

## Procurement Plan (Textual Part)

### I. General

#### 1. Project Information

Country: Zambia  
Project Name: Zambia Education Enhancement Project  
Project Id: P158570

2. **Project Implementation Agency:** Ministry of General Education

3. **Date of the Procurement Plan:**

4. **Period Covered by this procurement plan:** June 01, 2018 to Nov 30, 2019

### II. Preamble

In accordance with paragraph 5.9 of the “World Bank Procurement Regulations for IPF Borrowers” (July 2016) (“Procurement Regulations”) the Bank’s Systematic Tracking and Exchanges in Procurement (STEP) system will be used to prepare, clear and update Procurement Plans and conduct all procurement transactions for the Project.

**This textual part along with the Procurement Plan tables in STEP constitute the Procurement Plan for the Project.** The following conditions apply to all procurement activities in the Procurement Plan. The other elements of the Procurement Plan as required under paragraph 4.4 of the Procurement Regulations are set forth in STEP.

### III. Bank’s Standard Procurement Documents:

The Bank’s Standard Procurement Documents shall be used for all contracts subject to international competitive procurement and those contracts as specified in the Procurement Plan tables in STEP.

**IV. National Procurement Arrangements:** In accordance with paragraph 5.3 of the Procurement Regulations, when approaching the national market (as specified in the Procurement Plan tables in STEP), the country’s own procurement procedures may be used.

When the Borrower uses its own **national open competitive procurement** arrangements as set forth in *The Zambia - Public Procurement Act, 2008, Amendment Act of 2013 and the Public Procurement Regulations, of 2013*, such arrangements shall be subject to paragraph 5.4 of the Procurement Regulations and the following conditions:

*(the “Procurement Guidelines”), and the additional provisions in the following paragraphs:*

*(a) Eligibility: Eligibility to participate in a procurement process and to be awarded an Association-financed contract shall be as defined under Section I of the Procurement Guidelines; accordingly, no bidder or potential bidder shall be declared ineligible for contracts financed by the Association for reasons other than those provided in Section I of the Procurement Guidelines. No restriction based on nationality of bidders and/or origin of goods shall apply, and foreign bidders shall be allowed to participate in NCB without application of restrictive conditions, such as, but not limited to, mandatory partnering or subcontracting with national entities.*

- (b) Domestic Preference: No margins of preference of any sort shall be applied in the bid evaluation.*
- (c) Bidding Documents: Procuring entities shall use bidding documents acceptable to the Association.*
- (d) Bid validity: An extension of bid validity, if justified by exceptional circumstances, may be requested in accordance with Appendix 1 of the Procurement Guidelines. A corresponding extension of any bid guarantee shall be required in all cases of extension of bid validity. A bidder may refuse a request for extension of bid validity without forfeiting its bid guarantee.*
- (e) Qualification: Qualification criteria shall be clearly specified in the bidding documents. All criteria so specified, and only such specified criteria, shall be used to determine whether a bidder is qualified. Qualification shall be assessed on a “pass or fail” basis, and merit points shall not be used. Such assessment shall be based entirely upon the bidder’s or prospective bidder’s capability and resources to effectively perform the contract, taking into account objective and measurable factors, including: (i) relevant general and specific experience, and satisfactory past performance and successful completion of similar contracts over a given period; (ii) financial position; and where relevant (ii) capability of construction and/or manufacturing facilities*
- (f) Prequalification procedures and documents acceptable to the Association shall be used for large, complex and/or specialized works. Verification of the information upon which a bidder was prequalified, including current commitments, shall be carried out at the time of contract award, along with the bidder’s capability with respect to personnel and equipment. Where pre-qualification is not used, the qualification of the bidder who is recommended for award of contract shall be assessed by post-qualification, applying the qualification criteria stated in the bidding documents.*
- (g) Bid Evaluation: All bid evaluation criteria other than price shall be quantifiable in monetary terms. Merit points shall not be used, and no minimum point or percentage value shall be assigned to the evaluation criteria or significance of price in bid evaluation. No negotiations shall be permitted.*
- (h) Guarantees: Guarantees shall be in the format, shall have the period of validity and shall be submitted when and as specified in the bidding documents.*
- (i) Cost Estimates: Detailed cost estimates shall be confidential and shall not be disclosed to prospective bidders. No bids shall be rejected on the basis of comparison with the cost estimates without the Association’s prior written concurrence.*
- (j) Rejection of bids and re-bidding: No bid shall be rejected solely because it falls outside of a predetermined price range or exceeds the estimated cost. All bids (or the sole bid if only one bid is received) shall not be rejected, the procurement process shall not be cancelled, and new bids shall not be solicited without the Association’s prior written concurrence.*
- (k) Fraud and corruption: In accordance with the Procurement Guidelines, each bidding document and contract shall include provisions stating the Association’s policy to sanction firms or individuals found to have engaged in fraud and corruption as set forth in the Procurement Guidelines.*
- (l) Inspection and audit rights: In accordance with the Procurement Guidelines, each bidding document and contract shall include provisions stating the Bank’s policy with respect to inspection and audit of accounts, records and other documents relating to the submission of bids and contract performance.*

