

BOARD STANDING COMMITTEES MEMBERSHIP**Term of Membership: November 1, 2014 thru October 31, 2016*****AUDIT COMMITTEE (AC)**

Mr. Khalid Alkhudairy
 Mr. Shixin Chen (Vice Chair)
 Mr. Herve de Villeroché
 Mr. Sung-Soo Eun
 Mr. Subhash Garg
 Mr. Frank Heemskerk (Chair)
 Mr. Matthew McGuire
 Mr. Patrizio Pagano

BUDGET COMMITTEE (BC)

Mr. Sung-Soo Eun
 Mr. Jorg Frieden (Chair)
 Mr. Mohamed Kayad
 Mr. Andrei Lushin (Vice Chair)
 Mr. Jose Rojas
 Ms. Satu-Leena Santala
 Mr. Rionald Silaban
 Mr. Antonio Silveira

COMMITTEE ON DEVELOPMENT**EFFECTIVENESS (CODE)**

Mr. Alejandro Foxley (Chair)
 Mr. Masahiro Kan
 Mr. Mohamed Kayad
 Mr. Peter Larose
 Mr. Matthew McGuire
 Ms. Ursula Mueller
 Ms. Satu-Leena Santala (Vice Chair)
 Mr. Antonio Silveira

COMMITTEE ON GOVERNANCE**AND EXECUTIVE DIRECTORS'****ADMINISTRATIVE MATTERS (COGAM)**

Mr. Khalid Alkhudairy
 Mr. Shixin Chen
 Mr. Subhash Garg
 Mr. Franciscus Godts
 Mr. Patrizio Pagano
 Ms. Melanie Angela Robinson
 Mr. Jose Rojas (Vice Chair)
 Mr. Alister Smith (Chair)

HUMAN RESOURCES COMMITTEE**(HRC)**

Mr. Herve de Villeroché
 Mr. Franciscus Godts
 Mr. Masahiro Kan (Vice Chair)
 Mr. Nasir Mahmood Khosa (Chair)
 Mr. Peter Larose
 Ms. Ana Lourenco
 Ms. Ursula Mueller
 Mr. Rionald Silaban