries of livelihood support activities (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	--	138,336.00
Date	26-Jul-2016	30-Dec-2016	30-Dec-2016	31-Dec-2021

▶ Work days created for short term employment in the sub-projects (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	--	887,880.00
Date	26-Jul-2016	30-Dec-2016	30-Dec-2016	31-Dec-2021



► Meeting of the project's regional steering committee, knowledge sharing, and learning workshop organized annually by the Regional Secretariat (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	--	5.00
Date	26-Jul-2016	30-Dec-2016	30-Dec-2016	31-Dec-2021

Overall Comments

Data on Financial Performance

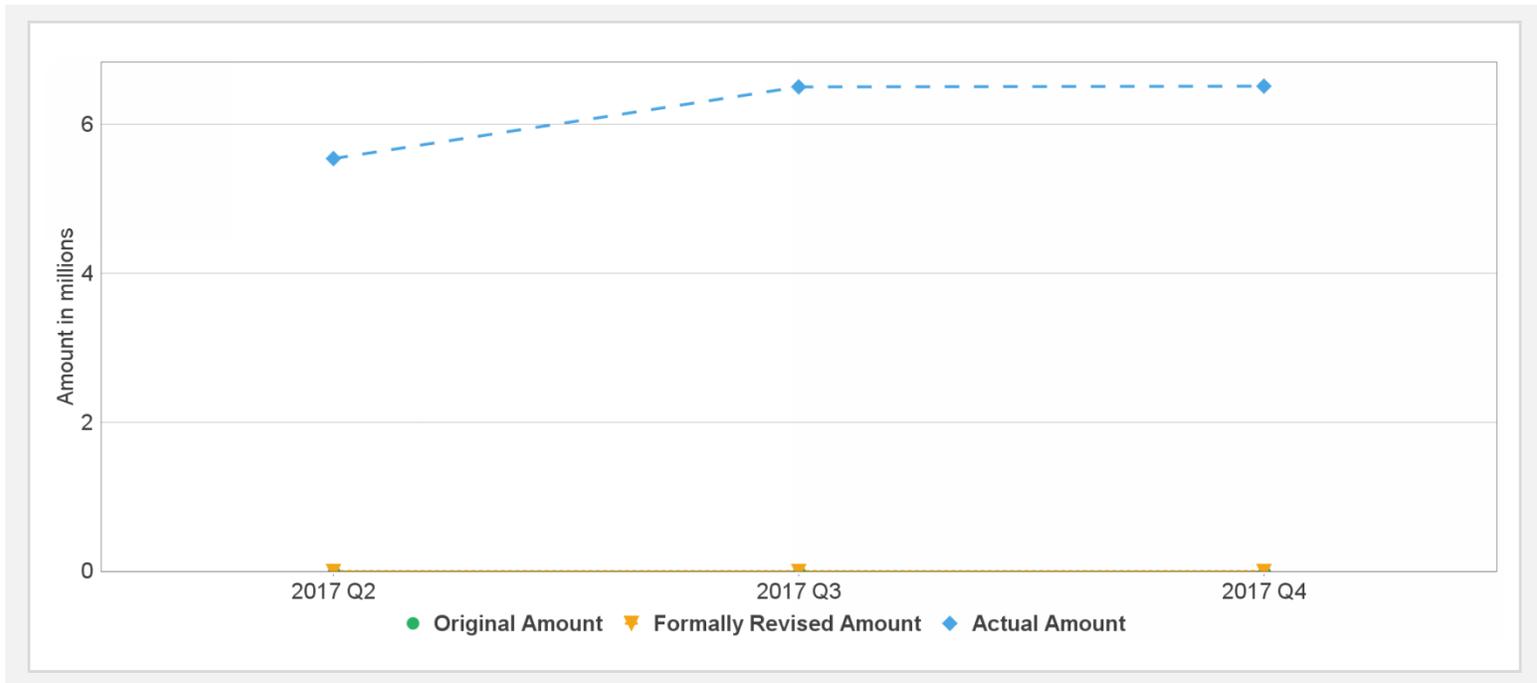
Disbursements (by loan)

Project	Loan/Credit/TF	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	Disbursed
P152822	IDA-58210	Not Effective	XDR	35.50	35.50	0.00	0.00	35.50	0%
P152822	IDA-58320	Effective	XDR	71.00	71.00	0.00	5.17	65.83	7%
P152822	IDA-58330	Effective	XDR	14.50	14.50	0.00	0.98	13.52	7%
P152822	IDA-D1200	Effective	XDR	3.60	3.60	0.00	0.37	3.23	10%

Key Dates (by loan)

Project	Loan/Credit/TF	Status	Approval Date	Signing Date	Effectiveness Date	Orig. Closing Date	Rev. Closing Date
P152822	IDA-58210	Not Effective	31-May-2016	--	--	31-Dec-2021	31-Dec-2021
P152822	IDA-58320	Effective	31-May-2016	15-Jun-2016	26-Jul-2016	31-Dec-2021	31-Dec-2021
P152822	IDA-58330	Effective	31-May-2016	06-Jun-2016	29-Sep-2016	31-Dec-2021	31-Dec-2021
P152822	IDA-D1200	Effective	31-May-2016	11-Jul-2016	20-Jul-2016	31-Dec-2021	31-Dec-2021

Cumulative Disbursements



Restructuring History

There has been no restructuring to date.

Related Project(s)

P164100-Development Response to Displacement Impacts Project ,P164101-Development Response to Displacement Impacts Project