When **other national procurement arrangements** other than national open competitive procurement arrangements are applied by the Borrower, such arrangements shall be subject to paragraph 5.5 of the Procurement Regulations.

*In accordance with paragraph 5.4(c) and 5.5 of the Procurement Regulations, the request for bids/request for proposals/request for quotations document shall require that Bidders/Proposers submitting Bids/Proposals/quotations present a signed acceptance at the time of bidding, to be incorporated in any resulting contracts, confirming application of, and compliance with, the Bank’s Anti-Corruption Guidelines, including without limitation the Bank’s right to sanction and the Bank’s inspection and audit rights. The form of the Letter of Acceptance is attached in Appendix 1.*

- V. **Prequalification:** Not applicable
- VI. **Leased Assets** as specified under paragraph 5.10 of the Procurement Regulations: Not applicable
- VII. **Procurement of Second Hand Goods** as specified under paragraph 5.11 of the Procurement Regulations: Not applicable
- VIII. **Domestic preference** as specified under paragraph 5.51 of the Procurement Regulations (**Goods and Works**). *Specify for each.*
  - (a) Goods: Not applicable
  - (b) Works: Not applicable

*Domestic preference is not applicable for National Open Competitive Procurement*

- IX. **Hands-on Expanded Implementation Support (HEIS)** as specified under paragraphs 3.10 and 3.11 of the Procurement Regulations is Applicable: Not applicable
- X. **Other Relevant Procurement Information**  
Not applicable
- XI. **Procurement Prior Review Thresholds (US\$ millions)**

| Type of Procurement  | High Risk | Substantial Risk | Moderate Risk | Low Risk |
|--|-----------|------------------|---------------|----------|
| Works (including turnkey, supply & installation of plant and equipment, and PPP) |           |                  | 15            |          |
| Goods, information technology and non-consulting services                        |           |                  | 2             |          |

|                          |  |  |     |  |
|--------------------------|--|--|-----|--|
| Consultants: firms       |  |  | 0.3 |  |
| Consultants: Individuals |  |  | 0.1 |  |

**Post Review: All contacts not subject to prior review shall be subject to post review.**

## XII. Thresholds for Procurement Approaches and Method (US\$ millions)

| Works              |               |                       | Goods, IT and Non-consulting Services |               |                       | Shortlist of National Consultants |  |
|--------------------|---------------|-----------------------|---------------------------------------|---------------|-----------------------|-----------------------------------|--|
| Open International | Open National | Request for Quotation | Open International                    | Open National | Request for Quotation | Consulting Services               | Engineering & Construction Supervision |
| ≥                  | <             | ≤                     | ≥                                     | <             | ≤                     |                                   |  |
| 15                 | 15            | 0.2                   | 2                                     | 2             | 0.1                   | 0.3                               | 0.3                                    |

