BO PICAR Community Investment in Rural Areas (P107137)

Latin America and Caribbean | Bolivia | Agriculture Global Practice | IBRD/IDA | Investment Project Financing | FY 2012 | Seq No: 15 | Archived on 27-Dec-2017 | ISR30062 |

Implementing Agencies: Ministry of Planning and Development, Plurinational State of Bolivia, EMPODERAR, Ministry of Rural Development and Lands

Key Dates

Key Project Dates

- Bank Approval Date: 21-Jul-2011
- Effectiveness Date: 23-Nov-2011
- Planned Mid Term Review Date: 11-Aug-2014
- Actual Mid-Term Review Date: 22-Sep-2014
- Original Closing Date: 30-Apr-2017
- Revised Closing Date: 30-Nov-2019

Project Development Objectives

Project Development Objective (from Project Appraisal Document)
To improve access to sustainable basic infrastructure and services for the most disadvantaged rural communities selected in some of the poorest municipalities of Bolivia.

Has the Project Development Objective been changed since Board Approval of the Project Objective?
No

Components

1 - Community Capacity Building: (Cost $13.50 M)
2 - Community-Driven Development Investment: (Cost $80.10 M)
3 - Coordination, Monitoring and Evaluation: (Cost $13.50 M)

Overall Ratings

<table>
<thead>
<tr>
<th>Name</th>
<th>Previous Rating</th>
<th>Current Rating</th>
</tr>
</thead>
<tbody>
<tr>
<td>Progress towards achievement of PDO</td>
<td>Satisfactory</td>
<td>Satisfactory</td>
</tr>
<tr>
<td>Overall Implementation Progress (IP)</td>
<td>Satisfactory</td>
<td>Satisfactory</td>
</tr>
<tr>
<td>Overall Risk Rating</td>
<td>Moderate</td>
<td>Moderate</td>
</tr>
</tbody>
</table>
Implementation Status and Key Decisions

The PICAR project continues to make good implementation progress with activities under the additional financing now well underway. This assessment is based on the findings of the recent implementation support mission conducted in October 2017. The additional phase of PICAR (credits 57120 and 57130, totaling around US$60 million equivalent) is focusing on a total of 104 municipalities (of which 67 new) in the five departments of Chiquisaca, Cochabamba, Oruro, La Paz and Potosi. As a result of the accelerated pace of implementation in recent months and building on the achievements of its initial phase of PICAR (original credit IDA 5004 that closed on April 30, 2017), PICAR as a whole has now benefitted as of October 2017, to more than 175,000 rural inhabitants (of which 49.7 percent and women and representing a total of more than 23,660 families) in 581 highly vulnerable communities. 880 sub-projects have been completed to this date by PICAR corresponding to a direct transfer of approximately US$28.4 million into the beneficiary communities. An important percentage of these sub-projects (39%) are being led by women. EMPODERAR has disbursed more than 99% of the original credit. Sustaining (when not accelerating further) the current pace of implementation is key to ensure the satisfactory achievement of PICAR’s overall development objectives and results by its closing scheduled in November 2019.

Risks

Systematic Operations Risk-rating Tool

<table>
<thead>
<tr>
<th>Risk Category</th>
<th>Rating at Approval</th>
<th>Previous Rating</th>
<th>Current Rating</th>
</tr>
</thead>
<tbody>
<tr>
<td>Political and Governance</td>
<td>--</td>
<td>Moderate</td>
<td>Moderate</td>
</tr>
<tr>
<td>Macroeconomic</td>
<td>--</td>
<td>Low</td>
<td>Low</td>
</tr>
<tr>
<td>Sector Strategies and Policies</td>
<td>--</td>
<td>Moderate</td>
<td>Moderate</td>
</tr>
<tr>
<td>Technical Design of Project or Program</td>
<td>--</td>
<td>Low</td>
<td>Low</td>
</tr>
<tr>
<td>Institutional Capacity for Implementation and Sustainability</td>
<td>--</td>
<td>Substantial</td>
<td>Substantial</td>
</tr>
<tr>
<td>Fiduciary</td>
<td>--</td>
<td>Moderate</td>
<td>Moderate</td>
</tr>
<tr>
<td>Environment and Social</td>
<td>--</td>
<td>Moderate</td>
<td>Moderate</td>
</tr>
<tr>
<td>Stakeholders</td>
<td>--</td>
<td>Low</td>
<td>Low</td>
</tr>
<tr>
<td>Other</td>
<td>--</td>
<td>--</td>
<td>--</td>
</tr>
<tr>
<td>Overall</td>
<td>--</td>
<td>Moderate</td>
<td>Moderate</td>
</tr>
</tbody>
</table>