## XIII. Summary of the procurement packages: (Planned for the first 18 months after project effectiveness):

### Category:

| Sr. No | Contract Description  | Estimated Cost (US\$) | Review by Bank (Prior/ Post) | Market Approach (Open-National / Limited etc.) | Selection Method (RFP, RFB, QCBS etc.) | Evaluation Options (BAFO, Rated Criteria etc.) | Procurement Process (Single stage-single envelope etc.) | Prequalification (Yes/ No) | Domestic Preference (Yes/No) | Expected date of bid/ proposal opening | Expected date of Contract Signature |
|--------|---|-----------------------|------------------------------|--|--|--|---|----------------------------|------------------------------|--|-------------------------------------|
| 1      | Procure materials for ZEEP Launch   | 19,557.28             | Post                         | Limited  | RFQ                                    | BAFO   | Single  | NO                         | NO                           | 16/07/2018                             | 3/08/2018                           |
| 2      | Procure Consultancy services for development of Project Implementation Unit Training Needs Assessment | 16,176.47             | Post                         | Open   | DS                                     | BAFO   | Single  | NO                         | NO                           | 8/10/2018                              | 26/10/2018                          |
| 3      | Procure Consultancy services for Year 0 Independent Verification Audit by Auditor General             | 25,171.57             | Prior                        | Open   | DS                                     | BAFO   | Single  | NO                         | NO                           | 26/03/2018                             | 15/05/2018                          |
| 4      | Procure Consultancy services for development of Communication Strategy                                | 14,705.88             | Post                         | Open   | CQS                                    | BAFO   | Single  | NO                         | NO                           | 12/07/2018                             | 03/08/2018                          |
| 5      | Procure furniture for PIU Office  | 13,284.31             | Post                         | Limited  | RFQ                                    | BAFO   | Single  | NO                         | NO                           | 06/07/2018                             | 20/07/2018                          |
| 6      | Procure Office equipment for PIU Office   | 29,277.47             | Post                         | Limited  | RFQ                                    | BAFO   | Single  | NO                         | NO                           | 29/06/2019                             | 13/07/2018                          |
| 7      | Procure Consultancy services for the development of the Monitoring & Evaluation Project Sub System    | 31,552.94             | Post                         | Open   | CQS                                    | BAFO   | Two Stage   | Yes                        | NO                           | 9/07/2018                              | 7/09/2018                           |
| 8      | Procure Consultancy services to develop a school mapping framework                                    | 127,600               | Post                         | Open   | CQS                                    | BAFO   | Two Stage   | Yes                        | NO                           | 23/07/2018                             | 21/09/2018                          |
| 9      | Procure consultancy services for development of the EEMIS Software                                    | 598,000               | Prior                        | Open   | QCBS                                   | BAFO   | Two Stage   | Yes                        | NO                           | 23/07/2018                             | 12/10/2018                          |

|    |  |           |       |         |       |      |           |     |    |            |            |
|----|--|-----------|-------|---------|-------|------|-----------|-----|----|------------|------------|
| 10 | Procure Consultancy to migrate the Legacy Access Based EMIS into the desired on new requirements from the Business Process | 230,000   | Post  | Open    | CQS   | BAFO | Two Stage | Yes | NO | 23/07/2018 | 21/09/2018 |
| 11 | Procure Consultancy services to develop tools and standards for school records management systems                          | 175,000   | Post  | Open    | CQS   | BAFO | Two Stage | Yes | NO | 23/07/2018 | 21/09/2018 |
| 12 | Procure Consultancy services to develop Specific EMIS Modules  | 168,900   | Post  | Open    | CQS   | BAFO | Two Stage | Yes | NO | 23/07/2018 | 21/09/2018 |
| 13 | Procurement Consultant services for Component 3 Coordinator  | 50,000    | Prior | Open    | DS    |      | Single    | NO  | NO | 16/07/2018 | 31/07/2018 |
| 14 | Procurement Consultant services for Communication Officer  | 50,000    | Prior | Open    | DS    |      | Single    | NO  | NO | 16/07/2018 | 31/07/2018 |
| 15 | Procure services for PIU Office Partitioning   | 15,900    | Post  | Limited | RFQ   | BAFO | Single    | NO  | NO | 6/07/2018  | 13/07/2018 |
| 16 | Procurement of project motor vehicles  | 3,190,000 | Prior | Direct  | UNOPS | BAFO | Single    | NO  | NO | 20/07/2018 | 24/08/2018 |
| 17 | Procurement of project motor cycles  | 301,000   | Prior | Direct  | UNOPS | BAFO | Single    | NO  | NO | 20/07/2018 | 24/08/2018 |

## Appendix 1

### Letter of Acceptance of the World Bank's Anti-Corruption Guidelines and Sanctions Framework

Date: \_\_

Invitation of Bids/Proposals No. \_\_\_\_\_

To:

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We, along with our sub-contractors, sub-consultants, service providers, suppliers, agents (whether declared or not) consultants and personnel, acknowledge and agree to abide by the World Bank's policy regarding Fraud and Corruption (corrupt, fraudulent, collusive, coercive, and obstructive practices), as set out and defined in the World Bank's Anti-Corruption Guidelines<sup>1</sup> in connection with the procurement and execution of the contract (in case of award), including any amendments thereto.

We declare and warrant that we, along our sub-contractors, sub-consultants, service providers, suppliers, agents (whether declared or not), consultants and personnel, , are not subject to, and are not controlled by any entity or individual that is subject to, a temporary suspension, early temporary suspension, or debarment imposed by a member of the World Bank Group, including, inter alia, a cross-debarment imposed by the World Bank Group as agreed with other international financial institutions (including multilateral development banks), or through the application of a World Bank Group finding of non-responsibility on the basis of Fraud and Corruption in connection with World Bank Group corporate procurement. Further, we are not ineligible under the laws or official regulations of *[Insert name of Employer as per bidding document]* or pursuant to a decision of the United Nations Security Council.

We confirm our understanding of the consequences of not complying with the World Bank's Anti-Corruption Guidelines, which may include the following:

- a. rejection of our Proposal/Bid for award of contract;
- b. in the case of award, termination of the contract, without prejudice to any other remedy for breach of contract; and
- c. sanctions, pursuant to the Bank's Anti-corruption Guidelines and in accordance with its prevailing sanctions policies and procedures as set forth in the Bank's Sanctions Framework. This may include a public declaration of ineligibility, either indefinitely or for a stated period of time, (i) to be awarded or otherwise benefit from a Bank-financed contract,

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<sup>1</sup>*Guidelines on Preventing and Combating Fraud and Corruption in Projects Financed by International Bank for Reconstruction and Development Loans and the International Development Agency Credits and Grants*, dated October 15, 2006, and revised in January 2011 and July 2016, as they may be revised from time to time.

financially or in any other manner;<sup>2</sup> (ii) to be a nominated<sup>3</sup> sub-contractor, consultant, manufacturer or supplier, or service provider of an otherwise eligible firm being awarded a Bank-financed contract; and (iii) to receive the proceeds of any loan made by the Bank or otherwise to participate further in the preparation or implementation of any Bank-financed project.

We understand that we may be declared ineligible as set out above upon:

- a. completion of World Bank Group sanctions proceedings according to its prevailing sanctions procedures;
- b. cross-debarment as agreed with other international financial institutions (including multilateral development banks);
- c. the application of a World Bank Group finding of non-responsibility on the basis of Fraud and Corruption in connection with World Bank Group corporate procurement; or
- d. temporary suspension or early temporary suspension in connection with an ongoing World Bank Group sanctions proceeding.

For avoidance of doubt, the foregoing effects of ineligibility do not extend to a sanctioned firm's or individual's execution of its ongoing Bank-financed contracts (or its ongoing sub-agreements under such contracts) that are not the subject of a material modification, as determined by the Bank.

We shall permit, and shall cause our sub-contractors, sub-consultants, agents (whether declared or not), personnel, consultants, service providers or suppliers, to permit the Bank to inspect<sup>4</sup> all accounts, records, and other documents relating to the procurement process and/or contract execution (in the case of award), and to have them audited by auditors appointed by the Bank. We agree to preserve all accounts, records, and other documents (whether in hard copy or electronic format) related to the procurement and execution of the contract.

Name of the Bidder/Consultant: \_\_\_\_\_

<sup>2</sup> For the avoidance of doubt, a sanctioned party's ineligibility to be awarded a contract shall include, without limitation, (i) applying for pre-qualification, expressing interest in a consultancy, and bidding, either directly or as a nominated sub-contractor, nominated consultant, nominated manufacturer or supplier, or nominated service provider, in respect of such contract, and (ii) entering into an addendum or amendment introducing a material modification to any existing contract.