Results

Project Development Objective Indicators

- Direct project beneficiaries (Number, Custom)

<table>
<thead>
<tr>
<th></th>
<th>Baseline</th>
<th>Actual (Previous)</th>
<th>Actual (Current)</th>
<th>End Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>Value</td>
<td>0.00</td>
<td>153,056.00</td>
<td>175,065.00</td>
<td>350,000.00</td>
</tr>
</tbody>
</table>
Comments
50.0% of the end target of the combined original and additional financing. Number of beneficiaries includes: (a) improved irrigation, 18,898; rural roads, 15,894; productive interventions, 86,425; sanitation, 41,214; electrification, 3,709; and others, 8,925. The number of beneficiaries corresponds to 36 additional subprojects under the AF and to 23,665 households.

|------------|-------------|-------------|-------------|-------------|

### Female beneficiaries (Percentage, Custom Supplement)

<table>
<thead>
<tr>
<th></th>
<th>Baseline</th>
<th>Actual (Previous)</th>
<th>Actual (Current)</th>
<th>End Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>Value</td>
<td>0.00</td>
<td>49.94</td>
<td>49.70</td>
<td>45.00</td>
</tr>
</tbody>
</table>

### Indigenous beneficiaries (Percentage, Custom Supplement)

<table>
<thead>
<tr>
<th></th>
<th>Baseline</th>
<th>Actual (Previous)</th>
<th>Actual (Current)</th>
<th>End Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>Value</td>
<td>0.00</td>
<td>94.00</td>
<td>94.00</td>
<td>85.00</td>
</tr>
</tbody>
</table>

### Female heads of household (considered most vulnerable in targeted communities) (Percentage, Custom Supplement)

<table>
<thead>
<tr>
<th></th>
<th>Baseline</th>
<th>Actual (Previous)</th>
<th>Actual (Current)</th>
<th>End Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>Value</td>
<td>0.00</td>
<td>23.00</td>
<td>23.00</td>
<td>20.00</td>
</tr>
</tbody>
</table>

### Subproject fully functional 12 months after their completion (Percentage, Custom)

<table>
<thead>
<tr>
<th></th>
<th>Baseline</th>
<th>Actual (Previous)</th>
<th>Actual (Current)</th>
<th>End Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>Value</td>
<td>0.00</td>
<td>99.00</td>
<td>99.46</td>
<td>75.00</td>
</tr>
</tbody>
</table>
Comments
This is based on the updated total of 560 subprojects now completed for a time period of at least 12 months and of which 557 are functional). With the financial closing of the subproject starts the functioning period.

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Value</strong></td>
<td>0.00</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Baseline</td>
<td></td>
<td>2.7 Additional months of road access per year (corresponding to 49 communities with improved rural road access during the rainy season); 942 ha irrigated (new and improved); 947 km of fences constructed (corresponding to 305 subprojects of this type or 7500 enclosures benefiting to 46,400 beneficiaries; 378 m³ per day additional of safe drinking water available for targeted communities.</td>
<td>3.0 Additional months of road access per year (corresponding to 51 communities with improved rural road access during the rainy season); 975 ha irrigated (new and improved); 1,028 km of fences constructed (corresponding to 320 subprojects of this type or 8,140 enclosures benefiting to 49,522 beneficiaries; 426 m³ per day additional of safe drinking water available for targeted communities.</td>
<td>Additional 3 months of road access per year; 1,400 ha irrigated (new and improved); 480 km of fences constructed; additional 400 m³ per day safe drinking water available for targeted communities</td>
</tr>
</tbody>
</table>

Date

Overall Comments

**Intermediate Results Indicators**
### Number of beneficiaries trained in project management (of which women) (Number, Custom)

<table>
<thead>
<tr>
<th></th>
<th>Baseline</th>
<th>Actual (Previous)</th>
<th>Actual (Current)</th>
<th>End Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>Value</td>
<td>0.00</td>
<td>12,220.00</td>
<td>12,890.00</td>
<td>14,000.00</td>
</tr>
</tbody>
</table>

Comments
As agreed previously, the definition of this indicator has been clarified to include only training provided to committee members in areas that include financial management, procurement, safeguards, subproject management and Operation and Maintenance, etc. with now 45 percent of beneficiaries of these trainings being female.

### Number of beneficiaries engaged in sub-project implementation committees (of which women) (Number, Custom)

<table>
<thead>
<tr>
<th></th>
<th>Baseline</th>
<th>Actual (Previous)</th>
<th>Actual (Current)</th>
<th>End Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>Value</td>
<td>0.00</td>
<td>5,330.00</td>
<td>3,684.00</td>
<td>7,800.00</td>
</tr>
</tbody>
</table>

Comments
47.2% of the combined end target. As clarified during the current mission, this indicator should to include only participating members of the two relevant committees of (i) Administration and (b) Social Control, and excluding members of the Evaluation Committee. With this clarification, the value of this indicator at the time of the previous mission should be 3,568 (instead of 5,330). In addition, 58% percent of the committee members are women.