<sup>3</sup> A nominated sub-contractor, nominated consultant, nominated manufacturer or supplier, or nominated service provider (different names are used depending on the particular bidding document) is one which has been: (i) included by the bidder in its pre-qualification application or bid because it brings specific and critical experience and know-how that allow the bidder to meet the qualification requirements for the particular bid; or (ii) appointed by the Borrower.

<sup>4</sup> Inspections in this context are usually investigative (i.e., forensic) in nature: they involve fact-finding activities undertaken by the Bank or persons appointed by the Bank to address specific matters related to investigations/audits, such as evaluating the veracity of an allegation of possible Fraud and Corruption, through the appropriate mechanisms. Such activity includes but is not limited to accessing and examining a firm's or individual's financial records and information, and making copies thereof as relevant; accessing and examining any other documents, data, and information (whether in hard copy or electronic format) deemed relevant for the investigation/audit, and making copies thereof as relevant; interviewing staff and other relevant individuals; performing physical inspections and site visits; and obtaining third-party verification of information.

Name of the person duly authorized to sign the Bid/Proposal on behalf of the Bidder/Consultant:

Title of the person signing the Letter: \_\_\_\_\_



**PROCUREMENT PLAN** Zambia : Zambia Education Enhancement Project

**General Information**  
**Country:** Zambia **Bank's Approval Date of the Original Procurement Plan:** 2018-06-28  
**Revised Plan Date(s):** (comma delimited, leave blank if not) 2019-06-18  
**Project ID:** P158570 **GFN Date:**  
**Project Name:** Zambia Education Enhancement Project  
**Loan / Credit No:** IDA / 61360  
**Executing Agency(ies):** Ministry of General Education

| WORKS   |                   |           |             |                        |                 |                             |                        |                      |                |                                   |        |                                    |        |  |        |  |        |                             |        |   |        |  |        |                 |            |                     |            |         |
|---|-------------------|-----------|-------------|------------------------|-----------------|-----------------------------|------------------------|----------------------|----------------|-----------------------------------|--------|------------------------------------|--------|--|--------|--|--------|-----------------------------|--------|---|--------|--|--------|-----------------|------------|---------------------|------------|---------|
| Activity Reference No. / Description                      | Loan / Credit No. | Component | Review Type | Method                 | Market Approach | Procurement Process         | Prequalification (Y/N) | Actual Amount (US\$) | Process Status | Draft Pre-qualification Documents |        | Prequalification Evaluation Report |        | Draft Bidding Document / Justification |        | Specific Procurement Notice / Invitation |        | Bidding Documents as Issued |        | Proposal Submission / Opening / Minutes |        | Bid Evaluation Report and Recommendation for Award |        | Signed Contract |            | Contract Completion |            |         |
|   |                   |           |             |                        |                 |                             |                        |                      |                | Planned                           | Actual | Planned                            | Actual | Planned                                | Actual | Planned                                  | Actual | Planned                     | Actual | Planned                                 | Actual | Planned  | Actual | Planned         | Actual     | Planned             | Actual     | Planned |
| ZM-MOGE-18 / Procure services for PIU Office partitioning | IDA / 61360       |           | Post        | Request for Quotations | Limited         | Single Stage - One Envelope |                        | 39,895.75            | Signed         |                                   |        |                                    |        |  |        | 2018-06-06                               |        |                             |        |   |        |  |        |                 | 2018-08-01 |                     | 2019-01-28 |         |

| GOODS  |                   |           |             |                        |                      |                             |                        |                      |                        |                                   |        |                                    |        |  |        |  |        |                             |        |   |        |  |        |                 |            |                     |            |            |
|--|-------------------|-----------|-------------|------------------------|----------------------|-----------------------------|------------------------|----------------------|------------------------|-----------------------------------|--------|------------------------------------|--------|--|--------|--|--------|-----------------------------|--------|---|--------|--|--------|-----------------|------------|---------------------|------------|------------|
| Activity Reference No. / Description   | Loan / Credit No. | Component | Review Type | Method                 | Market Approach      | Procurement Process         | Prequalification (Y/N) | Actual Amount (US\$) | Process Status         | Draft Pre-qualification Documents |        | Prequalification Evaluation Report |        | Draft Bidding Document / Justification |        | Specific Procurement Notice / Invitation |        | Bidding Documents as Issued |        | Proposal Submission / Opening / Minutes |        | Bid Evaluation Report and Recommendation for Award |        | Signed Contract |            | Contract Completion |            |            |
|  |                   |           |             |                        |                      |                             |                        |                      |                        | Planned                           | Actual | Planned                            | Actual | Planned                                | Actual | Planned                                  | Actual | Planned                     | Actual | Planned                                 | Actual | Planned  | Actual | Planned         | Actual     | Planned             | Actual     | Planned    |
| ZM-MOGE-64790-GO-UN / procurement of project motor vehicles  | IDA / 61360       |           | Post        | UN Agencies (Direct)   | Direct               |                             |                        | 467,135.40           | Signed                 |                                   |        |                                    |        | 2018-07-18                             |        | 2018-07-23                               |        |                             |        |   |        |  |        |                 | 2018-08-27 |                     | 2019-02-23 |            |
| ZM-MOGE-64800-GO-UN / procurement of project motor bikes   | IDA / 61360       |           | Post        | UN Agencies (Direct)   | Direct               |                             |                        | 0.00                 | Canceled               |                                   |        |                                    |        | 2018-07-18                             |        | 2018-07-23                               |        |                             |        |   |        |  |        |                 | 2018-08-27 |                     | 2019-02-23 |            |
| ZM-MOGE-01 / Procure materials for ZEEP launch   | IDA / 61360       |           | Post        | Request for Quotations | Limited              | Single Stage - One Envelope |                        | 0.00                 | Canceled               |                                   |        |                                    |        |  |        | 2018-06-08                               |        |                             |        |   |        |  |        | 2018-08-03      |            | 2019-01-30          |            |            |
| ZM-MOGE-05 / Procure office for furniture Project Implementation Unit (PIU) office   | IDA / 61360       |           | Post        | Request for Quotations | Limited              | Single Stage - One Envelope |                        | 0.00                 | Under Implementation   |                                   |        |                                    |        |  |        | 2018-06-20                               |        |                             |        |   |        |  |        | 2018-08-15      |            | 2019-02-11          |            |            |
| ZM-MOGE-06 / Procure Office equipment for the PIU office   | IDA / 61360       |           | Post        | Request for Quotations | Limited              | Single Stage - One Envelope |                        | 0.00                 | Under Implementation   |                                   |        |                                    |        |  |        | 2018-06-20                               |        |                             |        |   |        |  |        | 2018-08-15      |            | 2019-02-11          |            |            |
| ZM-MOGE-118828-GO-RFB / Supply and Delivery of Grades 5 and 8 Textbooks (Revised Curriculum) to selected Districts in Zambia on the basis of a 3 years framework agreement | IDA / 61360       |           | Prior       | Request for Bids       | Open - International | Single Stage - Two Envelope |                        | 0.00                 | Pending Implementation |                                   |        |                                    |        | 2019-06-19                             |        | 2019-06-24                               |        |                             |        |   |        |  |        | 2019-08-05      |            | 2019-11-22          |            | 2020-05-20 |

| NON CONSULTING SERVICES              |                   |           |             |        |                 |                     |                        |                      |                |                                   |        |                                    |        |  |        |  |        |                             |        |   |        |  |        |                 |        |                     |        |         |
|--------------------------------------|-------------------|-----------|-------------|--------|-----------------|---------------------|------------------------|----------------------|----------------|-----------------------------------|--------|------------------------------------|--------|--|--------|--|--------|-----------------------------|--------|---|--------|--|--------|-----------------|--------|---------------------|--------|---------|
| Activity Reference No. / Description | Loan / Credit No. | Component | Review Type | Method | Market Approach | Procurement Process | Prequalification (Y/N) | Actual Amount (US\$) | Process Status | Draft Pre-qualification Documents |        | Prequalification Evaluation Report |        | Draft Bidding Document / Justification |        | Specific Procurement Notice / Invitation |        | Bidding Documents as Issued |        | Proposal Submission / Opening / Minutes |        | Bid Evaluation Report and Recommendation for Award |        | Signed Contract |        | Contract Completion |        |         |
|                                      |                   |           |             |        |                 |                     |                        |                      |                | Planned                           | Actual | Planned                            | Actual | Planned                                | Actual | Planned                                  | Actual | Planned                     | Actual | Planned                                 | Actual | Planned  | Actual | Planned         | Actual | Planned             | Actual | Planned |
|                                      |                   |           |             |        |                 |                     |                        |                      |                |                                   |        |                                    |        |  |        |  |        |                             |        |   |        |  |        |                 |        |                     |        |         |