### Percentage of community members satisfied with planning process and sub-project identification (of which women) (Percentage, Custom)

<table>
<thead>
<tr>
<th></th>
<th>Baseline</th>
<th>Actual (Previous)</th>
<th>Actual (Current)</th>
<th>End Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>Value</td>
<td>0.00</td>
<td>81.40</td>
<td>81.40</td>
<td>70.00</td>
</tr>
</tbody>
</table>

Comments
Based on results of the beneficiary satisfaction survey completed in April 2017, and of which 83.2 percent were women. The next round of the annual beneficiary satisfaction survey is planned for the first quarter of 2018.
### Percent of subprojects satisfactorily completed implementation, including final accounting (Percentage, Custom)

<table>
<thead>
<tr>
<th></th>
<th>Baseline</th>
<th>Actual (Previous)</th>
<th>Actual (Current)</th>
<th>End Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>Value</td>
<td>0.00</td>
<td>77.75</td>
<td>97.00</td>
<td>80.00</td>
</tr>
</tbody>
</table>

**Comments**
Based on the current total of 854 sub-projects completed (including final accounting) out of a total of 880 sub-projects initiated by the communities.

### Percentage of completed subprojects whose technical and fiduciary audits have no substantial remarks (Percentage, Custom)

<table>
<thead>
<tr>
<th></th>
<th>Baseline</th>
<th>Actual (Previous)</th>
<th>Actual (Current)</th>
<th>End Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>Value</td>
<td>0.00</td>
<td>--</td>
<td>0.00</td>
<td>90.00</td>
</tr>
</tbody>
</table>

**Comments**
The procurement process to carry out of the technical audit needed to inform this indicator has experienced further delays. The TOR have been approved and the process is at the stage of receipt of consultants' proposals. The Implementing Entity Empoderar is expecting the report in time for the Mid term review scheduled for April 2018.
Percentage of community members satisfied with sub-project outputs (infrastructure/service) (of which female) (Percentage, Custom)

<table>
<thead>
<tr>
<th>Value</th>
<th>Baseline</th>
<th>Actual (Previous)</th>
<th>Actual (Current)</th>
<th>End Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>0.00</td>
<td>88.60</td>
<td>88.60</td>
<td>75.00</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Date</th>
<th>Baseline</th>
<th>Actual (Previous)</th>
<th>Actual (Current)</th>
<th>End Target</th>
</tr>
</thead>
</table>

Comments
Based on results of the beneficiary satisfaction survey completed in April 2017, and of which 83.2 percent were women. The next round of the annual beneficiary satisfaction survey is planned for the first quarter of 2018.

Overall Comments

Data on Financial Performance

Disbursements (by loan)

<table>
<thead>
<tr>
<th>Project</th>
<th>Loan/Credit/TF</th>
<th>Status</th>
<th>Currency</th>
<th>Original</th>
<th>Revised</th>
<th>Cancelled</th>
<th>Disbursed</th>
<th>Undisbursed</th>
<th>Disbursed</th>
</tr>
</thead>
<tbody>
<tr>
<td>P107137</td>
<td>IDA-50040</td>
<td>Closed</td>
<td>USD</td>
<td>40.00</td>
<td>40.00</td>
<td>0.00</td>
<td>36.33</td>
<td>0.23</td>
<td>91%</td>
</tr>
<tr>
<td>P107137</td>
<td>IDA-57120</td>
<td>Effective</td>
<td>USD</td>
<td>55.70</td>
<td>55.70</td>
<td>0.00</td>
<td>8.19</td>
<td>48.30</td>
<td>15%</td>
</tr>
<tr>
<td>P107137</td>
<td>IDA-57130</td>
<td>Effective</td>
<td>USD</td>
<td>4.30</td>
<td>4.30</td>
<td>0.00</td>
<td>0.00</td>
<td>4.33</td>
<td>0%</td>
</tr>
</tbody>
</table>

Key Dates (by loan)

<table>
<thead>
<tr>
<th>Project</th>
<th>Loan/Credit/TF</th>
<th>Status</th>
<th>Approval Date</th>
<th>Signing Date</th>
<th>Effectiveness Date</th>
<th>Orig. Closing Date</th>
<th>Rev. Closing Date</th>
</tr>
</thead>
</table>

Cumulative Disbursements
Restructuring History

There has been no restructuring to date.

Related Project(s)

P154854-BO Community Investment in Rural Areas Project Additional Financing