| CONSULTING FIRMS   |                   |           |             |                                    |                 |               |                      |                        |                    |        |                               |        |  |        |                                 |        |  |            |                                  |            |  |        |                 |        |                     |        |            |        |
|--|-------------------|-----------|-------------|------------------------------------|-----------------|---------------|----------------------|------------------------|--------------------|--------|-------------------------------|--------|--|--------|---------------------------------|--------|--|------------|----------------------------------|------------|--|--------|-----------------|--------|---------------------|--------|------------|--------|
| Activity Reference No. / Description   | Loan / Credit No. | Component | Review Type | Method                             | Market Approach | Contract Type | Actual Amount (US\$) | Process Status         | Terms of Reference |        | Expression of Interest Notice |        | Short List and Draft Request for Proposals |        | Request for Proposals as Issued |        | Opening of Technical Proposals / Minutes |            | Evaluation of Technical Proposal |            | Combined Evaluation Report and Draft Negotiated Contract |        | Signed Contract |        | Contract Completion |        |            |        |
|  |                   |           |             |                                    |                 |               |                      |                        | Planned            | Actual | Planned                       | Actual | Planned                                    | Actual | Planned                         | Actual | Planned                                  | Actual     | Planned                          | Actual     | Planned  | Actual | Planned         | Actual | Planned             | Actual | Planned    | Actual |
| ZM-MOGE.74751-CS-CQS / Procurement of Consultancy Services for an Independent Verification Agency.   | IDA / 61360       |           | Post        | Least Cost Selection               | Open - National |               | 0.00                 | Canceled               | 2018-10-04         |        | 2018-10-25                    |        | 2018-12-08                                 |        |                                 |        |  | 2019-01-05 |                                  | 2019-02-04 |  |        | 2019-03-11      |        | 2019-04-15          |        | 2019-10-12 |        |
| ZM-MOGE-08 / Procure Consultancy services for the development of the Monitoring & Evaluation Project Sub System.   | IDA / 61360       |           | Post        | Consultant Qualification Selection | Open - National |               | 0.00                 | Canceled               | 2018-06-15         |        | 2018-07-06                    |        | 2018-08-19                                 |        |                                 |        |  |            |                                  |            |  |        | 2018-09-18      |        | 2018-10-23          |        | 2019-04-21 |        |
| ZM-MOGE.81154-CS-CQS / Consultancy Services for Independent Verification Agent (IVA)   | IDA / 61360       |           | Post        | Consultant Qualification Selection | Limited         |               | 0.00                 | Under Implementation   | 2018-10-10         |        |                               |        | 2018-10-24                                 |        |                                 |        |  |            |                                  |            |  |        | 2018-11-23      |        | 2018-12-28          |        | 2019-06-26 |        |
| ZM-MOGE.102110-CS-CQS / Consultancy Services for the Development of a Communication Strategy   | IDA / 61360       |           | Post        | Consultant Qualification Selection | Open - National |               | 0.00                 | Under Review           | 2019-02-25         |        | 2019-03-18                    |        | 2019-05-01                                 |        |                                 |        |  |            |                                  |            |  |        | 2019-05-31      |        | 2019-07-05          |        | 2020-01-01 |        |
| ZM-MOGE.117563-CS-LCS / Consultancy Services for the Third-party Agency of Construction Quality Review. The consulting services ("the Services") include the reviewing of the quality of construction and its compliance with the drawings and Technical Specifications and ESMP | IDA / 61360       |           | Post        | Least Cost Selection               | Open - National |               | 0.00                 | Pending Implementation | 2019-06-18         |        | 2019-07-09                    |        | 2019-08-22                                 |        |                                 |        |  | 2019-09-19 |                                  | 2019-10-19 |  |        | 2019-11-23      |        | 2019-12-28          |        | 2020-06-25 |        |

**INDIVIDUAL CONSULTANTS**